# State-by-State PPP project details

### Description of document:

Under each state heading there is a list of numbered projects. There correspond to the numbered projects on the excel spreadsheet.

Under each state there is also an ‘**other**’ category. This is where the previous research assistant saved links and notes on projects which they didn’t have a chance to explore in full. Follow up on these. It is also a place for any notes about the broader context of PPPs in that state which don’t fit elsewhere.

The section titled ‘**laws and bureaucratic support**’ presents information about the institutional environment for PPPs. This should then be summarized in the corresponding excel document.

NB1. Navigate the document using View-> Show -> Navigation Pane and Headings.

NB2. Please keep this document ‘clean’ i.e. formatted in a neat and easily legible manner, without typos. If you want to keep a more ‘rough’ notes as you are working please do this on a separate document.

# Abia

## Project 1

**Name of project:** Abia International Industrial City (ABIIC)[[1]](#footnote-2)

**Dates:**

* May 2013 – MoU signed with partner
* August 2013 – Abia state signs PPP framework with partner, projecting first phase was expected to be inaugurated in December 2014[[2]](#footnote-3)
* September 2013 – projected start of construction[[3]](#footnote-4)
* May 2015 – SMEDAN signs MoU with Acroideation to actualise the project[[4]](#footnote-5)
* ***No further reporting on project identified (note – reporting ended at end of Orji’s term)***

**Location:** Osisioma**,** just about a kilometre from the state’s commercial town of Aba

**Cost**: $1 billion USD

**Description**

* **Partner organisation:** Acroideation International Limited, Project Manager: Seyi Olufade

**Director:**

* **Name of Governor who approved:** Governor Theodore A. Orji

**Party**: PPA

* **Activities** 
  + 300-hectare industrial park[[5]](#footnote-6)
  + 8,692 units of industrial workshops and warehouses sited on 200 hectares, while 1,000 units of residential estate would occupy the remaining 100 hectares when completed.[[6]](#footnote-7)
  + Reported to include: “expansive shopping malls, warehouses and over 10,000 capacity commercial car park amongst others”[[7]](#footnote-8)
  + “operated on a Build Operate and Manage (BOM) basis for 35 years from the date of inauguration by Acroideation.”[[8]](#footnote-9)
* **Justification/predicted benefits**
  + foundation for the development of competitive domestic products for export[[9]](#footnote-10)
* **Any Opposition**
* **Other notes:** website of the project not updated since 2015: <https://cwms.com.ng/2015-05-05-14-08-54/value-projections.html> though copyright of the website is 2022

## Project 2

**Name of project:** Enyimba Economic City[[10]](#footnote-11) **[[11]](#footnote-12)**

**Dates:**

* November 2018: Announced
* Q1 2019: Projected start of construction
* Nov 2019: Ikpeazu Secures $430m Deal for Enyimba Economic City (Soniyi 2019)
* Sep 2021: The Nigeria Export – Import Bank (NEXIM) has extended credit facility to Abia State Government to assist in the development of the Enyimba Economic city (EEC) in the state (Sampson 2021)
* Mar 16: Enyimba Economic City Signs 1 year Partnership agreement with Nigerian Investment Promotion Commission (NIPC) (Uzor 2022)

**Location:** Spans three local Government Areas of Abia State, Ukwa East, Ukwa West and Ugwunagbo.[[12]](#footnote-13)

**Cost**:estimate N500 billion (US $1.4 billion) upon completion (“Enyimba Economic City: A Tale of N500 Billion and 625,000 Jobs” 2019)

**Description**

* **Partner organisation:** multiple: Crown Realties Plc, the Host Communities, Abia State Government and the Federal Government of Nigeria under project Made In Nigeria for Export (MINE) of Federal Government of Nigeria; planning and positioning study by: Surbana Jurong of Singapore and CBRE of India in collaboration with local firms[[13]](#footnote-14);

**Director:**

* **Name of Governor who approved:** Okezie Ikpeazu

**Party**: PDP

* **Activities**
  + Aims to: “create a global business hub that connects the nine (9) Southeast and Southsouth States, build first class infrastructure in the location, including dedicated power and attract economic activities that are mainly driven by manufacturing and supported by other uses e.g. Logistics, Medical, Entertainment, Education, Lifestyle Residential etc.”[[14]](#footnote-15)
  + “target is to attract proactively long term local and foreign investments, thereby integrating Nigerian businesses (manufacturing and services) into regional and global supply / value chains”[[15]](#footnote-16)
* **Justification/predicted benefits**
  + “An opportunity for “massive economic expansion of the region and by extension Nigeria”[[16]](#footnote-17)
  + “625,000 jobs, urban housing of over 300,000 units, urban population of more than 1.5 Million people. It is projected that the city will provide more than 2,000industrial/ business units, with estimated annual value output of more than $5 Billion”[[17]](#footnote-18)
* **Any Opposition**
  + Not necessarily opposition but criticisms of the situation from Chief Executive officer of Top two group of companies, Theophilus Ubani Enyimba Economic city can learn from Dubai “I did a tour of the facility the other time. It is not picking up. Even people that have gotten the land, they have not developed. How many towers are supposed to be there and how many are up? And this has been going on from 2006 till Fasola kind of institutionalised it and they started construction. See how far it is. You are now talking about an Economic City of the quantum of what we are seeing. So, what I am saying? Sectorise it” (“How to Make Enyimba Economic City Project Work like Dubai – Ubani, CEO, Top Two Group” 2021)
  + Opposition by the Asa people “They alleged that the state government had forcefully annexed their land for the Enyimba Economic City development” (Eguzozie 2020)
  + Worries from Ikpeazu “‘instability in Nigeria’s political climate’ as the major impediment stalling the actualization of the multi-billion dollar Enyimba Economic City” (Oko 2020)
* **Other Notes:** website of the projects, appears to be active: <https://eecdgroup.com/>
  + Not realised as of now as “Frontline governorship aspirant of the People’s Democratic Party, PDP in Abia State, Mayor Lucky Igbokwe, has promised to realise the multi-billion Naira Enyimba Economic City project initiated by Gov. Okezie Ikpeazu if elected in 2023” (“I ’ll Actualise The Enyimba Economic City Project, Says Abia Guber Aspirant Lucky Igbokwe - News Critic” 2022)

## Project 3

**Name of project:** Vaccines Services ***(not official project title)***

**Dates:**

* 2009: State Ministry of Health signs MoU with private health facilities
* ***Though further dates not identified, academic piece indicates that immunizations were offered through the PPP scheme. Unknown if continuing.***

**Location:** open to all LGAs but mainly functional in four local governments areas of Aba South, Aba North, Osisioma and Umuahia North[[18]](#footnote-19)

**Cost**: ***Not identified***

**Description**

* **Partner organisation: *Not identified*** private health facilities

**Director: *Not identified***

* **Name of Governor who approved** Governor Theodore Orji

**Party:** PPA

* **Activities** 
  + “collaboration involves: i) supply of free vaccines to private health facilities; ii) provision of cold chain equipment to ensure vaccines are potent; iii) provision of data tools *e.g*. tally sheets, registers etc.; and iv) capacity building for the private service providers. On their part, the private health facilities are to: i) provide the vaccination free to clients; ii) record immunization data and render monthly data returns as required; iii) collect vaccines from local government areas (LGAs) cold store and account for all vaccines and materials collected; iv) provide weekly scheduled routine immunization services, and v) allow access to MOH officers or its agents to enter their facilities for purposes of supervision, surveillance, monitoring and evaluation.”[[19]](#footnote-20)
  + PPP, 45% (79/175) of the health facilities that offered immunization services in 2011 were private health facilities and 55% (96/175) were public health facilities.[[20]](#footnote-21)
* **Justification/predicted benefits**
  + “Private health facilities were shown to have a modest contribution to immunization in the 4 local governments involved in the PPP. Efforts should be made to expandd dPPP on immunization nationally to improve immunization services in Nigeria” (Oluoha, Umeh, and Ahaneku 2014).
* **Any Opposition**
  + Academic critique of Abia health/immunisation PPPs [here](https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5345457/)
    - Though 45% (79/175) of the health facilities that offered immunization services in 2011 were private health facilities and 55% (96/175) were public health facilities, 21% of the immunization services took place in private health facilities while 79% took place in public health facilities.[[21]](#footnote-22)
* **Other Notes**
  + ***More information on this case would be helpful, but appears not widely reported on – only source is academic material***

## Project 4

**Name of project:** Digital Abia Shopping Mall

**Dates:**

* April 2013: construction reported beginning[[22]](#footnote-23)
* 13 month delivery target, unclear if completed by 2014[[23]](#footnote-24)
* ***No further reporting on project identified***

**Location:** former Cattle Market in Umuahiaand[[24]](#footnote-25)

**Cost**: N3.7 Billion

**Description**

* **Partner organisation:** Abia Retail Company, operated by Shoprite. Construction directed by: New Technics Construction Company[[25]](#footnote-26)

**Director:** of New Technics Construction:Mr. Enyinnaya Emelogu

* **Name of Governor who approved:** Governor Theodore Orji

**Party**: PPA

* **Activities** 
  + “project was conceived to provide residents of Umuahia with "a one-stop shop."[[26]](#footnote-27)
* **Justification/predicted benefits**
  + estimated to employ 500 direct and 5,000 indirect personnel.[[27]](#footnote-28)
* **Any Opposition**

## Project 5

**Name of project:** Leather City[[28]](#footnote-29)

**Dates:**

* January 2019 – announced[[29]](#footnote-30)
* Aims to be commissioned by the fourth quarter of 2019[[30]](#footnote-31)
* August 2019 – report of construction in place for the leather city project (Nwankwo 2019)
* August 2020: announcement of competition of the Enyimba Automated Shoe Factory which seems to be a different project to Leather city as a federal project (Udeajah 2020)

**Location:** Umukalika, Obingwa LGA **[[31]](#footnote-32)**

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Platform Capital[[32]](#footnote-33)

**Director:**

* **Name of Governor who approved:** Governor Okezie Ikpeazu

**Party**: PDP

* **Activities** 
  + Leather City Park (“Leather City”) and NIBRA Designs Limited (“NIBRA”) – a shoe production initiative in Ariara market[[33]](#footnote-34)
  + Will employ 1,000 people for a start growing to over 5,000 in the medium term[[34]](#footnote-35)
  + Involves a geographic location of group of artisans and manufacturers creating the same goods. [[35]](#footnote-36)
* **Justification/predicted benefits**
  + provide opportunities to increase productivity and product quality for a significant number of the 120,000 individuals currently in Ariara market[[36]](#footnote-37)
  + Part of a broader strategy to leverage the national leather policy of the federal government[[37]](#footnote-38)
  + Follows a *cluster model* introduced by the Governor – in order to provide an enabling environment for investment and infrastructure to facilitate growth.**[[38]](#footnote-39)**
* **Any Opposition**

## Project 6

**Name of project:** Elderly Healthcare initiative (not official name)

**Dates:**

* November 2017: program “launched”
* 2021: “Article on how this program has received wide local and international acclaim”(Kalu 2021)
* ***Appears to be ongoing***

**Location:** Michael Okpara Auditorium, Umuahia, but coverage over 17 LGAs, pilot program: Umunneochi [[39]](#footnote-40)

**Cost**: N200m

**Description**

* **Partner organisation:** Free Home Healthcare Initiative[[40]](#footnote-41)

**Director:**

* **Name of Governor who approved:** Governor Okezie Ikpeazu

**Party**: PDP

* **Activities** 
  + Initiation of an integrated healthcare network design, in particular free home care [[41]](#footnote-42)
  + ambulances, transportation, trained health care givers among others would be provided [[42]](#footnote-43)
  + “cater for diverse health challenges of the senior citizens and ensure free home health care delivery service for the vulnerable”[[43]](#footnote-44)
* **Justification/predicted benefits**
  + Project projected to “Improve the lives of the elderly, strengthen the social welfare and bridge the gap on the numerous health challenges.”[[44]](#footnote-45)
  + Job creation [[45]](#footnote-46)
  + Reduce unnecessary trips to the hospital[[46]](#footnote-47)
  + “Connects rural populations with urban medical doctors without the usual cost and inconvenience associated with such services” (Kalu 2021)
* **Any Opposition**
* **Other Notes:** 
  + More detail in this [interview](https://businessday.ng/life/article/abias-free-home-medicare-elderly-first-kind/)

## Project 7

**Name of project:** Abia State airport (Umuahia Airport and seaport)

**Dates:**

* 2013: Governor Theodore Orji of Abia State, on Monday, said the proposed Umuahia Airport and a seaport would be constructed through the Public-Private-Partnership (PPP) initiative (“Abia State Targets Private Partnership for Airport, Seaport Projects” 2013)
* 2022: The Abia airport initiative fell through (Shadare 2022)

**Location:** Umuahia, Abia

**Cost**: *No specifics*

**Description**

* **Partner organisation:** governor mentioned that they will source funds from PPP without any details of which partners (“Abia State Targets Private Partnership for Airport, Seaport Projects” 2013)

**Director:** Philip Orjiako

* **Name of Governor who approved:** Theodore Orji

**Party**: PPA

* **Activities** 
  + “build aerodromes in their domains” (Shadare 2022)
* **Justification/predicted benefits**
  + Airport project and race like other states like Anambra and Ebonyi (Shadare 2022)
  + They are important to the state (“Abia State Targets Private Partnership for Airport, Seaport Projects” 2013)
* **Any Opposition**
  + “the project execution model for the Abia State airport is a hermaphrodite otherwise clothed in the garb of a Public-Private Partnership. Government has forcefully acquired lands in Ngwaland and Ikwuano and Olokoro, Umuahia. Governor Theodore Orji commenced the project. Current governor Okezie Ikpeazu swears by the project and has appointed an Abia Airport Project Team with Chief Philip Orjiako as chairman” (Nwakanma 2020)

## Abia Other

* Extensive and detailed [2018-2020 Budget Estimates](http://yourbudgit.com/wp-content/uploads/2018/08/2018-Approved-Abia-State-Budget-.pdf) PDF
  + - In particular, notes use of PPPs for the following areas:
      * Infrastructure – Works and Transport, specifically to “erect parks in the major Urban Cities of the State and computerized Testing Stations in the 3 Zones.”[[47]](#footnote-48)
      * Infrastructure – Roads: “Concessioning of major and viable routes through PPP”[[48]](#footnote-49)
      * Information and Culture: “reclaiming 2.5 ha of land for Housing Estate at Ndi Egoro flood Area II, Aba and construction of Obuaku City Housing Estate though PPP”[[49]](#footnote-50)
* Governor Ikpeazu appears to be at forefront of [promoting PPPs](https://dailypost.ng/2018/03/09/ikpeazu-calls-increase-public-private-partnership-economic-development/) in the country as a whole
* Governor Ikpeazu emphasises importance of [PPPs for ICT](https://www.abiasourcenews.com/2018/06/public-private-partnership-key-for.html) development
* 2016 [Abia-Turkish Investment Forum](https://intrasolutionsconsultancy.wordpress.com/2016/09/30/abia-turkish-investment-forum/) : promoting PPPs
* 2015: [Governor Ikpeazu takes investment trip to USA](https://www.nairaland.com/2590503/revealed-gov-okezie-victor-ikpeazus), followed by Turkey to attract investment through the PPP model

## Abia Laws and Bureaucratic Support

* 2016: Governor Ikpeazu signs [State Public Private Partnership and Investment Promotion](http://www.abiastate.gov.ng/news/governor-okezie-ikpeazu-signs-the-new-abia-ppp-and-investment-promotion-into-law/) into law

# Adamawa

## Project 1

**Name of project:** Mubi Airport

**Dates:**

* 2018: “governor Mohammed Bindow of Adamawa says his administration has commenced plans to build an airport in Mubi area of the state to boost economic activities in the state” (“Adamawa Govt to Build Airport in Mubi ―Bindow” 2018)

**Location:** Mubi

**Cost**: *No information on cost*

**Description**

* **Partner organisation:** No partners specified.

**Director:** Capt Talba Alkali

* **Name of Governor who approved:** Mohammed Bindow

**Party**: APC

* **Activities** 
  + “Move is in in line with the Nigerian Aviation Act 2016 which allowed individuals, state governments and the Federal Government to own airports” (Eriabie 2018)
  + “Earlier, Alhaji Sulaiman Mohammed, the Permanent Secretary, Adamawa State Ministry of Works, said the project site covered six square kilometres. Mohammed said that the width of the site was 3.2 kilometres, while the runway measurement was 2.4 kilometres”
* **Justification/predicted benefits**
  + Bindow said “He said, “This project will bring multiple socio-economic benefits to the state. “It will boost the economy of the state in particular and that of Nigeria in general. “We also hope the project will attract an Air Force base for security surveillance within Mubi area and its neighbourhood.’’” (Eriabie 2018)
  + Value to nation’s aviation industry (Eriabie 2018)
* **Any Opposition**

## Adamawa Other

**Not really PPPs, but appear to be the closest thing to it in Adamawa**

* Adamawa pays N20m counterpart fund to scale up FADAMA project <http://www.environewsnigeria.com/adamawa-pays-n20m-counterpart-fund-scale-fadama-project/?pr=65702&lang=en>
* UNDP, Japan distribute agriculture inputs, solar lanterns in Adamawa communities <http://www.environewsnigeria.com/undp-japan-distribute-agriculture-inputs-solar-lanterns-in-adamawa-communities/?pr=70008&lang=en>
* Laka Youth Development Association teams up with private sector partners, advocacy centre, and local state government agencies to educate students in Adamawa, Nigeria <https://globalhandwashing.org/tag/laka-youth-development-association/>

# Akwa Ibom

## Project 1

**Name of project:** Ibom Specialist Hospital [[50]](#footnote-51)

**Dates:**

* 2017: 2 years after opening, shuts down when private investor terminated their contract [[51]](#footnote-52)
* Early 2019: Following inauguration of the hospital, remaining construction and costs covered by the Administration of newly officed Governor Immanuel

**Location:** Uyo

**Cost**: ***not identified***

**Description**

* **Partner organisation:** 
  + First partner, Cardiocare Ltd[[52]](#footnote-53)
  + **a*ppears to be second partner upon re-opening:*** Clinotech Turnkey – private manager [[53]](#footnote-54)

**Director: *not identified***

* **Name of Governor who approved**: Godswill Akpabio

**Party**: APC

* **Activities** 
  + “built by the state government but is being managed and operated by private sector players.”[[54]](#footnote-55)
  + “When the foundation of Ibom Specialist Hospital Uyo was laid on September 25, 2007 to commemorate the 20th anniversary of the creation of Akwa Ibom state, the joy of the people knew no bounds as they were confident of effective and standard health care services in the state at considerable cost” (“Ibom Specialist Hospital Uyo as Sleeping Giant” 2019)
* **Justification/predicted benefits**
  + Medical care within the country ““Nigerians spend billions of dollars on medical treatment outside the country. Clinotech Group has the capacity to use the well equipped Ibom Specialist Hospital to reverse the trend.”” (“Ibom Specialist Hospital Uyo as Sleeping Giant” 2019)
* **Any Opposition**
  + 2017: ***Article reports*** [***criticisms of the failed hospital from different stakeholders***](https://allafrica.com/stories/201710060023.html) ***including doctors working in the hospital***
  + With the 2019 re-opening: struggled with remaining unpaid bills from construction period reported: “N400 million quarterly to offset bills for the medical equipment in the hospital.” [[55]](#footnote-56)
  + Local criticism “A local resident, Obong Philip Orim, expressed regret, saying, “The hospital is in our community but we prefer to visit other government hospital for our medical needs. At a point, patients were asked to pay in dollars. Most of the doctors there are paid in foreign currencies. The hospital is built for the elites and the rich” (“Ibom Specialist Hospital Uyo as Sleeping Giant” 2019).

## Project 2

**Name of project:** Ibom Deep Seaport**[[56]](#footnote-57)**

**Dates:**

* May 2015: State PPP project received approval from the Federal Government of Nigeria[[57]](#footnote-58)
* January 2018: Request for qualification (RFQ) of the project was issued[[58]](#footnote-59)
* Beginning of 2019: construction scheduled to begin[[59]](#footnote-60)
* Beginning of 2021: construction scheduled to be complete [[60]](#footnote-61)
* 2022: “Akwa Ibom government aims to collaborate with China Harbour Engineering Company for the actualisation of its multimillion naira Ibom Deep sea port project” (“Ibom Deep Sea Port Project Updates Nigeria” 2022)

**Location:** Southeast region of the state – Mbaka, Mbo LGA

**Cost**: $4.2bn

**Description**

* **Partner organisation:** Federal Government, Ibom State Government, Nigeria Ports Authority, Private Investors (once construction completed by contracted consortium)[[61]](#footnote-62); China Harbour engineering company (“Ibom Deep Sea Port Project Updates Nigeria” 2022)

**Director:** Akan Okon (Comissioner) (“Ibom Deep Seaport Will Transform Akwa Ibom to a Transhipment City — Gov Emmanuel” 2021)

* **Name of Governor who approved:** Udom Gabriel Emmanuel

**Party**: PDP

* **Activities** 
  + 2,565ha of land, while an additional 1,565ha is earmarked for future expansion.[[62]](#footnote-63)
  + serve areas such as Sao Tome joint development zone, Equatorial Guinea, Cameroun, Angola, Gabon, Congo, Democratic Republi of Congo, Niger, and Chad[[63]](#footnote-64)
  + from multi-modal connectivity offered by the location, with unparalleled access to coastal railway lines, Akwa Ibom International Airport, and an extensive national road network. A 30km-long road connecting IDSP to the federal highway will also be built as part of the project.[[64]](#footnote-65)
* **Justification/predicted benefits**
  + “key component of the state’s economic empowerment plans.”[[65]](#footnote-66)
  + “The Federal Government of Nigeria will own the deep seaport through Nigeria Ports Authority in partnership with Akwa Ibom State Government and private investors.”[[66]](#footnote-67)
  + “expected to become the Eastern Gateway of Nigeria and will provide vital port capacity for the country. It will also serve as a trans-shipment port for the West and Central Africa region. It will mainly handle container, breakbulk, dry bulk, and liquid cargo.” [[67]](#footnote-68)
  + development will also benefit the industries nearby and within the Ibom industrial city, including agriculture, petrochemicals, marine, auto assembly plants, and power plants.[[68]](#footnote-69)
* **Any Opposition**
* **Other Notes:**
  + Interesting mentioning of the Ibom Deep Seaport in a recent article of Akwa Ibom’s 2023 elections (Anthony 2022)

## Project 3

**Name of project:** Ibom Agricon Rice factory[[69]](#footnote-70)

**Dates:**

* December 2018: opens rice mill [[70]](#footnote-71)

**Location:** Ini Local Government Area[[71]](#footnote-72)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Ibom Agricon Farms limited[[72]](#footnote-73)

**Director:** Mr Aniekan Dominic Utuk[[73]](#footnote-74)

* **Name of Governor who approved:** Governor Udom Emmanuel

**Party**: PDP

* **Activities** 
  + Rice cultivation on 10,000 hectares of land [[74]](#footnote-75)
  + Improving seedling quality of Cocoa, vegetables, other arable crops [[75]](#footnote-76)
  + can produce two metric tons per hour[[76]](#footnote-77)
* **Justification/predicted benefits**
  + “promise that it will give birth to several other factories in the area.”[[77]](#footnote-78)
  + “part of his administration’s resolve to ensure that sooner than later, 80 percent of staple food consumed by Akwa Ibom people, are produced in the state.”[[78]](#footnote-79)
* **Any Opposition**

## Project 4

**Name of project:** Unity Luxury Estate Project [[79]](#footnote-80)

**Dates:**

* 2019: Unity Luxury Estate project Announced
* 2021: Yemi Osinbajo, “has flag-off a 557 low-density luxury estate in Akwa Ibom State, called Dakkada Luxury Estate” (“Osinbajo Flags off Low Cost Luxury Estate in Akwa Ibom” 2021)

**Location:** Ibiaku Issiet and Ibiaku Obio Ndobo Villages, Uruan LGA[[80]](#footnote-81)

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director:** Vice President Prof. Yemi Osinbajo

* **Name of Governor who approved**Governor Udom Emmanuel

**Party**: PDP

* **Activities** 
  + “Each plot in the estate is in an average of 2,000sqm and a square meter is sold for N30,000. A plot of 2,000sqm will be sold for N60 million” (“Osinbajo Flags off Low Cost Luxury Estate in Akwa Ibom” 2021)
  + “State Government is to provide a site and services for low and very low density luxury flat in Unity Luxury Estate”
  + “services that will be provided at the Estate through a Public-Private-Partnership (PPP) arrangement include: regular water supply, regular electricity using gas turbines, central sewage disposal system, fiber optic cable, police station, safe city security system, fire station, good road network with drainage system, recreational facilities, shopping malls, crèche and primary school”[[81]](#footnote-82)
  + “Site measuring consisting of a land area of about 159 hectares is still being cleared.”[[82]](#footnote-83)
* **Justification/predicted benefits**
  + “to give a face-lift to some towns” (Akpan-Nsoh and Akenzua 2016)
  + “the estate is designed such that residents can telework” (“Osinbajo Flags off Low Cost Luxury Estate in Akwa Ibom” 2021)
  + Osinbajo said, ““The Dakadda luxury estate is strategic, people across the country will want to come here, and when they come they will have a decent accommodation to raise their children. The facilities here would meet the need of residents and meet their standard of what should be home.”” (“Osinbajo Flags off Low Cost Luxury Estate in Akwa Ibom” 2021)
* **Any Opposition**
  + Problems to be solved of land allocation “Delta State has decided not to demolish over 4,500 houses on government lands in Asaba. Instead, the government has inaugurated a task force to regularise the titles for owners of such buildings” (Akpan-Nsoh and Akenzua 2016)

## Project 5

**Name of project:** Ibom Air [[83]](#footnote-84)

**Dates:**

* March 2019: Announced the commencement of new airline under PPP arrangement, shortly to commence commercial operations [[84]](#footnote-85)
* 2022: Ibom Air website specifies that it is still in action from 2019 to the present (“On-Time Performance Reporting - Ibom Air” 2020)

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** ***not identified***

**Director: *not identified***

* **Name of Governor who approved:** Governor Udom Emmanuel

**Party**: PDP

* **Activities** 
  + Establishing new airline, set to “join the league of airlines adorning the nation’s skyline” [[85]](#footnote-86)
  + “Will progressively build a fleet of 10 aircraft with which it will eventually venture into regional and international operations” (Nnah 2019)
* **Justification/predicted benefits**
  + Most efficient and economically profitable [[86]](#footnote-87)
  + “A monumental achievement not only in Nigeria but in Africa” (Nnah 2019)
  + “Designed as ‘one of the vehicles that will drive our economy” (Nnah 2019)
* **Any Opposition**
  + Critics have dismissed the airline as a “scam”[[87]](#footnote-88)

## Project 6

**Name of project:** Kings Flour Mill

**Dates:**

* May 2017: Governor flags off construction of Mill [[88]](#footnote-89)
* July 2019: Ready for inauguration [[89]](#footnote-90)
* July 2019: will test run the factory by the end of July 2019
* Finished (“KINGS FLOUR MILL – HAPPINESS BEGINS NOW,” n.d.)

**Location:** Mkpok, ONNA LGA of the State.

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director:** company project manager: Mr Alper Yilmaz [[90]](#footnote-91)

* **Name of Governor who approved:** Udom Emmanuel

**Party**: PDP

* **Activities** 
  + “4.892m2 of closed area with 47.406m2 of open area. The factory has production capacity of 400 metric tonnes of flour and 500 metric tonnes of wheat.”[[91]](#footnote-92)
  + “Kings Flour Mill, one of the largest wheat flour mills in Africa, has a fixed production line to process flour and semolina and can produce 24,000 bags of flour (500 metric tons) daily. It is built on a Public-Private Partnership (PPP) model, with hi-tech and fully automated machines” (Davis 2019)
* **Justification/predicted benefits**
  + “best of its kind in the country, would create direct jobs for the youth and offer an expansive value chain for a lot more people”[[92]](#footnote-93)
  + “capacity to employ more than 1,500 youths in the state”[[93]](#footnote-94)
* **Any Opposition**

## Project 7

**Name of project:** Industrial Park

**Dates:**

* 2021: “A’Ibom Signs $600m Agreement with Korean Firm to Establish Industrial Park” (“A’Ibom Signs $600m Agreement with Korean Firm to Establish Industrial Park” 2021)

**Location:** Nung Ikot Obiodo community, Oruk Anam Local Government area

**Cost**: $600 million project

**Description**

* **Partner organisation:** Korea based company, kumbit Limited (“A’Ibom Signs $600m Agreement with Korean Firm to Establish Industrial Park” 2021)

**Director:** Chairman, Akwa Ibom Investment Corporation (Akicorp) Dr. Elijah Akpan (Utip 2021)

* **Name of Governor who approved:** Udom Emmanuel

**Party**: PDP

* **Activities**
  + “The state government, he said, has donated 100 hectares of land and will commence payment of compensation to the benefitting community before take off of the project.

He disclosed that about 23 companies are expected in the industrial park through PPP arrangement.” (“A’Ibom Signs $600m Agreement with Korean Firm to Establish Industrial Park” 2021)

“John said based on the feasibility study conducted by the Korean company, a general hospital will be established in the state as part of its corporate social responsibility, while scholarships will be introduced for the benefit of the Akwa Ibom indigenes” (“A’Ibom Signs $600m Agreement with Korean Firm to Establish Industrial Park” 2021)

* **Justification/predicted benefits**
  + “Ibom Industrial Park project has real estate integrated into its design to create affordable housing in the state, saying on completion the park will create more than 1,000 direct employment with a value chain benefit of 10,000 to the people” (“A’Ibom Signs $600m Agreement with Korean Firm to Establish Industrial Park” 2021)
* **Any Opposition**

## Akwa Ibom Other

* Article on the [2017 shutdown of the Specialist Hospital,](https://allafrica.com/stories/201710060023.html) ***lays out in detail one of a PPP failure***
* [Criticism of many of the ‘white elephant’ projects](https://allafrica.com/stories/201807020016.html) of the Akpabio administration, including the following list: <https://www.vanguardngr.com/2015/11/akwa-ibom-why-some-akpabios-projects-are-yet-to-be-functional-etido-inyang/>
* [Opinion piece on the revival of the Akwa Ibom economy/iindustrialisation](https://guardian.ng/opinion/udoms-industrial-revolution-in-akwa-ibom/) under Governor Udom Emmanuel, including through PPPs
* November 2018: Post on Governor Ubom Emmanuel’s Facebook page, [lists extensive projects, but unclear how many of them are actually PPPs](https://www.facebook.com/MrUdomEmmanuel/posts/972165799652429?comment_id=972342876301388&comment_tracking=%7B%22tn%22%3A%22R%22%7D). ***Little detailed offered on whether these are PPPs or not. One general statement regarding general IMPLMENTATION STRATEGIES : “***the following strategies and measures shall be adopted by the State Government in 2019: … 2. Employ effective public-private partnership strategies to provide much needed industrial and infrastructural development.”[[94]](#footnote-95)
  + Syringe Manufacturing Factory - by Nov 2018, in full operation
  + Electric Digital Metering Solutions Manufacturing Factory, by Nov 2018, in full operation
  + The Pencil Factory & Toothpick factories – by Nov 2018, in full operation
  + Resuscitation of Peacock Paint Industry
  + 153+ mw Ibom Power Plant & 3 sub-stations
  + Work ongoing at the Flour Mills and Coconut Refinery
  + Plastic Manufacturing Factory has been commissioned
  + AKEES Mini-Industrial Park has been commissioned
  + The Fertilizer Blending Factory has been commissioned and in full productions
  + Extensive road networks

## Akwa Ibom Laws and Bureaucratic Support

**Nigeria PPP Review –** Detail Solicitors, July 2012

“Akwa Ibom State House of Assembly has passed a Public Private Partnership Bill into law, which was assented to on May 8, 2012. The law establishes the Akwa Ibom State PublicPrivate Partnership Council, which is responsible for facilitating and regulating PPPs in Akwa Ibom.” [[95]](#footnote-96)

* July 2015: Entering office, Inemesit Akpan-Nsoh, Uyo promises [emphasis on industrialisation](https://guardian.ng/politics/rewriting-akwa-iboms-story-through-industrialisation-2/), including through PPPs
* October 2016: [Efforts to pass legislation on PPP](https://www.facebook.com/AKWAIBOMHOA/posts/akwa-ibom-public-private-partnership-bill-passes-second-readinga-bill-seeking-to/1168614463184219/)

# Anambra

## Project 1

**Name of project:** Agricultural Complex (not official name)

**Dates:**

* 2015: government contracts JOSAN[[96]](#footnote-97)
* 2019: ***at this point, appears to be fully functioning though lacking details on precise timeline***

**Location:** Ufuma, Orumba North Local Government Area ***[[97]](#footnote-98)***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Joseph Agro Industries – with the Anambra State government formed JOSAN, joint venture company [[98]](#footnote-99) - Josan Integrated Rice Mills and Farms and Joseph Agro Industries

**Director:** Chief Oliver Okeke[[99]](#footnote-100)

* **Name of Governor who approved** Willie Obiano

**Party**: APG

* **Activities** 
  + Pilot test scheme[[100]](#footnote-101)
  + An “integrated agriculture complex, which has the rice farm element, irrigation facilities for all year round farming and processing rice mills” [[101]](#footnote-102)
  + Developed: “two new rice mills at Ufuma, built all-year round irrigation facilities under the Lower Anambra Irrigation Project, LAIP and engaged in a large co-sponsored out-growers scheme with International Funds for Agricultural Development, IFAD-value chain”[[102]](#footnote-103)
* **Justification/predicted benefits**
* **Any Opposition**

## Project 2

**Name of project:** Josan Giant Mill Project, former name: Omor Rice Mill**[[103]](#footnote-104)**

**Dates:**

* 2010: After former project abandoned, handed over to Anambra state government in 2010
* 2014: “JOSAN is a PPP scheme between the Government of Anambra State (10%) and Joseph Agro Industries (90%), formed in 2014” (“The Josan Story” 2021)
* 2018: Contracted with JOSAN
* 2019: “Anambra’s PPP giant rice mill kicks off with 120,000 MT Annual production target” (“Anambra’s PPP Giant Rice Mill Kicks off with 120,000 Mt Annual Production Target” 2019)

**Location:** Umumbo community in Ayamelum Local Government Area[[104]](#footnote-105)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** JOSAN - Josan Integrated Rice Mills and Farms and Joseph Agro Industries

**Director:** Chief Oliver Okeke

* **Name of Governor who approved:** Willie Obiano

**Party**: APGA

* **Activities** 
  + JOSANresuscitation, expansion and full capacity utilisation resuscitation, expansion and full capacity utilisation[[105]](#footnote-106)
  + Results: “30,000 metric tonnes annual capacity former Omor Rice Mill into a giant rice mill with its current expanded annual production capacity of 80,000 metric tonnes of paddy rice input and 50,000 metric tonnes of milled rice, which now raised its status as the biggest rice mill in Africa.”[[106]](#footnote-107)
  + Governor siting a “World Bank water and irrigation project very close to the mill, to enable it produce and mill rice at full capacity” - see below (Project 3)[[107]](#footnote-108)
* **Justification/predicted benefits**
  + “would drive massive agricultural production as it would serve areas stretching not less than 200 kilometres.”[[108]](#footnote-109)
  + “empower the local farmers of Africa, become self-sufficient in food production and bring in development to the rural areas of Nigeria.”[[109]](#footnote-110)
* **Any Opposition**

## Project 3

**Name of project:** Anambra Water and Irrigation Project (AWIP)

**Dates:**

* 2017: “The Minister of Water Resources, Mr Suleiman Adamu, on Friday expressed concern over some abandoned water and irrigation projects in Anambra” (“Minister Decries Abandoned Water, Irrigation Projects” 2017)
* February 2019: Commissions project
* 2022: Water needs still a problem in Anambra (Achebe 2022)k

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Willie Obiano

**Party**: APGA

* **Activities** 
  + pump water from a river, create water treatment plants along the water lines of key communities for potable community water and irrigate potentially 10,000 hectares of land, so that there is at least production of 120,000mt of paddies a year[[110]](#footnote-111)
  + AWIP project situated near the JOSAN-run Umumbo rice mill, to ensure that there is at least production of 120,000 metric tonnes of paddies a year.[[111]](#footnote-112)
* **Justification/predicted benefits**
  + [[112]](#footnote-113)Employment and development[[113]](#footnote-114)
  + “boost the economic income of over 20,000 rice farmers and 100,000 family dependents, ensure all year round farming, there would be enough rice paddies all year for hundreds of rice mills in Anambra State, plus, it will usher in increased economic multiplier development into the rural areas of Anambra State (feeder roads, power, community water, logistics, ware houses, housing, schools and service industries)”[[114]](#footnote-115)
* **Any Opposition**

## Project 4

**Name of project:** Bond For Anambra Development

**Dates:**

* February 2008: bond set
* November 2020: Anambra in “trouble” due to bond issues – secretly raising N25 billion bond from the “federal government through the Debt Management Office (DMO) (Eleke 2020)

**Location:** N/A

**Cost**: N50 billion development bond

**Description**

* **Partner organisation:** Oceanic Bank International Plc

**Director:** Cecilia Ibru

* **Name of Governor who approved:** Mr. Peter Obi

**Party**: APGA

* **Activities** 
  + Financing the infrastructural development the state **–** *vague... nto sure what this indicates.*
  + A marshall plan of sorts for the state, provides directly to the state and its development partners [[115]](#footnote-116)
  + Using PPP arrangements, the bank plans to also transform Onitsha and Nnewi commercial cities into modern industrial centers, develop industrial estates and parks in Onitsha , Nnewi and Awka.[[116]](#footnote-117)
  + Oceanic Bank would also work in partnership with the government to realize the Anambra State mega city project, fund private developers to build housing estates, assist the Anambra State Housing Development Corporation to build estates and also support it to develop sites and services for sale.[[117]](#footnote-118)
* **Justification/predicted benefits**
  + Taking PPP “to a higher level” - ***appears to combine funding of several PPPs at once.***
* **Any Opposition**

## Project 5

**Name of project:** Ultra Modern Car Park[[118]](#footnote-119)

**Dates:**

* October 2016: state government signs accord with Business Link Ltd to build **[[119]](#footnote-120)**
* ***No further reporting- appears to have failed and re-adopted by another company (see below)***

**Location:** Onitsha

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Business Link ltd

**Director: *not identified***

* **Name of Governor who approve:** Willie Obiano

**Party**: APGA

* **Activities** 
  + “construction of an ultra modern private car park under the ever busy flyover by the popular New Parts Junction”**[[120]](#footnote-121)**
* **Justification/predicted benefits**
  + “transform the once notorious den for criminals, hoodlums, miscreants and criminal activities has many benefits that include traffic decongestion; cleanliness and aesthetic value; revenue generation; and huge employment opportunities.”**[[121]](#footnote-122)**
* **Any Opposition**

## Project 6

**Name of project:** Ultra Modern Motor Park **[[122]](#footnote-123)**

**Dates:**

* January 2017: MoU signed [[123]](#footnote-124)
* At time of signing the MoU, 12-month target deadline for construction completion[[124]](#footnote-125)
* August 2018 – ready for commissioning[[125]](#footnote-126)
* 2020: “Anambra Govt Ianugurates Ultramodern Dike Motor Park Awa” (“Anambra Govt Inaugurates Ultramodern Dike Motor Park Awka” 2020)

**Location:** Upper Iweka area (near Onitsha)

**Cost**: N740 million

**Description**

* **Partner organisation:** Del-Trazi Limited

**Director:** Mr Chuka Obiorah

* **Name of Governor who approved** Willie Obiano

**Party**: APGA

* **Activities** 
  + Construction of a 120 vehicle capacity ultra-modern motor park[[126]](#footnote-127)
* **Justification/predicted benefits**
  + “creation of at least 200 direct jobs, decongestion of the Upper Iweka area which is a very critical business area in the state, beautification and lighting up of the area as well as majorly contributing to the Internally Generated Revenue of the state”[[127]](#footnote-128)
* **Any Opposition**

## Project 7

**Name of project:** UNIZIK transport scheme

**Dates:**

* 2021: “UNIZIK signs PPP to establish transport scheme” (Alozie 2021)

**Location:** Awka

**Cost**: N5 billion

**Description**

* **Partner organisation:** Nnamdi Azikiwe University, Dolphite Ventures Nigeria Limited and Legacy FMCG Nigeria limited, Higher bus company limited China, China FAW group, China National Heavy Duty Company limited

**Director:** *unknown*

* **Name of Governor who approved**: *unknown*

**Party**: *unknown*

* **Activities** 
  + “The Nnamdi Azikiwe University, Awka in Anambra State, has signed a Private Public Partnership, PPP, arrangement with integrated Mass Transit Companies to create jobs, employment through the establishment of UNIZIK’s transport sector” (Alozie 2021)
* **Justification/predicted benefits**
  + “The UTS project is aimed at supporting the University to benefit from the huge economic potentials inherent in the transport sector; and to create an Alternative Source of revenue for the University. The project is part of our Post COVID-19 economic plan, designed to create jobs for the students and assist institutions to leapfrog from the devastating economic downturn occasioned by the pandemic. We desire to help Nigerian Universities take a lead in sustainable investment programmes” (Alozie 2021)
  + “The UTS will redefine transportation in the country using State of the Art applications such as Automated Transport Management Systems (ATMs). We shall blend transportation with pleasure, comfort and confidence.” (Alozie 2021)
* **Any Opposition**

## Project 8

**Name of project:** Ultra-Modern Market

**Dates:**

* 2017: plan signed (Ovat 2021)
* May 2021: “Anambra State government on Thursday has concluded plans to build a 10,000-capacity ultramodern international market in Isiagu community in Awka South Local Government Area of the state” (Ovat 2021)

**Location:** Awka

**Cost**: *unknown*

**Description**

* **Partner organisation:** Anambra State Government, JC Michaels Limited in partnership with the Keystone Bank PLC

**Director:** *unknown*

* **Name of Governor who approved**: Willie Obiano

**Party**: APGA

* **Activities** 
  + “when completed, it would have 10,000 modern lockup shops, car parks, schools, banks, administrative buildings, pedestrian crossover, and toilet facilities, among others.” (Ovat 2021)
* **Justification/predicted benefits**
  + “In their separate speech, the State Commissioner for Trade and Commerce, Honourable Uche Okafor, and the Managing Director of Anambra State Investment Promotion Protection Agency (ANSIPPA), Hon. Jide Ikeakor, posited that the markets would boost economic activities in the South East region, and called for understanding between the Investors and the host community for speedy actualisation of the project” (Ovat 2021)
* **Any Opposition**

## Anambra Other

* Lower Anambra Irrigation Project, LAIP
* Anambra State Resistance to following a PPP model for the [FG project to construct the Second Niger River Bridge](https://www.nairaland.com/798005/second-niger-bridge-anambra-assembly)
* [Onitsha to Enugu road PPP](http://www.fig.net/resources/proceedings/fig_proceedings/fig2013/papers/ts06c/TS06C_oyedele_6398.pdf)
* Stakeholders’ [workshop facilitated by UNICEF gathers Anambra state stakeholders on discussion of PPPs for improving state education](http://obindigbo.com.ng/2014/08/moving-education-higher-anambra-ppp/) standards
* [Extensive list of MoUs signed from 2015 - 2017](https://momssundayrevue.blogspot.com/2017/07/acase-of-selective-amnesia-special.html) with outlines of project progress up until July 2017 – ***more projects to add here***

## Anambra Laws and Bureaucratic Support

* Formation of the A[nambra State Investment Promotion and Protection Agenc](https://www.ansippa.ng/)y (ASIPPA)

# Bauchi

## Project 1

**Name of project:** Housing development   
**Dates:**

* 2008: signed MoU with 21 developers [[128]](#footnote-129)
* 2014: only 4.6% of properties completed and sold[[129]](#footnote-130)

**Location:** Birshi, Dyngal, Inkil, Ningi, Gamawa, Tirwun, Dass, Kafin, Madaki, Darazo Misau

**Cost: *not identified***

**Description:**

* **Partner organisation:** full list of partner organisations here:

A screenshot of a computer

Description automatically generated with low confidence[[130]](#footnote-131)

**Directors: *not identified***

* **Name of Governor who approved it:** Malam Isa Yuguda

**Governor’s party affiliation:** PDP

* **Activities:** 
  + State signed MoU with 21 private housing developers for the construction of 5,000 units of housings across the state in 2008[[131]](#footnote-132)
  + only 228 units (4.6%) of the housing were completed and sold in 2014[[132]](#footnote-133)

Table

Description automatically generated[[133]](#footnote-134)

* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
* **Any opposition:**
  + **Academic critique:** poor performance of the scheme was related to short of finance from state government and inability of the developers to access housing loan.
* **Other notes:**

## Project 2

**Name of project:** Subsidised Agricultural Tractorisation Ownership Programme**[[134]](#footnote-135)**

**Dates:**

* May 2018: signs agreement[[135]](#footnote-136)
* July 2018: distributes tractors[[136]](#footnote-137)

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner organisation**: Hakar Engineering Limited

**Director**: Mr. Shuaibu Abdullahi

* **Name of Governor who approved it:** Governor Mohammed Abubakar

**Governor’s party affiliation:** APC

* **Activities**:
  + MoU agreed to supply of 500 units of tractors for distribution to farmers[[137]](#footnote-138)
  + Agree to distribute to individual farmers and farmers’ cooperatives on loan to be repaid in 3 years
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + Reduce unemployment for rural youth and rural-urban drift, attract people to the farming sector[[138]](#footnote-139)
  + Diversify the economy through boosting agriculture
  + “in line with the APC manifesto and the campaign promises they made.”[[139]](#footnote-140)
* **Any opposition:**
* **Other notes:**

## Project 3

**Name of project:** 100 MW photovoltaic (PV) Independent Power Project (IPP)

**Dates:**

* 2012: project initially conceived of
* September 2016: Joint Development Agreement signed[[140]](#footnote-141)
* 2017: operations set to begin, projected timeline of 16 months[[141]](#footnote-142)
* 2022: No further updates but mention of solar energy in Bauchi in academic work (Chanchangi et al. 2022)

**Location:** Zongoro Community in Ganjuwa Local Government Area (LGA)[[142]](#footnote-143)

**Cost:** projected at time of proposal US$100,000,000

**Description:**

* **Partner organisation**: Nigerian Solar Capital Partners (NSCP), together with Globeleq and ARM-Harith

**Director**: ***not identified***

* **Name of Governor who approved it:** Governor Mohammed Abubakar

**Governor’s party affiliation:** APC

* **Activities**:
  + 100 MW photovoltaic (PV) Independent Power Project (IPP)[[143]](#footnote-144)
  + Proposing to use 200 hectares, with the following - Office and control buildings; Transmission line; Guard house; Lay down area, campsite and assembly area; Residential quarters; Internal access road; and An on-site substation[[144]](#footnote-145)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + Need to keep up with energy demands of the country in an environmentally sustainable way
* **Any opposition:**
* **Other notes:**

## Bauchi Other

* signing of MoUs with local private investors for the uptake of the provision of sanitation facilities in public places under a PPP arrangement.[[145]](#footnote-146)
* 2022: USAID Launched $9.5m nutrition programme in Bauchi, Kebbi, Sokoto – this is in partnership with the Nigerian government and with other private partners (Adesanya 2022)

## Bauchi Laws and Bureaucratic Support

* 2017: “Bauchi passes private partnership law to boost investment” (Unachukwu 2017)

# Bayelsa

## Project 1

**Name of project:** University of Africa

**Dates:**

* July 2016: governor forwarded a bill to the House of Assembly for University of Africa establishment and became law [[146]](#footnote-147)
* July 28, 2017 – recognised by the National Universities’ Commission[[147]](#footnote-148)

**Location:** Toru-Orua[[148]](#footnote-149)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** ***not identified***

**Director: *not identified***

* **Name of Governor who approved:** Henry Seriake Dickson

**Party**: PDP

* **Activities** 
  + “provide our students with identical educational opportunities and exposures as they will find in places like: US, UK, Canada and South Africa but, at a fraction of that cost.”[[149]](#footnote-150)
  + “platform for actualising University-Government-Industry Partnerships (Triple Helix)”[[150]](#footnote-151)
* **Justification/predicted benefits**
  + Affordable high quality education[[151]](#footnote-152)
  + In a statement by the Chief Press Secretary to the Bayelsa State Governor, Daniel Iworiso-Markson, yesterday and made available to the press, Governor Seriake Dickson had led a delegation of top government officials to the office of the commission in Abuja and were received by executive secretary, who briefed the governor on the latest development and the approval of the university.  
      
    The statement disclosed that, Okojie handed over the letter of approval to Dickson during the visit, as he also commended him for the initiative.  
    “the university will be funded by its partners and the government would only provide the enabling environment for its establishment.  
      
    The Bayelsa State Chief Executive said, there is need for more private universities to be established and they must be fee paying, pointing out that, it is the only way to make funding of tertiary institutions viable and sustainable.  
      
    …  
    It is a University unlike the existing one, it will not be directly funded by the state. Our belief is that moving forward for a university to be sustainable, we must create room for private sector participation and involvement.  
      
    The University of Africa, Toru-Orua, is the first of its kind in this country, that is established by government with private sector involvement and it will be strictly a fee paying tertiary institution that will attract students from across the continent and the globe. It will be the model as we encourage more private universities in the country”[[152]](#footnote-153)
* **Any Opposition**
  + Critical article questioning the need for the establishment of the university: “taking place at a time when the state-owned Niger Delta University (NDU) had been on strike for almost three months, because the government had not paid staff salaries for over six months. NDU’s financial challenges went beyond just payment of salaries to broader long-standing infrastructural deficiencies. In fact, the university had only just succeeded in holding its first convocation ceremony in six years due, in part, to the shortage of funds. In this context it seems difficult to understand why the state government was seeking to establish a new university instead of dealing with the problems at the existing one. There was no apparent critical need for new higher institutions in the state, especially considering that a federal university has recently been established in February 2011 in the state.”[[153]](#footnote-154)
  + Niger Delta University branch of the Academic Staff Union protested new university establishment [[154]](#footnote-155)

## Project 2

**Name of project:** Gloryland PPP taxi scheme[[155]](#footnote-156)

**Dates:**

* August 2009: Governor flags off project

**Location:** Yenagoa

**Cost**: ***not identified***

**Description**

* **Partner organisation:** ***not identified***

**Director: *not identified***

* **Name of Governor who approved:** Governor Timipre Sylva

**Party**: PDP

* **Activities** 
  + “commissioned 30 taxi cabs under a Public Private Partnership (PPP) agreement.”[[156]](#footnote-157)
* **Justification/predicted benefits**
  + Demand: “with the expansion of Yenagoa through the provision of a network of roads, it has become imperative for a developed transportation system”
  + Traffic minimisation: “introduction of the taxi scheme would help ease transportation difficulties for commuters in Yenagoa metropolis.”
* **Any Opposition**

## Project 3

**Name of project:** contractor infrastructure finance development scheme (***not official name)***[[157]](#footnote-158)

**Dates:**

* March 2019: announced scheme to repay debts

**Location:** N/A

**Cost**: ***not identified***

**Description**

* **Partner organisation:** ***not identified***

**Director: *not identified***

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities** 
  + “give contractors access to funds directly from banks based on milestones.”[[158]](#footnote-159)
  + “contractors can approach banks to secure loan and execute their projects, while the state government will act as a guarantor and ensure that the loans are repaid based on the job done”[[159]](#footnote-160)
* **Justification/predicted benefits**
  + Designed as a means of paying back debt incurred from Sylva Administration[[160]](#footnote-161)
  + “It is a sort of a Public Private Partnership. It involves the government, the contractors and the banks. We are not borrowing, but the contractors are. We will only guarantee payment based on job done. By this, we are sure to complete some of our key projects.”[[161]](#footnote-162)
  + PPP’s seen as a solution to Bayelsa’s “survival” as a way that the state “can survive without loans” (Basoene 2016)
* **Any Opposition**

## Project 4

**Name of project:** Agge Deep sea port

**Dates:**

* Sep 2020: The Bayelsa government and Nigerian Maritime Administration and Safety Agency (NIMASA) announced they have commenced preparation for the construction of the deep sea port (Ortise 2020)

**Location:** Agge

**Cost**: N116 trillion

**Description**

* **Partner organisation:** No specifications only that they were in discussion with private investors. But working with other relevant federal agencies such as NIMASA, and the Nigerian Ports Authority, NPA.

**Director:** Chairman of the Bayelsa State Petroleum Taskforce, Richman Samuel

* **Name of Governor who approved:** Douye Diri

**Party**: PDP

* **Activities** 
  + “So, the entire funding will not come from the coffers of the Bayelsa State Government, it is going to be Private Public Partnership. We already have people that have indicated interest” (Ortise 2020)
* **Justification/predicted benefits**
  + Tighten maritime security to “create peace in the waterways” (Ortise 2020)
* **Any Opposition**

## Bayelsa Other

* **List of PPPs lacking detail:** 
  + Bayelsa Palm Ltd (BPL) - ***cannot find further information***
  + Bayelsa Farms Ltd (BFL) Odi - ***cannot find further information***
  + Rural Access and Mobility Project (ORAMP) - ***cannot find further information***
    - These are only mentioned in academic work – not many details (Francis, Ota, and Fems 2017)
* A lot of projects that are outsourced to private companies but not officially labelled as PPPs including this [aquaculture venture](https://punchng.com/bayelsa-targets-16000-jobs-through-aquaculture-villages/)
* Article reporting lack of [development due to oil resource curse](https://www.theafricareport.com/11724/bayelsa-feeding-frenzy-in-the-niger-delta/)
* [Academic piece](https://www.omicsonline.org/open-access/commitment-and-business-performance-of-public-private-partnerships-ppps-enterprises-in-bayelsa-state-2162-6359-1000445.php?aid=92845&view=mobile) exploring “the extent of relationship between the enabling PPP laws and business performance of various public private partnerships and the economic growth in Bayelsa state”, offers a pro-PPP analysis

## Bayelsa Laws and Bureaucratic Support

* “the Bayelsa state government through the ministry of finance has gone ahead to establish public private partnerships (PPPs) office with a view of ensuring effective and efficient robust partnerships of would be partners as well as current partners.”[[162]](#footnote-163)

# Benue

## Project 1

**Name of project:** New Makurdi/Benue Cargo Airport[[163]](#footnote-164)  
**Dates:**

* January 2016: MoU signed between government and partner organisation
* December 2018:projectcompleted

**Location:** Makurdi

**Cost**: 114,200,000 USD

**Description:**

* **Partner organisation:**
  + Aerotropolis Development Company

**Director**: CEO of Aerotropolis: John D. Kasarda

Cargopolis Development Consortium (CDC) COO: Dr Daniel Tarka

* + Project facilitator: Pureza Investment International

Managing **Director** of Pureza Investment International Ltd (PIIL) and facilitator of the project, Barr Brian Mbaya[[164]](#footnote-165)

* **Name of Governor who approved it:** Samuel Orton

**Governor’s party affiliation:** APC

* **Activities:** 
  + Establishing a Cargo airport in Makurdi, with “general cargo and cold storage warehouses to prevent waste”[[165]](#footnote-166)
  + “construction of housing estates, training institutes, dual road and other commercial activities around the airport.”[[166]](#footnote-167)
  + A “concession agreement with the consortium to manage the airport for 25 years.”[[167]](#footnote-168)
  + “Benue State will provide 1000 ha of land as well as an equity contribution of NGN5.2 billion (USD26 million) for the NGN37.9 billion (USD190.5 million) development. Construction commenced in 2016.” [[168]](#footnote-169)
* **Justification/predicted benefits:**
  + Education**:** “Project facilitator Pureza Investment International said the development will see an aviation school open at the airport, with a capacity for 50 enrolled students at a time.”[[169]](#footnote-170)
  + Minimised role of the state, except in creating an “enabling environment”
  + governor claimed **“**that the government would not pay for its construction” and “explained that government had nothing to do with the project, apart from providing the enabling environment for the consortium to build the facility”[[170]](#footnote-171)
  + “aimed at boasting both agricultural and infrastructure development in the state”[[171]](#footnote-172)
  + A way to ensure salaries paid: “We are aware of our inability to pay salaries as at when due and as a government, we are not insensitive to the people’s plight. No reasonable government would reject this type of opportunity during this time of recession.”[[172]](#footnote-173)
* **Any opposition:**
  + Article alludes to criticism: “Ortom urged those who had been criticising the project to think twice and ask relevant questions concerning the project rather than condemning it outright.”[[173]](#footnote-174)
* **Other notes:**

## Project 2

**Name of project:** Makurdi International Market

**Dates:**

* March 2015: Announced
* 2020: Makurdi International Market to open for commercial activities soon (Tartor 2020)

**Location:** Makurdi

**Cost**: N4.9 Billion

**Description:**

* **Partner organisation**: ***not identified***

**Director**: ***not identified***

* **Name of Governor who approved it:** Governor Gabriel Suswam

**Governor’s party affiliation:** PDP

* **Activities**:
  + Ultra-modern market international market in Makurdi[[174]](#footnote-175)
  + “would enable traders have a feel of how an international market will be like with state of the art designs.”[[175]](#footnote-176)
* **Justification/predicted benefits:**
  + “Inauguration would enable traders have a feel of how an international market will be like with state of the art designs”[[176]](#footnote-177)
* **Any opposition:**
  + Melladu, advisor to Governor Ortam, who sought to reform the plan devised by Governor Suswam and render it more affordable, said “the high cost of construction and the high price tag per shop have made it difficult for an average Benue man to acquire them.”[[177]](#footnote-178)
* **Other notes:**
* Very recent fire in market: **“**Dozens of shops were gutted as a massive fire broke out in parts of Nigeria's Makurdi Modern Market yesterday. Shopkeepers are claiming that goods worth millions of nairas were destroyed due to the fire”[[178]](#footnote-179)

## Project 3

**Name of Project:** Taraku Mills

**Date:**

* 16 December 2018: Announced
* 2019: Rumour that Taraku mills has been sold to a private investor (Luka 2019)

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner Organization:** Afrigate Network Limited

**Director:** Mr. Adole Craig, Managing Director of Afrigate[[179]](#footnote-180)

* **Name of Governor who approved it:** Samuel Orton

**Governor’s party affiliation:** All Progressives Party

* **Activities:** 
  + “get the plant working again in the next 90 days”
  + “employ, for a start, a minimum of 1,000 persons”
  + “promised to create enabling environment for investors to come into the state, and warned youths not to involve in criminal activities that will jeopardise his effort towards bringing development to Benue.”[[180]](#footnote-181)
* **Justification/predicted benefits:**
  + Create more jobs for youth
  + “view to opening an immediate employment opportunity for over 1,000 jobless Benue indigenes.”
  + Commissioner of Education, Science, and Technology argues that it will benefit farmers, women, and children
  + Stimulating the economy
* **Any Opposition:**
* **Other Notes:**
  + This seems to be an on-going attempt to revitalize the Mill.
  + In 2015 Ortam “promised to create enabling environment for investors to come into the state, and warned youths not to involve in criminal activities that will jeopardise his effort towards bringing development to Benue.”[[181]](#footnote-182)
  + Seems to be a lot of political instability especially in regards to Ortom and PPPs.

## Project 4

**Name of Project:** Teragro Benfruit Plant/Lease[[182]](#footnote-183)

**Date:**

* 2012: Project Agreements Executed, operations commenced
* Plant leased to Teragro Ltd for 10 years[[183]](#footnote-184)

**Location: *not identified***

**Cost: *not identified***

**Description**

* **Partner Organization:** Transnational Corporation of Nigeria Tlc (Transcorp) -- under agribusiness subsidiary Teragro Commodities Limited

**Director:** Obinna Ufudo is the President/CEO of Transnational Corporation of Nigeria Plc[[184]](#footnote-185)

* **Name of Governor who approved it:** Governor Gabriel Suswam

**Governor’s party affiliation:** PDP

* **Activities:** 
  + 26,500 metric ton capacity plant
  + “Teragro Limited, leased Benfruit Concentrate Processing Plant from the state government for 10 years”[[185]](#footnote-186)
  + Fruit juice processing with potential for expansion
  + Backstory, according to the CEO of Transcorp: “It was built five years ago by the Benue State Government. Last year, we at Transcorp looked at quite a number of agric. projects that are lying fallow across the country; when we finished making our analyses, we thought that Benfruit makes a lot of sense and we started working with the State Government and we leased the plant for a ten year period. Over the last one year, what we have tried to do is to renovate the plant and bring it to where it is today.”[[186]](#footnote-187)
* **Justification/predicted benefits**:
  + Employment: over 100 people working at the plant + indirectly farmers --> increased opportunity for farming citrus and supplying to plant. [[187]](#footnote-188)
* **Any Opposition**
* **Other Notes:** 
  + Used a lot of language of PPPs: “Transcorp’s choice of the [Beneu] State was because of the Governor’s Public and Private-sector Partnership (PPP) model for attracting investors. The governor put up the plant, provided electricity and tarred the roads up to this industrial layout. All we did was to get the equipment and the workforce and we started production. This would not have happened without the state government creating the enabling environment.”[[188]](#footnote-189)

## Project 5

**Name of Project:** Star Cement Factory-Igumale[[189]](#footnote-190)

**Date:**

* October 15, 2001[[190]](#footnote-191): Announced establishment of plant
* Appears that cement production did not begin until mid-2012.

**Location:** Igumale, Ado LGA[[191]](#footnote-192)

**Cost: *not identified***

**Description**

* **Partner Organization:** Zhengzhou Cangxi Industry and Commerce Development Company Limited (one of the subsidiaries of Henan Sure Bright Group)[[192]](#footnote-193)

**Director: *not identified***

* **Name of Governor:** George Akume (initiated); Suswan (revitalized production) Orton (made claims for delivery, expansion) [[193]](#footnote-194)

**Affiliation**: Akume – All Progressives; Orton - All Progressives, Suswan - People’s Democratic Party

* **Activities:**
  + 2001: “establishment of a 600,000 metric tons per annum cement manufacturing plant in Igumale, Ado Local Government Area of Benue State”[[194]](#footnote-195)
  + 2017: “shipping of the last batch of equipment is in the pipeline and a timeline is agreed upon in the supplementary agreement of the core investor to test run the company before the end of the year.” (this is under Ortam government)[[195]](#footnote-196)
* **Justifications**:
  + 2001: “Is expected to provide employment opportunities for about 100,000 people in the state” [[196]](#footnote-197)
  + 2012: Suswam motivated by job opportunities to unemployed youths in the state [[197]](#footnote-198)
* **Opposition:** 
  + In 2012: “The opposition parties in the state have already described the whole arrangement as a gimmick and lip service, pointing out that, “the project had been abandoned even as work progress on the project is on snail movement.”[[198]](#footnote-199)
* **Other Notes:** 
  + 2017: faced issues of prompt delivery of equipment from China, Ortom demands prompt shipment of equipment. In response, “Plant Manager, Mr Pan Hul Sheng, who maintained that the fabrication of the equipment had been completed stated that what had delayed shipment was certification from the Chinese government but assured that the document would be received and the equipment shipped by October this year.”[[199]](#footnote-200)
  + Challenges: “lack of electricity supply, bad access road, funding subsidy for the livelihood of staff, demand for about 10,000 cubic metres of limestone and coal, mining certificate of Star Cement Limited, and insecurity, among others, were major problems militating against the completion of the project.”[[200]](#footnote-201)

**2nd iteration: Name of Project:** Star Cement Factory - Igumale[[201]](#footnote-202)

**Date:**

* October 15, 2001[[202]](#footnote-203) appears that cement production began in mid-2012.
* 2021: “Ochetoha K’Idoma Youth Wing World Wide calls on Idoma Elites to show capacity and take over Benue Burnt Brick s and Star Cement Company, Igumale During the Privatisation exercise” (Gideon 2021)

**Location: *not identified***

**Cost: *not identified***

**Description**

* **Partner Organization:** Zhengzhou Cangxi Industry and Commerce Development Company Limited (one of the subsidiaries of Henan Sure Bright Group)[[203]](#footnote-204)

**Director:** Project Manager of Star Cement Limited in 2012:Mr. Zhang Tianquan

* **Name of Governor**: Suswan (revitalized production)

**Affiliation**: PDP

* **Activities:**
  + timely completion of the cement factory project after many years of delay
  + government is expected to contribute $24 million as counterpart funding for the supply of installation of machinery, while the technical partners are to bear the responsibilities of supplying machinery for the project[[204]](#footnote-205)
* **Justifications:**
  + 2012: Suswam motivated by job opportunities to unemployed youths in the state [[205]](#footnote-206)
* **Any Opposition:** 
  + In 2012: “The opposition parties in the state have already described the whole arrangement as a gimmick and lip service, pointing out that, “the project had been abandoned even as work progress on the project is on snail movement.”[[206]](#footnote-207)
* **Other Notes:** 
  + Challenges: “lack of electricity supply, bad access road, funding subsidy for the livelihood of staff, demand for about 10,000 cubic metres of limestone and coal, mining certificate of Star Cement Limited, and insecurity, among others, were major problems militating against the completion of the project.”[[207]](#footnote-208)
  + 2017: “shipping of the last batch of equipment is in the pipeline and a timeline is agreed upon in the supplementary agreement of the core investor to test run the company before the end of the year.” (this is under Ortam government)[[208]](#footnote-209)
  + 2017: faced issues of prompt delivery of equipment from China, Ortom demands prompt shipment of equipment. In response, “Plant Manager, Mr Pan Hul Sheng, who maintained that the fabrication of the equipment had been completed stated that what had delayed shipment was certification from the Chinese government but assured that the document would be received and the equipment shipped by October this year.”[[209]](#footnote-210)
  + There seems to be a call for privatisation in Benue, or at least a force that is calling for this, in general including this company.

## Project 6

**Name of project:** Makurdi Modern Market, Upgrading and rehabilitation

**Date:**

* 2013: Construction of Makurdi modern market completed (Shiaondo 2020)
* ***Exact date not identified:* “**The Ministry of Industry, Trade and Investment has identified a market developer and we have signed an MOU already.”[[210]](#footnote-211)
* 2020: Ortom to open Makurdi ultra modern market 7 years after construction (Shiaondo 2020)

**Location:** Makurdi

**Cost**: N1 Billion

**Description:**

* **Partner organisation:** ***not identified***

**Director**: ***not identified***

* **Name of Governor who approved it:** Samuel Ortom

**Governor’s party affiliation:** All Progressives Party(APP)

* **Activities**:
  + “reconstruction of burnt stalls and building 772 new shops in the phase II of the market”[[211]](#footnote-212)
  + Upgrade physical facilities and reconstruct modern market” [[212]](#footnote-213)
* **Justification/predicted benefits:**
  + Goal: “smooth and effective trade flows” [[213]](#footnote-214)
* **Any opposition:**
* **Other notes:**

## Bayelsa Other

* Not law but “The Bureau of Public Enterprises (BPE) has pledged to deploy its expertise to assist the Benue State government in its privatisation” (Chibueze 2022)

# Borno

None

## Borno Other

* ***Not really a PPP but worth considering*** 
  + <https://businessday.ng/news/article/nnpc-eni-and-fao-commission-solar-powered-water-schemes-in-northeast-nigeria/>

# Cross River

## Project 1

**Name of project:** Bakassi Deep Sea Port [[214]](#footnote-215)

**Dates**:

* April 2019: partner announced
* 2020: Private Investors Takes over Bakassi Deep-sea port project (Channels Television 2020)

**Location:** near Calabar

**Cost**: $500-$800m.

**Description**

* **Partner organisation:** China Harbour Engineering Co[[215]](#footnote-216)

**Director:**

* **Name of Governor who approved:** Ben Ayade

**Party**: PDP

* **Activities** 
  + **China Harbour Engineering Co** “did the design and a pre-feasibility study which has been forwarded alongside a 3D footage.”[[216]](#footnote-217)
  + “proposed a 20-metre-deep harbour for transnational shipping, making it “the deepest seaport in Africa”.[[217]](#footnote-218)
* **Justification/predicted benefits**
  + **“**Nigeria’s potential second port after Apapa at Lagos, and would be the maritime gateway for the country’s landlocked northeast”
  + “Ayade said the existing port at Calabar was hampered by the fluctuating depth of the Great Kwa River, and dredging its length to the sea would be too expensive.”[[218]](#footnote-219)
* **Any Opposition**
  + “plans to link the Bakassi port to the country’s northeast with a 275-km superhighway, which has been criticised on environmental and economic grounds.[[219]](#footnote-220)

## Project 2

**Name of project:** PUBLIC-PRIVATE PARTNERSHIP IN AFFORDABLE HOUSING PROVISION[[220]](#footnote-221)

**Dates: *not identified***

**Location:** Akapubuyo Local Government area[[221]](#footnote-222)

**Cost**: NGN200 million[[222]](#footnote-223)

**Description**

* **Partner organisation:** ***not identified***

**Director: *not identified***

* **Name of Governor who approved: *not identified***

**Party**: **PDP**

* **Activities** 
  + **“**provide 450 affordable housing units to the State’s Civil Servants” [[223]](#footnote-224)
* **Justification/predicted benefits**
  + **“**In order to reduce the housing stress (housing affordability problem) faced by its workers, the Cross River State government through partnership with the private sector has been able to provide housing units.”[[224]](#footnote-225)
* **Any Opposition**

## Project 3

**Name of project:** Cross Rivers Referral Hospital PPP[[225]](#footnote-226)

**Dates:**

* June 2013: signs agreement [[226]](#footnote-227)
* 2015: projected opening [[227]](#footnote-228)
* Project is a 10 year timeline – 2 years construction, 8 years management [[228]](#footnote-229)

**Location:** N/A

**Cost**: USD 35 million[[229]](#footnote-230)

**Description**

* **Partner organisation:** Utopian and consortium[[230]](#footnote-231); But also: IFC was the lead transaction advisor to the government of Cross River State in this transaction; received support from the Netherlands Ministry of Foreign Affairs through the Netherlands-IFC Partnership Program (NIPP), the South Africa's technical assistance trust fund, and HANSHEP[[231]](#footnote-232)

**Director: *not identified***

* **Name of Governor who approved:** Liyel Imoke

**Party**: PDP

* **Activities** 
  + “public contribution from the Cross River State for financing the hospital construction and a private consortium led by ‘Utopian’, who will finance the medical and non-medical equipment and the clinical and facility operations.”[[232]](#footnote-233)
  + “referral hospital for primary health care clinics in a catchment area with a population of approximately 3.4 million people. Patients requiring secondary care and diagnostic services – including emergency and trauma care, intensive care, high-risk obstetric and maternal health services, and pediatric health services – will be referred to the new hospital.”[[233]](#footnote-234)
* **Justification/predicted benefits**
  + **“**high quality advanced secondary clinical and diagnostic services to the 500,000 citizens of the greater Calabar area as well as all citizens of Cross River State.”
* **Any Opposition**
* **More detail:** <https://www.pharmaccess.org/update/pharmaccess-consultancy-team-involved-in-first-west-african-ppp-hospital/>

## Project 4

**Name of project:** World Bank Water project [[234]](#footnote-235)

**Dates:**

* March 2014 – project commissioned[[235]](#footnote-236)

**Location:** Ikom LGA **[[236]](#footnote-237)**

**Cost**: N5.5 billion[[237]](#footnote-238)

**Description**

* **Partner organisation:** World Bank ***(implication that a private company would run but not named)***

**Director: *not identified***

* **Name of Governor who approved:** Liyel Imoke

**Party**: PDP

* **Activities** 
  + Second phase would be to extend the project to other LGAs – Okuni, Edor, Effraya [[238]](#footnote-239)
  + Company will reticulate water; also in charge of bililing and repairis of the building [[239]](#footnote-240)
* **Justification/predicted benefits**
  + To ensure potable water for the state [[240]](#footnote-241)
  + Will help to urbanise the area and facilitate infrastructure development [[241]](#footnote-242)
  + Fastest way of providing potable water for the town [[242]](#footnote-243)
* **Any Opposition**

## Project 5

**Name of project:** Tinapa Business Resort Limited[[243]](#footnote-244)

**Dates:**

* 2003: first envisioned by Governor Donald Duke [[244]](#footnote-245)
* August 2006: Tinapa declared a Free Trade Zone
* April 2007: commissioned by the President (joint federal and state project) [[245]](#footnote-246)
* 2007: opened
* 2012: As of May 2012, run by TVRFZC

**Location:** near Calabar

**Cost**: $450 million- in construction costs

**Description**

* **Partner organisation:** As of 2012: Business Resort Free Zone Company (TBRFZC) subsidiary of Tinapa Business Resort Limited (TBRL)**[[246]](#footnote-247)**

**Director: *not identified***

* **Name of Governor who approved:** Donald Duke

**Party**: PDP

* **Activities** 
  + Imagined as an “international centre of commerce and tourism in a free-trade zone” [[247]](#footnote-248)
  + “A plush 242-room hotel with a view over the lagoon and a water park with slides were built to cater for the cream of high society and their families” [[248]](#footnote-249)
  + Failed to get private investors during Duke’s governorship[[249]](#footnote-250)
  + Under governor Imkoe: ICT Hub, ‘Tinapa Knowledge City’ in Tinapa. The hotel and the waterpark were completed and furnished and became fully operational.[[250]](#footnote-251)
* **Justification/predicted benefits**
  + Sought to: “ attract Nigerian millionaires, who ordinarily jetted off to Dubai or London to go shopping, as well as make Cross River a commercial crossroads on the Atlantic coast.” [[251]](#footnote-252)
  + Under Governor Imoke, entered into partnership with Ebony Life TV for the use of the otherwise moribund Studio facilities.[[252]](#footnote-253)
* **Any Opposition**
  + “In the end, no big name jeweller or pret-a-porter line wanted to invest in the paradise promised by its promoters and the hotel remains desperately empty.” [[253]](#footnote-254)
  + Extensive criticism of dysfunctionality of PPP from Governor Imoke: “it was touted as a ‘model public-private partnership project’ (PPP), without any elements of a well-developed PPP project.”[[254]](#footnote-255)

## Project 6

**Name of project:** Calabar Energy City (CEC) [[255]](#footnote-256)

**Dates:**

* March 2009 – work begins in construction ***(before partner organization confirmed)***
* July 2010 – contracts Port Evo, foreign firm

**Location:** Calabar

**Cost**: $350 million

**Description**

* **Partner organisation:** Port Eve

**Director:** James Sutcliffe

* **Name of Governor who approved:** Liyel Imoke

**Party**: PDP

* **Activities** 
  + "376 hectares of land in Cross River state will be funded and managed”
* **Justification/predicted benefits**
  + To “allow oil companies to fabricate some of their required material and ease their logistic and infrastructure issues”[[256]](#footnote-257)
  + “will position Calabar as a secure and viable location for the oil industry because it is relatively secure”[[257]](#footnote-258)
  + “move is in government’s quest to place the Calabar Energy City as the regional location of choice for industrial and other commercial undertakings.”
* **Any Opposition**

## Project 7

**Name of project:** Ultra-Modern Trailer park

**Dates:**

* 13/09/2013: MoU with state government
* ***Further timeline details not identified***

**Location:** NPA Road, Calabar[[258]](#footnote-259)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Subsidiary of Addax Petroleum, Shoreline Logistics[[259]](#footnote-260)

**Director: *not identified***

* **Name of Governor who approved:** Liyel Imoke

**Party**: PDP

* **Activities** 
  + “accommodate a holding bay for goods, a quick-check workshop, a police station and a relaxation spot it was gathered”[[260]](#footnote-261)
  + “will cover about 10 plots of land, a quick-check workshop, a Police station and a relaxation spot among others.”*[[261]](#footnote-262)*
* **Justification/predicted benefits**
* **Any Opposition**

## Project 8

**Name of project:** Superhighway

**Dates:**

* April 2017: ground-breaking ceremony of the superhighway, President Buhari present
* November 2018: work yet to commence[[262]](#footnote-263)
* March 2019: rather than relying on unacquired private investor funding, “governor turns to the State House of Assembly to seek approval to borrow N648b to fund the superhighway.” [[263]](#footnote-264)
* 2022: Still referred to as a pending project (Adeyemi 2022)

**Location:** road will begin from Ikang deep sea port.

**Cost**: €500 million (approx.)

**Description**

* **Partner organisation:** Spectrum (UK investment firm) [[264]](#footnote-265)

**Director: *not identified***

* **Name of Governor who approved:** Ben Ayade

**Party**: PDP

* **Activities** 
  + CRSG provides VGF.
  + ***“***The superhighway is planned to be a 12-lane, 260 km (162 miles) long with Wi-Fi internet connectivity which will link a proposed deep seaport from Bakassi on the shores of the Atlantic Ocean to the border with neighbouring Benue state.”[[265]](#footnote-266)
  + “The "Super Highway" is projected at 275.344 kilometers long, made up of six lanes and 70 meters width "right-of-way" [115 feet to 280 feet] . It will intersect 115 kilometers of intact protected rainforest areas and is expected to displace 185 villages of over 600,000 inhabitants, cutting across 16 local government areas and serving as home to highly threatened endangered IUCN species at estimated construction costs of $2.5 billion.” (Adeyemi 2022)
* **Justification/predicted benefits**
  + “will link the capital Calabar, with towns and villages in the northern part of the state and also reduce travel time significantly.”[[266]](#footnote-267)c
  + “construction project will offer major economic opportunities for the citizens of Cross River state and the country as a whole.”[[267]](#footnote-268)
  + “The road will serve as an evacuation corridor for the new deep seaport in Nigeria.”[[268]](#footnote-269)
* **Any Opposition**
  + People were wary of not being compensated for losing their land.
  + “Activists claim the proposed highway will have severe negative environmental impact and will likely displace up to a million people.”[[269]](#footnote-270)
  + “They say if the project is carried out, up to 180 communities will lose their lands and homes, as the superhighway will pass through their local areas. Conversationists believe the proposed highway will lead to the loss of a large portion of the last remaining rainforests in Nigeria, half of which are in Cross River state.” [[270]](#footnote-271)

## Project 9

**Name of project:** airline, “Cally Air’’ (Calabar) **[[271]](#footnote-272)**

**Dates:**

* September 2016: partners with Dana Group [[272]](#footnote-273)
* November 2016: expected commencement of operations [[273]](#footnote-274)
* 2021: Cally air starts commercial operations (“Nigeria’s Cally Air Starts Commercial Operations” 2021)

**Location:** N/A

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Dana Group[[274]](#footnote-275)

**Director: Name of Governor who approved:** Ben Ayade

**Party**: PDP

* **Activities** 
  + “airline was expected to debut in November and would fly Calabar, Obudu, Lagos and Abuja routes”[[275]](#footnote-276)
  + “Based at Calabar, Cally Air is a virtual carrier operated by Aero Contractors (N2, Lagos). As things stand, it has a fleet of two B737-300s, with one DHC-8-Q200 due from Aero, according to the ch-aviation fleets advanced module. The first B737-300, 5N-BYR (msn 29266), was bought from Magnetic Leasing and delivered on April 6, 2021. The second B737-300, 5N-BYQ (msn 30334), is being leased from Magnetic Leasing and was delivered on April 28, 2021” (“Nigeria’s Cally Air Starts Commercial Operations” 2021)
* **Justification/predicted benefits**
  + **“**to encourage tourism to the state, situated along Nigeria's border with Cameroon and its Atlantic Ocean front.”[[276]](#footnote-277)
* **Any Opposition**

## Project 10

**Name of project:** Electricity ***(not official title)***

**Dates:**

* 2017: project planned

**Location:** N/A

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Industrial Project Services

**Director:** Mark Philips, representative of IPS[[277]](#footnote-278)

* **Name of Governor who approved:** Ben Ayade

**Party**: PDP

* **Activities** 
  + planning to build two megawatts of electricity in each of the 18 local government areas of the state.[[278]](#footnote-279)
  + project would include a combination of both renewable and non-renewable energy sources.[[279]](#footnote-280)
* **Justification/predicted benefits**
  + To “boost electricity supply in all the councils.” [[280]](#footnote-281)
* **Any Opposition**

## Cross Rivers Other

* **List of PPPs lacking detail:** 
  + Presentation offers list of PPPs (17 PPPs) here: <https://slideplayer.com/slide/5712553/> [slides downloaded] ***but discussing those that appear on other searches before including these***

## Cross Rivers Laws and Bureaucratic Support

* 2010: Section 8 of the Cross River State Law No. 6 of 2010 established the Bureau of Public Private Partnerships (BPPP) to function as Secretariat of the CRS Public Private Partnership Council for the incubation and delivery of infrastructure PPPs in the State. Under the Law, the Bureau collaborates with and provides advisory support to relevant MDAs, called Contracting Authorities through the PPP cycle. The Bureau’s strategy for achieving functionality is in continuous emphasis on capacity building for its people and the PPP value champions in relevant MDAs.[[281]](#footnote-282)
* On details of 2010 law: <https://www.vanguardngr.com/2010/08/c-river-govt-signs-ppp-bill-into-law/>

# Delta

## Project 1

**Name of project:** Ogbeogonogo Market

**Dates:**

* ***Timeline in need of clarification – unclear which governor initiated***
* October 2018: transferred ownership of Modern Market to Oshimili South Local Government Council.[[282]](#footnote-283) - ***timing confusing because references that Market was completed “several years ago” - however, later reports that the Market still under construction and scheduled to open in 2020. Appears that potentially the market was constructed for the most part when under state control but never opened, and then was transferred to local level for further construction and opening (below)***
* May 2019: under construction[[283]](#footnote-284)
* 2020: projected to open for traders
* 2022: news on the central bank of Nigeria’s sensitisation on the e-Naira initiative to the Market (Agbor 2022)

**Location:** Effurun Roundabout, Asaba **[[284]](#footnote-285)**

**Cost**: ***not identified***

**Description**

* **Partner organisation:** JAMELAW Nig. LTD[[285]](#footnote-286)

**Director:**

* **Name of Governor who approved:**

**Party**:

* **Activities** 
  + “constructing some 2000 shops and open stalls for traders”[[286]](#footnote-287)
  + To have “security post, steady power supply, elevator for easy access to top floor shops, borehole water, external toilets, concrete drains and waterways, a mini fire fighting station, and an effective sewage and waste disposal mechanism’”[[287]](#footnote-288)
* **Justification/predicted benefits**
  + **“**designed to put an end to street trading and traffic congestion along the Ogbeogonogo market axis of Nnebisi Road.”[[288]](#footnote-289)
  + “in line with the growth in urban status of Asaba, the Delta State Capital and part of the urban renewal mandate of Governor Okowa’s SMART Agenda.”[[289]](#footnote-290)
* **Any Opposition**

## Project 2

**Name of project:** Integrated Solid Waste Management system through Public Private Partnership (PPP) with emphasis on Reduction, Reuse and Recycling.[[290]](#footnote-291)

**Dates:**

* Pre-2011

**Location:** N/A

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Richbol Environmental Services Ltd.[[291]](#footnote-292)

**Director:** CEO Olugbenga Adebola

* **Name of Governor who approved:** Emmanuel Uduaghan

**Party**: PDP

* **Activities** 
  + Waste collection and disposal.
* **Justification/predicted benefits**
* **Any Opposition**

## Project 3

**Name of project:** Upgrading Asaba International Airport **[[292]](#footnote-293)**

**Dates:**

* January 2016: received bids from private companies [[293]](#footnote-294)
* August 2018: Upgrading reported by Deckyard Tyler Ltd[[294]](#footnote-295)
* September 2021: the airport is inactive (Markson 2021)

**Location:** Asaba

**Cost**: N27 million

**Description**

* **Partner organisation:** Deckard Tyler Limited [[295]](#footnote-296)

**Director: *not identified***

* **Name of Governor who approved:** Ifeanyi Okowa

**Party**: PDP

* **Activities** 
  + “cheapest and best airport in the country”[[296]](#footnote-297)
  + Upgrade existing airport. Expanded terminal, etc. Airport was opened in 2011, to boost economic activity in the state and increase convenience for national and international community
  + Big cargo facility
* **Justification/predicted benefits**
  + Inadequate airport facilities for large Nigerian population[[297]](#footnote-298)
  + Promote attract investment to the ‘heart of the nation’[[298]](#footnote-299)
* **Any Opposition**
  + Not an opposition but a negative result commentary “One of the key promises the former governor made was that the airport project would not be abandoned. The Okpanam community, where it was sited, and other neighbouring communities, would not regret giving their land for this project. Also promising to build a world-class facility, Uduaghan said that Deltans would never have to go to neighbouring states to travel to other parts of the country and beyond.” (Markson 2021)

## Project 4

**Name of project:** Bendel Steel Structure[[299]](#footnote-300)

**Dates:**

* Feburary 2018: approval to revamp steel structure as part of LP Gas industry [[300]](#footnote-301)
* June 2022: Said that this project is still pending without much detail in an article with criticism of the Delta economic situation (“Delta Economy Requires Revamping” 2022)

**Location:** Warri LGA

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Kiakia Gas Limited[[301]](#footnote-302)

**Director: *not identified***

* **Name of Governor who approved:** Ifeanyi Okowa

**Party**: PDP

* **Activities** 
  + government retaining 20 per cent shareholding.[[302]](#footnote-303)
* **Justification/predicted benefits**
  + More jobs for youths in Delta State [[303]](#footnote-304)
* **Any Opposition**

## Project 5

**Name of project:** Bendel Glass Industries Limited[[304]](#footnote-305)

**Dates:**

* February 2018: approval to revamp with Steyrvistar Ltd [[305]](#footnote-306)
* June 2022: Said that this project is still pending without much detail in an article with criticism of the Delta economic along with the steel industries (“Delta Economy Requires Revamping” 2022)

**Location:** Bendel**[[306]](#footnote-307)**

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Steyrvistar Limited[[307]](#footnote-308)

**Director:**

* **Name of Governor who approved:** Ifeanyi Okowa

**Party**: PDP

* **Activities** 
  + ***Specific activities not identified***
* **Justification/predicted benefits**
  + port will decongest all the other ports in Nigeria.[[308]](#footnote-309)
* **Any Opposition**

## Project 6

**Name of project:** Youth Sport Athletes Development Project[[309]](#footnote-310)

**Dates:**

* May 2018 – announced
* Apr 2021- article on praise of the Delta State of “catching athletes young” – best within Nigeria (Jide 2021)

**Location: *not identified***

**Cost**: 1.5 million US dollars (N534 million)[[310]](#footnote-311)

**Description**

* **Partner organisation:** Shell Petroleum Development Company (SPDC) (sponsor) [[311]](#footnote-312)

**Director:** Mr Igo Weli, the General Manager, External Relations[[312]](#footnote-313)

* **Name of Governor who approved:** Senator Ifeanyi Okowa

**Party**: PDP

* **Activities** 
  + 4 beneficiary schools: Osadenis High School, Asaba, Comprehensive Secondary School, Ogwashi-Uku, Girls Model Secondary, Evwreni and Unity Model Secondary School, Agbarho[[313]](#footnote-314)
  + “rubberized track of 400m by six lanes, facilities for jumps and throws, and 25 sporting items including whistles, jerseys and hurdles.”[[314]](#footnote-315)
* **Justification/predicted benefits**
  + From Shell Social Investment Manager: “The survival and expansion of many social investment projects and programmes of Shell in Nigeria is dependent on sustained uninterrupted production. Our corporate commitment remains to deliver energy safely and responsibly.”[[315]](#footnote-316)
* **Any Opposition**

## Delta Other

* ***Generally not a lot of detail available on PPPs***

Deckard Tyler Website:

About Us Page:  
Registered in Nigeria and the United Kingdom deckardtyler solutions cover a wide range of services including:

• Strategy Development & Strategic Planning

• Development Interventions

• Research & Development

• Architecture, including:

   Feasibility Studies & Concept Development

   Master Planning & Space Planning

   Civil, Structural, & MEP Services Engineering

   Cost Appraisals & Value Engineering

   Development Management

   Building Information Modeling (BIM Levels 1 & 2)

   Integrated Project Delivery (IPD)

   Sustainability Advise & Green Design

   SDG Compliance

• Project Financial Strategy & Planning

• Project Lifecycle Management

Current and legacy professional services provided by deckardtyler cut across multiple sectors of intervention, including but not limited to framework development, feasibility studies, policy & transaction advise, regional mapping, urban planning, master planning, commercial office development, retail and leisure development, diverse scale residential schemes, transport infrastructure, green design consultancy, development initiatives, and specialist interventions.

In identifying and developing an expanded portfolio of roles particularly as concerns PPP Transactions deckardtyler maintains collaborative and business development relationships with a growing list of Strategic Partners including Techdev Energy Plc., Hunter & Cook Limited, and Halcrow Infrastructure (NGR) amongst others.

deckardtyler (and organs of its team) maintains current memberships with the Royal Institute of British Architects (RIBA), the Architects Registration Board UK (ARB), the Nigerian Institute of Architects (NIA), the Architects Registration Council of Nigeria (ARCON), Project Management Institute (PMI), and the Green Building Council of Nigeria (GBCN), and the Abuja Chamber of Commerce and Industry (ACCI) amongst others.

List of Projects: 28

Clients Include HMCS (Her Majesty’s Court Service) Aylesbury

## Delta Laws and Bureaucratic Support

* Delta State Integrated Development Project, DIDP, a Public-Private Partnership Development programme
  + “existing in the Governor’s office with the task of developing and creating investment platforms in several sectors in Delta State to enable investor’s come in and invest. In that regard, we started about four years ago by gathering the basic investment data required by investors in several sectors ranging from energy, housing, agriculture, transport, education and several Industrial developments.” (link to quoted article [here](http://www.deltaidp.com/index.php?option=com_content&view=article&id=62:our-plan-is-to-industrialise-delta-state-akpobire&catid=19:press-releases&Itemid=50))[[316]](#footnote-317)

# Ebonyi

## Project 1

**Name of project: Health Care Facilities*[[317]](#footnote-318)***

**Dates:**

* November 2009: Health Care Facilities project envisioned by Governor Elechi, Partnership takes effect[[318]](#footnote-319)
* Board formed: “Ebonyi State Strategic Health Development Plan” - “major vehicle in operationalizing the process of private sector participation in the hospital management in the state in order to have a quality health care delivery in the state”
* ~ 2012: funding began [[319]](#footnote-320)
* January 2017 - funding cancelled [[320]](#footnote-321)

**Location:** various

**Cost**: N1.5 billion[[321]](#footnote-322)

**Description**

* **Partner organisation:** The six Mission Hospitals that have been receiving grants from Ebonyi State Government are Rural Improvement Mission Ikwo[[322]](#footnote-323)

**Director: *not identified***

* **Name of Governor who approved:** Martini Elechi

**Party**: PDP

* **Activities** 
  + Special grant for six missionary hospitals : The six Mission Hospitals that have been receiving grants from Ebonyi State Government are Rural Improvement Mission Ikwo, Presbyterian Joint Hospital Uburu and Mile Four Hospital Abakaliki.[[323]](#footnote-324)
  + “Ebonyi state government has actually disbursed a substantial amount of money under the PPP arrangement to six missionary hospitals in the state which has positively resulted in improved health services like immunization; reduction in maternal mortality and morbidity, among others.”[[324]](#footnote-325)
  + Cancellation of the grant was based on the logic that the hospitals should find : “come up with a realistic public private partnership towards providing the people of the state with affordable health care”[[325]](#footnote-326) ***very interesting – appears the initial PPP was cancelled on the justificatory grounds helping the hospitals to initiate their own PPPs***
* **Justification/predicted benefits**
  + **“**in order to improve health system in the state and all these partnerships were to combat the menace of epidemics, Maternal and Infant Mortality and morbidity rates, and other life-threatening diseases in the state”[[326]](#footnote-327)
* **Any Opposition**
  + Frustration at the cancellation of the grants from beneficiaries and patients [[327]](#footnote-328)

## Project 2

**Name of project:** Universities (University of Aeronautic Engineering at Ezza South Local Government Area and University of ICT, Science and Technology)

**Dates:**

* December 2021: Approval by the government (Grace 2021)

**Location:** Izzi

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Synlab Ltd

**Director: *not identified***

* **Name of Governor who approved:** David Umahi

**Party**: APC

* **Activities** 
  + “Commissioner for information and State Orientation Barr. Uchenna Orji disclosed this to newsmen in Abakaliki at the end of this week Exco meeting held at the new Exco Chambers yesterday” (Grace 2021)
* **Justification/predicted benefits**
  + “Increased education facilities with higher quality” (Grace 2021)
* **Any Opposition**

## Project 3

**Name of project:** Housing projects for one million households (Okutu 2021).

**Dates:**

* December 2021: Announcement of agenda (Okutu 2021).

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director:** Chima Jennifer Nweze

* **Name of Governor who approved:** David Umahi

**Party**: APC

* **Activities** 
  + “David Umahi of Ebonyi State has rolled out his administration’s agenda to tackle housing deficits, which has bedevilled the State since its creation” (Okutu 2021).
* **Justification/predicted benefits**
  + “In a statement by the Governor’s Special Assistant on Lands and Survey, Chief Emmanuel Igwe, both low and high-income earners will benefit from the State Government’s policy of making housing affordable to all and sundry” (Okutu 2021).
* **Any Opposition**

## Ebonyi Other

* ***Appears to be a lack of PPPs in the state. This 2017 article demonstrates a dearth of PPPs in the housing sector:***

<https://www.pmnewsnigeria.com/2017/11/25/ebonyi-govt-urged-address-housing-programme-issues/>

* ***Could be a PPP:***

<https://www.afdb.org/en/news-and-events/nigeria-african-development-bank-approves-us-70-million-loan-for-ebonyi-state-road-19236>

* ***Sort of a PPP from ADB:***

<https://www.afdb.org/fileadmin/uploads/afdb/Documents/Project-and-Operations/NIGERIA_-__AR__-_Ebonyi_State_Ring_Road_Project.pdf>

* ***More general list of projects, unclear if PPPs or not:***

<https://www.thenigerianvoice.com/news/260415/ebonyi-progress-match-to-shelter-under-gov-umahi.html>

## Ebonyi Laws and Bureaucratic Support

Ebonyi State Strategic Health Development Plan – described in project 1, government infrastructure to encourage private sector participation in healthcare

* Academic article[[328]](#footnote-329) lays out Legislation Governor Elechi designed to promote PPPs: <https://www.iiste.org/Journals/index.php/PPAR/article/view/30699/31526>
  + “In Ebonyi State, the State Government under Governor Martin Elechi instituted the private-public partnership initiative where the public sector can partner with the private sector in the financing, development, implementation and management of infrastructure and provision of services in Ebonyi State. The PPP was initiated to tackle the complex issues associated with projects in order to meet the public demand and ensure effective and efficient project delivery and stimulate private sector interest in participating in profitable social sector. The objective is to achieve more and provide better quality, efficient and affordable services to the society, strengthen institutional governance in the state by improving managerial skills and accountability with respect to construction, rehabilitation and provision of infrastructure, attract private funds for investments in the state, increase employment generation, strengthen human capacity development, minimize financial and operational rise on the parts of government, reducing the unit cost of infrastructural development, procurement and investment in the state and provide and enabling environment for private sector participation in services provision and infrastructure development in the state, among others (page 61)
  + Governor Elechi adopted PPP as a policy in realization of the fact that state resources are relatively limited to solve the infrastructural and developmental needs of the state. A law facilitating the PPP was made in 2009, known as the “Public-Private Participation in Infrastructure and other Related Services Development Law, 2009. The law also established the Ebonyi State Bureau of Public-Private-Partnership.

The Ebonyi State Bureau of Public-Private-Partnership has the following mandates:-

a. To be a centre on expertise for the promotion, development and implementation of ppp projects in the state.

b. Assist the policy council in the formulation of PPP policies and guidelines. c. Provide technical assistance and support on PPP implementation to all government agencies, contracting authorities and the private sector.

d. Appraise, review, evaluate and approve all PPP projects throughout the process of project selection, preparation procurement”

e. Co-ordinate the activities of contracting and other relevant government authorities and private sector with respect to PPP projects in the state.

f. Facilitate the issuance of renewal permit, licenses and other regulatory approvals for PPP projects from all government agencies and authorities.

g. Promote PPP awareness; disseminate information to investors about PPP opportunities in the state. It has been reported in several studies that the health sector performance in Ebonyi state has being in a very deplorable condition which is characterized by high rate of avoidable infants, maternal mortality and morbidity as a result of inadequate or lack drugs and manpower. (61-62)

# Edo

## Project 1

**Name of project:** New Central Hospital / Edo Specialist Hospital (renamed in 2019) **[[329]](#footnote-330)**

**Dates:**

* November 2016: commissioned by President Buhari – not initially a PPP but under Governor Obaseki, became one [[330]](#footnote-331)
* 2019: hospital opened to the public, impromptu opening after much delay, seen serving patients “gathered that it was politically motivated given the present political crisis in the state between Obaseki and his predecessor...” [[331]](#footnote-332)

**Location:** Benin City

**Cost**: ***not identified***

**Description**

* **Partner organisation:** ***not identified***

**Director: *not identified***

* **Name of Governor who approved:** Adams Oshiomhole

**Party**: AC --> APC

* **Activities** 
  + Pre PPP activity:
    - 2016 Construction of an ultramodern hospital (not a PPP at this time)[[332]](#footnote-333)
    - Latest technology in healthcare delivery (not a PPP at this time)[[333]](#footnote-334)
    - 2019: Developing primary and secondary healthcare facilities and Central Hospital developed to serve “tertiary healthcare needs” [[334]](#footnote-335)
  + PPP activity
    - Health sector architecture anchored in “robust public private partnership for sustained quality outcomes”[[335]](#footnote-336)
    - make the state “a medical hub where the government, private health care service providers and other groups would participate” [[336]](#footnote-337)
    - As soon as plan complete, Central Hospital will be “moved to Stella Obasanjo Hospital to provide secondary care to patients... on a PPP basis” [[337]](#footnote-338)
    - “bringing investors... but yet to come to agreement on which private organisation should run it”[[338]](#footnote-339)
  + Vamed Engineering awarded contract to supply equipment for hospital – delayed instalment [[339]](#footnote-340)
* **Justification/predicted benefits**
  + Build such a sophisticated hospital as to avoid medical tourism [[340]](#footnote-341)
  + The hospital, originally built in 1902, has successively been upgraded, and is in need of “state of the art equipment”[[341]](#footnote-342)
  + “affordable to the common man because the government was working on a health insurance scheme plan that would capture every Edo person..”[[342]](#footnote-343)
* **Any Opposition**
  + Successor governor Obaseki refused to open the hospital to public use initially, triggering protests from civil society groups and PDP [[343]](#footnote-344)
  + NGOs and PDP opposition demanding explanation for why the hospital still under lock and keys, 2 years after commissioning [[344]](#footnote-345)

## Project 2

**Name of project:** Azura-Edo Power Plant [[345]](#footnote-346)

**Dates:**

* 6 years of development
* January 2016: construction begins
* December 2017: electricity production begins, 7 months ahead of schedule [[346]](#footnote-347)
* April 2018: full completion [[347]](#footnote-348)

**Location:** Benin City [[348]](#footnote-349)

**Cost:** $900 million **[[349]](#footnote-350)**

**Description**

* **Partner organisation:** “development finance institutions”[[350]](#footnote-351) and developed by Azura Power, Consortium: Julius Berger Nigeria (pre-eminent construction firm) and Siemens (Global) Holdings [[351]](#footnote-352)
* **Director: *not identified***
* **Name of Governor who approved:** Godwin Obaseki

**Party**: APC

* **Activities** 
  + Linked to the National Grid... confirms that Edo state is ready for business. [[352]](#footnote-353)
  + Financed by a number of development finance institutions [[353]](#footnote-354)
  + 450MW made available to the national grid
* **Justification/predicted benefits**
  + Reforms and activities to attract and keep investors. [[354]](#footnote-355)
  + 1,000 persons employed [[355]](#footnote-356)
* **Any Opposition**

## Project 3

**Name of project:** SEEFOR Project[[356]](#footnote-357)

**Dates:**

* March 2018: inaugurates projects [[357]](#footnote-358)
* Expected to run for five year periods (“SEEFOR Road Project Database” n.d.)

**Location:**

**Cost**: ***not identified***

**Description**

* **Partner organisation:** international partners and the community – UN, World Bank, other development partners[[358]](#footnote-359)

**Director:**

* **Name of Governor who approved:** Obaseki

**Party**: APC

* **Activities** 
  + Block of three classrooms at Opuze Primary school [[359]](#footnote-360)
  + Asphalted streets [[360]](#footnote-361)
* **Justification/predicted benefits**
* **Any Opposition**

## Project 4

**Name of project:** Pax Herbal Biogas Project[[361]](#footnote-362)

**Dates:**

* March 2018: Project inaugurated [[362]](#footnote-363)

**Location:** Ewu, Esan Central LGA

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Paxherbal Biogas and Mushroom Spawn Laboratory [[363]](#footnote-364)

**Director:** Fr. Anselm Adodo[[364]](#footnote-365)

* **Name of Governor who approved:** Obaseki

**Party**: APC

* **Activities** 
  + Herbal clinic and research laboratory to “complement the efforts of the government to improve the health of the people” [[365]](#footnote-366)
  + “state government will support private research institutes to facilitate the technological and agricultural advancement of the state” [[366]](#footnote-367)
* **Justification/predicted benefits**
  + Health of the people[[367]](#footnote-368)
  + “transformation of the socio-economic landscape of the state” [[368]](#footnote-369)
* **Any Opposition**

## Project 5

**Name of project:** EdoBEST (Basic Education Sector Transformation) [[369]](#footnote-370)

**Dates:**

* April 2018: initiative began [[370]](#footnote-371)
* January 2019: deal made with Bridge International Academies [[371]](#footnote-372)
* No date but update on its successes on website (“The EdoBEST Effect” n.d.)

**Location:**

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Bridge International Academies **[[372]](#footnote-373)**

**Director: *not identified***

* **Name of Governor who approved:** Godwin Obaseki

**Party**: APC

* **Activities** 
  + Support the local authorities in teaching training and tech advancements which aim to “make classrooms more effective learning environments” [[373]](#footnote-374)
  + Bridge: a “technical partner” to Edo state as it launches “Edo Basic Education Sector Transformation”- seeks to affect more than 300,000 students in at least 1,500 schools over the next four years. [[374]](#footnote-375)
* **Justification/predicted benefits**
  + Empower children, leverage technology in classroom[[375]](#footnote-376)
  + Company seeks to show how it can assist government education system across Africa, with a scalable approach [[376]](#footnote-377)
* **Any Opposition**

## Project 6

**Name of project:** Ossiomo Power (“Edo’s Ossiomo Power, FG conclude power supply agreement” 2022)

**Dates:**

* January 2022: agreement with the Benin Owena River Basin Authority for supply of electricity (“Edo’s Ossiomo Power, FG conclude power supply agreement” 2022)

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** ***not identified***

**Director:** Uwa Igiehon

* **Name of Governor who approved:** Godwin Obaseki

**Party**: APC

* **Activities** 
  + “The Edo State Government’s Public Private Partnership (PPP) initiative, Ossiomo Power, has concluded an agreement with the Benin Owena River Basin Authority for the supply of electricity to the authority’s facilities” (“Edo’s Ossiomo Power, FG conclude power supply agreement” 2022)
* **Justification/predicted benefits**
  + Increased energy
* **Any Opposition**
  + Presence of those against Obaseki in relation to this PPP (Aliu 2019).

## Edo Other

* 2016: [General frustration with the governorship of Oshiomhole for the debt accrued during his administration,](https://www.pressreader.com/nigeria/thisday/20160208/281663959051173) despite a lack of successful projects. When Oshiomhole was exiting government, the state was in N200 billion. “a breakdown of debt shows that Oshiomhold took [various amounts – see article ] … to bring in the Public Private Partnership (PPP) among other promises”[[377]](#footnote-378)
* 2018: [Edo Government calls for PPP model of security](https://theeagleonline.com.ng/edo-army-want-ppp-model-logistics-to-tackle-security-challenges/): At Conference: Enhancing Combat Service Support capability through Public Private Partnership to meet Nigerian Army’s Contemporary Challenge, Edo government and Nigerian army called for adoption of PPP model logistics support to support national security against threats including terrorism[[378]](#footnote-379)
* 2018: [Obaseki encouraging PPP in environmental regeneration,](https://allafrica.com/stories/201810270161.html) “provide more room for more stakeholders to contribute to efforts at replenishing the state’s forest cover.”[[379]](#footnote-380)

## Edo Laws and Bureaucratic Support

* Edo State Public Procurement Commission (EDPPA)
* 2010: Refinancing total debt obligations and financing of on-going infrastructure projects.

# Ekiti

## Project 1

**Name of project:** Ikun Dairy Farm[[380]](#footnote-381)

**Dates:**

* July 2019: MoU signed[[381]](#footnote-382)
* 2021: Referenced as a model for national programme (“‘Ikun Dairy farm will be model for National livestock transformation plan’” 2021)

**Location:** Moba Local Government Area[[382]](#footnote-383)

**Cost**: ***not identified***

**Description**

* **Partner organisation:**Promasidor[[383]](#footnote-384)

**Director: *not identified***

* **Name of Governor who approved:** Governor Kayode Fayemi[[384]](#footnote-385)

**Party**: APC

* **Activities:**
  + Revitalization of the farm, originally established in the 1980s and long in ‘deplorable condition’[[385]](#footnote-386)
  + “the farm, when operational, is expected to run as a Public Private Partnership, PPP, where Ekiti State provides the existing facility, necessary infrastructure and security as its contribution; while Promasidor will provide capital, technical expertise and set the market strategy required to drive a sustainable partnership.”[[386]](#footnote-387)
* **Justification/predicted benefits**
  + “provide evaporated milk with a view to increasing protein intake in the state, have the goals of providing employment opportunities and boosting the economy of the state”[[387]](#footnote-388)
* **Any Opposition**
* **Other notes:**

## Project 2

**Name of project:** 1.15 Megawatts (MW) Solar Photo Voltaic (PV) Farm[[388]](#footnote-389)

**Dates:**

* September 2015: MoU signed between Ekiti Government and Elemi Energy Ltd[[389]](#footnote-390)
* ***Since then, no further timeline information identified, indicating possible project cancellation***

**Location: *not identified***

**Cost:** N500 million[[390]](#footnote-391)

**Description**

* **Partner organisation:**Elemi Energy Limited (UK-based company), handled through Nigeria subsidiary company: Elemi Power Solutions Limited[[391]](#footnote-392)

**Director:** Mr David Olofin

**Name of Governor who approved:** Mr Ayodele Fayose[[392]](#footnote-393)

**Party**: PDP

* **Activities:**
  + “to be built on 14,000 Square Metres of land belonging to the Broadcasting Service of Ekiti State (BSES), owners of Ekiti Television (EKTV) and Ekiti Radio 91.5FM, with an agreement to provide free 150 Kilowatts to power BSES installations and equipment for 20 years” [[393]](#footnote-394)
  + Company will “sponsor training of five engineering staff of BSES in the United Kingdom for the operation and management of the 150KW power plant.” [[394]](#footnote-395)
  + “upon completion, the 1MW will be sold to the Benin Electricity  
    Distribution Company (BEDC) and other interested private individuals and organisations in Ado-Ekiti” [[395]](#footnote-396)
* **Justification/predicted benefits**
  + “rapid infrastructural development” [[396]](#footnote-397)
* **Any Opposition**
* **Other notes:**

## Project 3

**Name of project:** Certificate of Occupation Processing[[397]](#footnote-398)

**Dates:**

* September 2010: programme begins[[398]](#footnote-399)

**Location:** n/a

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Archiplan Nigeria Ltd[[399]](#footnote-400)

**Director:** Mr. Babawale James

* **Name of Governor who approved:**

**Party**:

* **Activities:**
  + “Ekiti State government has out-sourced the processing of Certificates of Occupancy (C of O)” [[400]](#footnote-401)
  + “ensure that applicants obtain their C of O within 30 days after payment of the total charges alongside all the required documents.” [[401]](#footnote-402)
* **Justification/predicted benefits**
  + Addressing “complaints of delay in the processing of land title documents” [[402]](#footnote-403)
  + “ensure the earnest processing and issuance of the C of O within a period of not less than thirty days.” [[403]](#footnote-404)
* **Any Opposition**
* **Other notes:**

## Project 4

**Name of project:** Diagnostic Centre of Excellence at Ekiti State University Teaching Hospital[[404]](#footnote-405)

**Dates:**

* 2012 – 2014[[405]](#footnote-406)
* ***No further timeline details identified***

**Location:**

**Cost**: ***not identified***

**Description**

* **Partner organisation: *AMPC – International Health Consultants***

**Director: *Based in Netherlands***

* **Name of Governor who approved:** Dr. Kayode Fayemi

**Party**: Action Congress of Nigeria

* **Activities:**
  + Not information about how the diagnostic centre (subsequently named Adunni Olayinka Diagnostic centre) was funded. But the feasibility study / transaction structuring was under taken via a consortium of private partners.
  + “A health needs, supply and demand assessment was undertaken to appraise the market for public and private health services in Ekiti State. Based on the results, the functional programme of the Diagnostic Centre was determined as well as a business strategy. Subsequently several proposals for the transaction structure were developed, including the proposed operational and PPP models of the centre, the financial structure of the PPP scheme and financial modelling and analysis. Once the final transaction structure was approved, tender documents were developed and in 2014 a tender was launched by the Government of Ekiti State to select a private partner for project implementation.” [[406]](#footnote-407)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**

## Project 5

**Name of project:** Private cemetery

**Dates:**

* July 2021: Inauguration of cemetery (“Fayemi inaugurates 260,000 capacity private cemetery in Ekiti” 2021”)

**Location:** Eminrin

**Cost: *not identified***

**Description**

* **Partner organisation: *not identified***

**Director:** Abiodun Aluko

* **Name of Governor who approved:** Kayode Fayemi

**Party**: Action Congress of Nigeria

* **Activities:**
  + “Governor Kayode Fayemi of Ekiti, on Wednesday inaugurated a 260,000 capacity, first private-owned cemetery, the first in the state” (“Fayemi inaugurates 260,000 capacity private cemetery in Ekiti” 2021”)
* **Justification/predicted benefits**
  + ““This is cheaper compared to what you can get in Lagos and other cities and our people can now bring their dead parents home to be buried from other parts of the country,” he said” (“Fayemi inaugurates 260,000 capacity private cemetery in Ekiti” 2021”)
* **Any Opposition**
* **Other notes:**

## Project 6

**Name of project:** Housing Units

**Dates:**

* July 2020: Announcement of entering PPP (Ugbodaga 2020)
* 2030: finishing expected (Ugbodaga 2020)

**Location: *not identified***

**Cost: *not identified***

**Description**

* **Partner organisation:** UNOPS and SHS holdings (Ugbodaga 2020)

**Director: *not identified***

* **Name of Governor who approved:** Kayode Fayemi

**Party**: Action Congress of Nigeria

* **Activities:**
  + “The Ekiti state government says it has secured a partnership with the United Nations Office for Project Services (UNOPS) and the Sustainable Housing Solutions (SHS) Holdings to build 50,000 houses with renewable energy within the state from 2020 to 2023” (Ugbodaga 2020)
* **Justification/predicted benefits**
  + ““We are very pleased to support this contribution to Nigeria’s national development priorities and in particular, to help meet the critical need for affordable housing, through innovative approaches to construction and mortgage financing,” Vitaly Vanshelboim, assistant secretary-general and chief executive of UNOPS Sustainable Infrastructure Impact Investments (S3I) initiatives, said” (Ugbodaga 2020)
* **Any Opposition**
* **Other notes:**

## Ekiti Other

* <https://www.icafrica.org/en/news-events/infrastructure-news/article/the-role-of-public-private-partnerships-in-africa-4499/> - generally addressing role of PPPs in Nigeria, with specific focus on water-related projects in Ekiti (run at national-level)

## Ekiti Laws and Bureaucratic Support

* 2011: Ekiti State Public Private Partnerships Law -- A Law To Provide Public Private Partnerships, Establish The Office Of Public Private Partnerships And For Other Connected Purposes[[407]](#footnote-408)
  + Full legal text here: <https://www.slideshare.net/EkitiState/ekiti-state-public-private-partnerships-law>[[408]](#footnote-409)
* Ekiti State Council on Public Procurement and the Bureau of Public Procurement

# Enugu

## Project 1

**Name of project:** Polo Park

**Dates:**

* April 2008: construction commenced
* December 2010: expected completion
* 2011: Opened (“Polo Park Mall” n.d.)

**Location:** Gra

**Cost**: N5.2 billion (minimum)

**Description**

* **Partner organisation:** The Persians Group (indigenous property development company), consortium of banks undertaking the funding 0 consortium of banks undertaking the funding[[409]](#footnote-410)

**Director:** Mr. Chuka Okoye

* **Name of Governor who approved:** Sullivan Chime

**Party**: PDP

* **Activities** 
  + Urban modern shopping mall, copy of one in Lagos
  + Available” entertainment arcade, five cinema halls, office space; 67 retails shops; a food court and parking space to accommodate 1,320 vehicles at once, while the second phase is designed to house an hotel and office” complex[[410]](#footnote-411)
* **Justification/predicted benefits**
* **Any Oppositon**

## Project 2

**Name of project:** ICT varsity University Campus **[[411]](#footnote-412)** ***(not official project name)***

**Dates:**

* November 2016: plans made to commence operations of ICT University of Nigeria on 6 campuses [[412]](#footnote-413)
* June 2017: Implementation committee formed [[413]](#footnote-414)
* August 2017: State Government approves land use for the FG [[414]](#footnote-415)
* September 2017: FEC reportedly shut dow[[415]](#footnote-416)n the project about a month after Acting President Osinbajo announced their approval.

**Location: *not identified***

**Cost:** N166,665,000 ($462,021) - only ₦66,665,000 ($184,806) by the FEC, leading to project cancellation [[416]](#footnote-417)

**Description**

* **Partner organisation:** Federal Government ***(primary driver, appears Enugu State government secondary)***, private organisations: public-private partnership with both local and global ICT companies including Cisco, Facebook, Huawei, MTN, D-Links, Globacom, Lenovo, Samsung, Apple, Siemens-Nortel, Intel, Motorola, Ericsson, Dell, He, ZTE and IBM***[[417]](#footnote-418)***

**Director: *not identified***

* **Name of Governor who approved:** Governor Ifeanyi Ugwuanyi

**Party**: PDP

* **Activities** 
  + Enugu Digital Bridge Institute (DBI) recommended as one of six sites for expansion of the ICT university to satellite campuses [[418]](#footnote-419)
  + While 20 hectares of land provided by Enugu State Government, “university would use private sector funds to run while the Federal Government would provide the enabling environment for the running of the institution.” [[419]](#footnote-420)
  + “university would run a college system, which would include colleges of information technology and security technology.”[[420]](#footnote-421)
* **Justification/predicted benefits**
  + Development would “promote ICT as a tool for youth empowerment and job creation”, use ICT to “create wealth and improve service delivery” [[421]](#footnote-422)
* **Any Opposition**
  + “According to a source close to the matter, the plans for the ICT University of Nigeria was more of a political agenda than anything else. The Digital Bridge Institute already runs several postgraduate ICT courses and trainings and offers internationally recognised certificates.” [[422]](#footnote-423)

## Project 3

**Name of project:** Enugu Free Trade Zone[[423]](#footnote-424)

**Dates:**

* December 2015: licensed by the federal government
* November 2016: ceremonial ground breaking of the project [[424]](#footnote-425)
* 2022: looks to be complete based on the website ***unclear*** (“About | Enpower FTZ” n.d.)

**Location:**  Near Emene, near the Akanu Ibiam International Airport, in Enugu[[425]](#footnote-426)

**Cost**: N1.170 billion.[[426]](#footnote-427)

**Description**

* **Partner organisation:** Enpower Enugu Free Trade Zone ***unclear of the name of the private partner – only CEO of the FTZ mentioned [[427]](#footnote-428)***

**Director:** Chief Executive Officer, Enpower Enugu Free Trade Zone, Mr. Emeka Eneh[[428]](#footnote-429)

* **Name of Governor who approved:** Governor Ifeanyi Ugwuanyi

**Party**: PDP

* **Activities** 
  + two integrated free trade areas – the Ninth Mile and the Akanu Ibiam International Airport free trade areas.[[429]](#footnote-430)
  + The Ninth Mile Industrial Park and Free Trade Zone, with an initial 400 hectares, capable of extension to 3,000 hectares, is to be developed at the Ninth Mile Industrial Area, Enugu, while the Airport Free Trade Zone, located at the Akanu Ibiam International Airport, Enugu, is designated for the development of world-class infrastructures, offices, aircraft hangers, as well as warehouse storage and stacking areas for free trade zone operations.[[430]](#footnote-431)
  + Specialised industrial clusters to be developed within the free trade zone areas include a manufacturing centre and market, the aviation aerospace cluster, the power, utilities and light manufacturing cluster, the health care park, the business and hospitality park, technology and digital media park and the chemicals and agric business cluster.[[431]](#footnote-432)
  + Appears to have triggered further (possibly PPP) development in the construction of a second runway at the Akanu Ibiam International Airport, Enugu[[432]](#footnote-433)
* **Justification/predicted benefits**
  + designed to promote commerce and trade in the zone.[[433]](#footnote-434)
  + provide investors an easy link to business in the South-East[[434]](#footnote-435)
  + “A free trade zone therefore boosts economic activities and helps to stem capital flight by localising skill acquisition among the youths as a way of curbing unemployment and increasing the country’s total productivity.”[[435]](#footnote-436)
* **Any Opposition**
  + The governors of Abia, Anambra, Imo and Ebonyi states on Thursday shunned the groundbreaking of the Enugu Free Trade Zone at Emene, near the Akanu Ibiam International Airport, in Enugu.[[436]](#footnote-437)

## Project 4

**Name of project:** Wind Energy Project[[437]](#footnote-438) ***(not official project name)***

**Dates:**

* July 2018: finished the research work, into development stage [[438]](#footnote-439)

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Hybrid Micro Machines Products Ltd[[439]](#footnote-440)

**Director:** Omeh Sebastine Chinonye

* **Name of Governor who approved:** Governor Ifeanyi Ugwuanyi

**Party**: PDP

* **Activities** 
  + “partnering Enugu State government through the Ministry of Science and Technology, to develop wind farms to power certain facilities in the state, such as street lightings, as a pilot scheme” [[440]](#footnote-441)
* **Justification/predicted benefits**
  + “wind energy is cheaper, durable, eco-friendly and has very low maintenance level, as opposed to electricity generation by gas”[[441]](#footnote-442)
* **Any Opposition**

## Project 5

**Name of project:** Helieu Estate project[[442]](#footnote-443) ***(not official project name)***

**Dates:**

* April 2016: partnership begins between state government and F.I.T. Consult Ltd[[443]](#footnote-444)
* July 2017: ongoing, good progress reported (***website appears to be active:*** <https://heliuresidences.com/>)
* January 2022: Looks to be open (“WELCOME TO HELIU RESIDENCES, ENUGU STATE #enugurealestate #investinenugustate #heliuresidencesenugu” 2022).

**Location:** Enugu South Local Government Area

**Cost**: N11 billion

**Description**

* **Partner organisation:** F.I.T. Consult Limited – for New Independence Layout; Shenyang Yuanda Commercial Company Ltd – for construction of Helieu Estates Project [[444]](#footnote-445)

**Director:** F.I.T. Consult Ltd: Lawretta Aniagolu, Shenyang Yuanda Commercial Company Ltd: Xin Jiang Johnny[[445]](#footnote-446)

* **Name of Governor who approved:** Governor Ifeanyi Ugwuanyi

**Party**: PDP

* **Activities** 
  + Helieu Estate Project one part of the broader New Independence Layout [[446]](#footnote-447)
  + Government sourcing land required, while FIT Consult Ltd and ‘consortium’ undertake infrastructure development ***- Shenyang Yuanda Commercial company [[447]](#footnote-448)Ltd appears to be part of the consortium and construction [[448]](#footnote-449)***
  + medium density residential area on 60 hectares of land [[449]](#footnote-450)
  + 200 three-bedroom bungalows and 490 duplexes; bungalows would be sold for N8.7 million while the duplexes would cost N27million.[[450]](#footnote-451)
  + Further provision for commercial activities, including hotels, event centre, hospital and a recreation club[[451]](#footnote-452)
  + 24-hour water supply, electricity, parks, waste management, adding that “all the roads will be concrete roads.”[[452]](#footnote-453)
* **Justification/predicted benefits**
  + Addressing housing deficit[[453]](#footnote-454)[[454]](#footnote-455)
* **Any Opposition**

## Project 6

**Name of project:** Emergency Obstetric Care Plus (EOC+)[[455]](#footnote-456) ***(pilot project)***

**Dates:**

* Developed in 2006/2007[[456]](#footnote-457)
* November 2006: commencement of the pilot project and formal lauching (Nov 25) [[457]](#footnote-458)
* January 2008: Government of Enugu state continues funding scheme at the same level as PATHS

**Location:** Enugu Metropolitan District **[[458]](#footnote-459)**

**Cost**: ***not identified***

**Description**

* **Partner organisation:** PATHS, Nigeria Partnership for Transforming Health Systems, DFID[[459]](#footnote-460)

**Director: *not identified***

* **Name of Governor who approved:** Governor Chimaroke Nnamani

**Party**: PDP

* **Activities** 
  + Pilot project operated by Enugu Metropolitan District Health Board, testing a model for contracting with the private sector to provide public sector services[[460]](#footnote-461)
  + “selected private, faith-based sector hospitals provided heavily subsidised emergency obstetric care for women referred from the poorer, rural areas of the district.”[[461]](#footnote-462)
  + Government of Enugu State decided to continue funding the scheme at the same level as PATHS from January 2008.[[462]](#footnote-463)
* **Justification/predicted benefits**
  + “learn from this pilot initiative and develop a model for Public Private Partnership (PPP) agreements that other DHBs could use to promote partnership working”[[463]](#footnote-464)
  + “The immediate objective of the pilot was to improve access to quality EOC for poorer women from the rural areas of the district.”[[464]](#footnote-465)
* **Any Opposition**

## Project 7

**Name of project:** Alpha Mead affordable housing unit

**Dates:**

* June 2021: Announcement of partnership (“Alpha Mead, Enugu Govt partner to deliver 750 affordable housing units for civil servants” 2021)

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Alpha Mead Development Company (“Alpha Mead, Enugu Govt partner to deliver 750 affordable housing units for civil servants” 2021)

**Director:**

* **Name of Governor who approved:** Governor Ifeanyi Ugwuanyi

**Party**: PDP

* **Activities** 
  + “The estate, Coal City View Satellite Estate will comprise of one, two and three-bedroom housing units; and will come with social and economic infrastructure such as schools, shopping mall, medical centres, security, and 24 hours water and power” (“Alpha Mead, Enugu Govt partner to deliver 750 affordable housing units for civil servants” 2021)
* **Justification/predicted benefits**
  + Governor “We don’t joke with the welfare of our people; they are the life-blood of our administration and state. So, it is deliberate that we decided to work with an organization like Alpha Mead who has a pedigree for quality and sustainable development. We will support you and encourage you to do more” (“Alpha Mead, Enugu Govt partner to deliver 750 affordable housing units for civil servants” 2021)
* **Any Opposition**

## Project 8

**Name of project:** Enugu-Songhai (Ife 2013, 15–16)

**Dates: 2009 onwards**

**Location:** 21 ‘green cities’ in rural Enugu

**Cost: US**$1m investment

**Status updates:**

* + - * **2016 -** 2016 Enugu state budget allocates N76.7m to the Songhai Enugu Initiative (Mother green City at Heneke Lake Ezeagu) (page 17)[[465]](#footnote-466)
      * **2017 – 2017-2019 Enugu State Budget allocates N100m rising to N130m per year to the project over 3 years (p117), with a separate budget line for N50m to N30m for the** Mother Green City at Heneke Lake Ezeagu on page 271. **However for both it notes that actual spend in 2015 and 2016 was zero.[[466]](#footnote-467)**

**Description**

Attempt to replicate Songhai Centre project from Benin Republic in Enugu state Nigeria. Lots of interest and funding from international partners

* **Partner organisation:**

**Public partners**

* Enugu State Government Role: Fund training; Enabling environment; Offer land; Equipment and services; Credit guarantee; Monitoring & Evaluation
* Food and Agriculture Organization of the United Nations (FAO);
* International Fund for Agricultural Development (IFAD);
* International Labour Organization (ILO);
* United Nations Development Programme (UNDP);
* United Nations Industrial Development Organization
* (UNIDO) Role: Advisory services; Technical support World Bank Role: Provide soft loans and grants

**Private partners**

* Songhai Centre Role: Facilitate and support the establishment of a Regional Centre of Excellence for Agribusiness and Entrepreneurship Development in Africa; Technical assistance; Equipment and services
* **Name of Governor who approved:** Governor Theodore A. Orji

**Party**: PPA

* **Activities -** Sustainable integrated farming

“Main driver of the PPP: FAO, IFAD, ILO, UNDP, UNIDO, Enugu State Government, Songhai Centre Activities Establishment of a Regional Centre of Excellence for Agribusiness and Entrepreneurship Development in Africa; Provision of training courses for young entrepreneurs”

## Enugu Other

* April 2017: [US reports conducive environment for investment opportunities](https://www.pressreader.com/nigeria/thisday/20170407/281663959863903) under new Governor Ugwuanyi, particularly in solar energy
* 2018: Governor Ugwuanyi [award contracts for road rehabilitation](https://www.premiumtimesng.com/regional/ssouth-east/263591-enugu-govt-awards-another-n1-2billion-road-contracts.html) – ***not explicitly named PPPs and lacking detail on each project but***
* 2018: Governor Ugwuanyi awards [more contracts for road construction](https://thenationonlineng.net/enugu-sacks-nike-lake-hotel-board-awards-additional-n1-170bn-road-contracts/) ***(though this list may not be of PPPs but rather direct contracting, article also mentions other projects as well)***

## Laws and Bureaucratic Support

* September 2013: ICT Policy and Strategic Plan includes emphasis on using PPPs for ICT policy formation <https://nitda.gov.ng/nit/wp-content/uploads/2018/07/Enugu-State-ICT-policy-V5-FinalF.pdf>
* March 2016: [Enugu hosts investment summit](https://www.newsghana.com.gh/enugu-to-host-investment-summit/) with local and international business leaders and investors to encourage development in sectors other than oil
* April 2016: Legislation for the formation of an Office of Public Private Partnerships in the state <https://allafrica.com/stories/201604210070.html>
* January 2018: further emphasis on governor’s prioritisation of public-private collaboration and [support for the private sector, at the commissioning of a building complex for the Enugu Chamber of Commerce, Industry, Mines and Agricultur](https://www.dailytrust.com.ng/enugu-eyes-private-sector-ties-to-push-growth.html)e (ECCIMA) Chamber of Commerce, Industry, Mines and Agriculture (ECCIMA) [[467]](#footnote-468)
* July 2018: Governor [Ugwuanyi working to begin a growth plan](https://tbiafrica.com/2018/07/30/ugwuanyi-tasks-policy-makers-on-development/) that encompasses PPPs

# FCT Abuja

## Project 1

**Name of project:** Land Swap Initiative[[468]](#footnote-469)

**Dates:**

* 2012: MoU with 13 companies signed, investors make financial commitments[[469]](#footnote-470)
* 2013: project announced
* March 2015: project launched
* December 2015: House of Representatives voices intention to reverse project
* December 2021: “The Federal Executive Council (FEC) on June 16 approved the resumption of the Federal Capital Development Authority (FCDA) land swap initiative started by the administration of former President Goodluck Jonathan” (“Land swap programme will save FG N1trn – FCT minister” 2021).

**Location:** Abuja districts:  ketti North, Sheretti, Ketti, Sherreti Chechi and Waru Kpozaika. Others are Burum, Burum West, Ketti East and Gwagwa Districts[[470]](#footnote-471)

**Cost**: $6 billion

**Description**

* **Partner organisation:** many investors – some names listed:Urban Shelter Infrastructure Limited, System Property Development Company Limited, Afri-International Projects Limited, BGD Properties Limited, Gilmore Engineering Company Limited and AM-PM Global Network Limited, Dangote Group, Ketti East Infrastructure Limited, Bolmus Nigeria Limited, Deep Earth Nigeria Limited, Dayspring Limited, Haitong Limited, Rosehill Group and Waru-Pozema District Infrastructure Limited[[471]](#footnote-472)

**Director: Urban Shelter Infrastructure Limited,** Alhaji Musa Aliya[[472]](#footnote-473)

* **Name of Governor who approved: (**Minister) Senator Bala Mohammed

**Party**: PDP

* **Activities:**
  + “government gives a green field to developers for real property development. The developers in turn provide specified infrastructure on the land. Simply, it is initiative that bridges infrastructure gap using land. It is practice popular even in developed economies of the world”[[473]](#footnote-474)
  + “covers land area of 3,886 hectares, amounting to 15 percent of the Federal Capital City (FCC) and less than 0.50 percent of the Federal Capital Territory (FCT)”.[[474]](#footnote-475)
  + “developers will bear the responsibility for resettlement and compensation of affected original inhabitants”
* **Justification/predicted benefits**
  + Increase in infrastructure ‘stocks’ (ibid)
  + Goodluck Jonathan: “diversification of practical and rapid development strategies. Land swap guaranties equity and practicability” (ibid)
  + “land swap will free the funds in possession of government for provision of many social services like education, health and environment.”
  + “provide more than 1 million skilled and unskilled jobs to the residents”
  + “jump start development and check the menace of land speculation, freezing and racketeering in FCT stressing that land swap has been strategically planned to key into the Transformation Agenda of the federal government.”
* **Any Opposition**
  + House of Representatives in 2015 moved to reverse the plan, citing corruption and fraud: ““Nigerians generally were not consulted on the programme that could engulf 15 districts of the city thereby making the initiative an intention to perpetrate fraud and corruption.”[[475]](#footnote-476)
* **Other notes:**

## Project 2

**Name of project:** Wuye ultra-modern market

**Dates:**

* February 2014: project inaugurated[[476]](#footnote-477)
* October 2015: financial conflict between building company and traders appears resolved[[477]](#footnote-478)
* February 2016: Market closed after commissioning, sparking protest from traders[[478]](#footnote-479)
* August 2016: three year legal battle ends, market opens[[479]](#footnote-480)

**Location:** Wuye district, Abuja

**Cost**: N5.5 billion (estimated) [[480]](#footnote-481)

**Description**

* **Partner organisation:** All Purpose Shelters Ltd (APSL)

**Director:** Mr. Segun Balogun[[481]](#footnote-482)

* **Name of Governor who approved: (**Minister) Senator Bala Mohammed

**Party**: PDP

* **Activities:**
  + conceived under Build to Operate and Transfer‎ (BOT) [[482]](#footnote-483)
  + initiated to meet the Abuja Modern City Development Plan, which requires that it must have a conducive trading environment for the people.[[483]](#footnote-484)
  + construct new entry and exit routes for the Federal Capital City, Abuja.
* **Justification/predicted benefits**
  + “one does not need to necessarily travel abroad to shop because the place was built to sell a wide range of goods”
* **Any Opposition**
  + 3 year legal dispute between building firm APSL and traders prevents opening of the market[[484]](#footnote-485)
  + Conflict entailed: a list of eligible allotees was given to the developer by the FCDA…allotees were asked to pay for the development of the market in three tranches… some aggrieved members… claimed that the FCT authority had promised to build them a new market without paying a penny” [[485]](#footnote-486)
  + After project was closed 2 years after commissioning, 200 traders who paid for shops in the market protested on the Area 11 Office of the Minister of the FCTA[[486]](#footnote-487)
* **Other notes:**

## Project 3

**Name of project:** Infrastructure Development[[487]](#footnote-488) ***(official name not identified)***

**Dates:**

* February 2012: government flags off project[[488]](#footnote-489)
* July 2012: progress report, appears on-going[[489]](#footnote-490)
* August 2018: Minister further calls for PPPs in Abuja’s infrastructure development

**Location:** Kagini, Katampe and Maitama extension[[490]](#footnote-491)

**Cost**: ₦52, 609,879,284.47 (as of 2012 estimate)[[491]](#footnote-492)

**Description**

* **Partner organisation:** Salini Nigeria Limited (Kagini extension), M/s Deanshager Project Limited (Katampe), Mangrove Technical Construction and Engineering Nigeria Limited (Maitama extension)[[492]](#footnote-493)

**Director:**

* **Name of Governor who approved: (**Minister) Senator Bala Mohammed

**Party**: PDP

* **Activities:**
  + “development of district infrastructure as well as low cost housing in the Territory” [[493]](#footnote-494)
  + “extension of primary infrastructure in areas of water supply, electrical power supply, sewage disposal and main road to service all the districts” [[494]](#footnote-495)
* **Justification/predicted benefits**
  + “open up the Federal Capital Territory for more investment and employment opportunities as well as provide for more residential and office accommodation to the teeming population of the territory.” [[495]](#footnote-496)
  + “energize FCT’s economy but also raise its commercial profile as well as create jobs and lift the standard of living of the residents” [[496]](#footnote-497)
* **Any Opposition**
* **Other notes:**
  + Different funding mechanisms, but all considered PPPs:
    - “Kagini district project will be developed on the basis of a different Private Public Partnership (PPP) arrangement while Katampe will come through the model of direct funding by the private sector…. Mohammed called on the developers of the Katampe district to ensure that success is recorded especially as the PPP concept is new…”[[497]](#footnote-498)

## Project 4

**Name of project:** Karshi Water Supply Agreement[[498]](#footnote-499)

**Dates:**

* July 2013: Announced
* December 2019: Announced to complete before 2023 (Otaru 2019)

**Location:** Karshi Satellite Town of FCT [[499]](#footnote-500)

**Cost**: N19.4

**Description**

* **Partner organisation:** SCC Nigeria Limited [[500]](#footnote-501)

**Director:** Mr. Yuval Levy

* **Name of Governor who approved:** (Minister) Bala Mohammad

**Party**: PDP

* **Activities:**
  + construction of a new water supply scheme[[501]](#footnote-502)
  + by means of two dams constructed on the two rivers that cross Karshi town.
  + The water supply system includes the following elements: two dams, one low lift pumping station, raw water conveyance systems, treatment plant, treated water pumping station, treated water rising main, and regulating reservoir of 6,000 cubic metres capacity” [[502]](#footnote-503)
* **Justification/predicted benefits**
  + water project would address the issue of water scarcity within Karshi and its environs[[503]](#footnote-504)
  + will provide potable water and irrigation to that growing suburb of the Federal Capital Territory (FCT) [[504]](#footnote-505)
* **Any Opposition**
* **Other Notes**
  + ***Appears to be a PPP but not labelled with that title.***

## Project 5

**Name of project:** Development of Kuje District Market[[505]](#footnote-506)

**Dates:**

* Q1 2019: Initial government announcement[[506]](#footnote-507)

**Location:** Kuchiyako, District in Kuje Area Council, FCT

**Cost**: ***not identified***

**Description**

* **Partner organisation:** not yet chosen

**Director:** n/a

* **Name of Governor who approved:** (Minister) Mohammed Bello

**Party**: APC

* **Activities** 
  + “Local government providing land, private developer source for fund to deliver project, sells the properties to interested subscribers to recoup back the invested fund and make profit at regulated prices” [[507]](#footnote-508)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**

## Project 6

**Name of project:** Affordable homes[[508]](#footnote-509) ***(official name not identified)***

**Dates:**

* July 2017: partnership between FG and Property Mart
* 2020: Research paper on how PPPs and affordable housing in Abuja did not have much success (Ahmed 2020).
* ***Further timeline details not identified***

**Location:** Gwagwalada

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Property Mart Real Estate Investment Limited[[509]](#footnote-510) ***note: public partner is the Federal Ministry of Housin***

**Director:** Mr. Deji Fasuwon

* **Name of Governor who approved:** (Minister) Mohammed Bello

**Party**: APC

* **Activities**
  + “putting in place a suitable payment plan which will invariably help reduce the housing deficit in the nation.”[[510]](#footnote-511)
  + “10 hectares of land designated for the project”[[511]](#footnote-512)
* **Justification/predicted benefits**
  + “in order to enable middle and low level income earners have houses of their own at affordable prices”[[512]](#footnote-513)
* **Any Opposition**
* **Other notes:**

## Project 7

**Name of project:** Roads into and out of Abuja[[513]](#footnote-514)

**Dates:**

* August 2010: project announced[[514]](#footnote-515)
* March 2013: newly constructed, tolls announced[[515]](#footnote-516)

**Location:** Airport, Abuja

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved: (**Minister) Senator Bala Mohammed

**Party**: PDP

* **Activities:**
  + construct new entry and exit routes for the Federal Capital City, Abuja. [[516]](#footnote-517)
  + expansion/rehabilitation of the Airport and Kubwa roads[[517]](#footnote-518)
  + “concession the newly constructed Kubwa and Airport roads in Abuja through the introduction of toll gates to make the roads self-sustaining.” [[518]](#footnote-519)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**

## Project 8

**Name of project:** Garki Hospital

**Dates:**

* 2007: the FCT administration in 2007 gave out Garki Hopsital to private managers as a model to test the efficancy of the PPP policy.
* 2022: Referenced as a success
* **Location:** Garki

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities:**
  + “To address the shortcomings of the traditional ‘general hospital’, the FCT administration in 2007 gave out Garki Hospital to private managers as a model to test the efficacy of the Public-Private Partnership policy. Fifteen years down the line, the managers of Garki Hospital have made a huge difference” (Ahmad 2022)
* **Justification/predicted benefits**
  + “Patients who have attended the hospital recently, will bear witness that the hospital is now fully digitalized. In-patient, the out-patient, the labs, the pharmacy, every department is fully computerized” (Ahmad 2022)
  + “Outside the issue of waiting time, the hospital has also stepped up its services to include advanced diagnostic aid, CT scan, advanced MRI with state-of-the- art tools for monitoring, such as fibroid scan among others. For about 10 years, the hospital has safely delivered premature babies weighing less than one kilogramme; and from just basic fertility management to providing low–cost in vitro fertilization since 2014 with high success rates” (Ahmad 2022)
  + “In October 2019, the Garki Hospital became the first in sub-Saharan Africa to carry out Sleeve Gastrectomy” (Ahmad 2022)
* **Any Opposition**
* **Other notes:**

## Project 9

**Name of project:** Housing development

**Dates:**

* May 2022: announcement of collaboration with lagos company
* **Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Oak homes

**Director: *not identified***

* **Name of Governor who approved:**Minister of State, Hajiya (Dr.) Ramatu Tijanni(“Oak Homes debuts in Abuja” 2022)

**Party**: APC

* **Activities:**
  + “This is the begining of better things to come in the area of housing development in Abuja from a private developer. The government doesn’t have the resources required to build the exquisite homes you develop for individuals as you are set to do” (“Oak Homes debuts in Abuja” 2022)
* **Justification/predicted benefits**
  + “increased housing in the FCT” (“Oak Homes debuts in Abuja” 2022)
* **Any Opposition**
* **Other notes:**

## FCT Abuja Other

* Paediatric Unit of Garki Hospital under a new PPP scheme with the FCT <https://upclosed.com/people/zainab-shinkafi-bagudu/>
* Complaints of a *lack* of project funding and development from Federal Capital Territory Administration (FCTA) <https://allafrica.com/stories/201012280692.html>
* Calls for more PPPs in the following focus areas as Abuja develops too slowly: “FCDA to include street lighting, agriculture, healthcare, co-location-in hospital services (imaging/Radiology, diagnostic hematology and markets/ bus terminals”[[519]](#footnote-520)

## FCT Abuja Laws and Bureaucratic Support

# Gombe

## Project 1

**Name of project:** Academic Activities (not official name of project)

**Dates:**

* March 2022: Gombe state signs PPP agreement with Lincoln University of Malaysia (“Gombe Signs Historic PPP Agreement With Lincoln University of Malaysia on State Varsity” 2022)
* **Location:** Kumo

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Lincoln University of Malaysia

**Director: *not identified***

* **Name of Governor who approved:** Muhammadu Inuwa Yahaya

**Party**: APC

* **Activities:**
  + “The Gombe State Government has signed a Public Private Partnership (PPP) agreement with the Lincoln University College of Malaysia to prop up academic activities at the Gombe State University of Science and Technology Kumo which was established and abandoned by the immediate past administration in the State” (“Gombe Signs Historic PPP Agreement With Lincoln University of Malaysia on State Varsity” 2022)
* **Justification/predicted benefits**
  + “The governor explained that the Gombe State University of Science and Technology, Kumo was established on 21st August, 2017 through the issuance of licence by the National Universities Commission (NUC) but that due to obvious reasons, full academic activities in the university could not commence” (“Gombe Signs Historic PPP Agreement With Lincoln University of Malaysia on State Varsity” 2022)
    - Experience could manage and develop education facilities
* **Any Opposition**
* **Other notes:**
  + Called “historic” in the article

## Gombe Other

* A paper on the low application of PPPs in Gombe
  + “The needs to provide adequate infrastructures, especially housings as well as to complement the efforts of government towards provision of basic amenities gave rise to the adoption of public-private partnership approaches by stakeholders. In Gombe State, the application of PPP recorded low implementation. Therefore, the study aimed at exploring the application of PPP within Gombe State for infrastructure’s developments” (Adeagbo, Sani, and Sani 2020)

## Gombe Laws and Bureaucratic Support

* State Infrastructure Bond 2012: Building of township and regional roads

# Imo

Project 1

**Name of project:** General Hospitals ***(not official project name)***

**Dates:**

* May 2019: signing of MoU with partners, with plan to hand back control of the establishments at end of lease period [[520]](#footnote-521)

**Location:** Owerri West, Ngor Okpala, Owerri North, Ideator South **[[521]](#footnote-522)**

**Cost: *not identified***

**Description**

* **Partner organisation:** the Anglican and The Lord’s Chosen churches (private) and security agencies ( Nigerian Army (Owerri West General Hospital), Nigerian Navy (Ngor Okpala Hospital), Nigerian Airforce (Owerri North General Hospital) and Police (Ideator South General Hospital).[[522]](#footnote-523)

**Director: *not identified***

* **Name of Governor who approved:** Governor Rochas Okorocha

**Party**: APC

* **Activities** 
  + Running of general hospitals handed over to private churches [[523]](#footnote-524)
  + “beneficiaries of the facilities should pay N100,000 every month to the state government, while the government would be entitled to 10 per cent stake.” [[524]](#footnote-525)
  + “three hospitals were leased to the Anglican Church for a period of five years with an 18-month moratorium, while the Claretian and Lord’s Chosen Universities secured 99-year leases, also with an 18-month moratorium each.”[[525]](#footnote-526)
* **Justification/predicted benefits**
  + Part of effort to expand the scope of the government, private sector considered more equipped to run establishments than government [[526]](#footnote-527)
* **Any Opposition**

Project 2

**Name of project:** Imo Industrial Park***[[527]](#footnote-528)***

**Dates:**

* April 2016: African Development Funding Group named private development partner MoU signed[[528]](#footnote-529)
* April 2017: cost of project announced by the governor, estimated that would not be completed before 2019 [[529]](#footnote-530)
* August 2021: UNIDO, Waltersmith to revamp Imo industrial park (“UNIDO, Waltersmith to revamp Imo industrial park” 2021)

**Location:** Asa community in Ohaji/Egbema Area[[530]](#footnote-531)

**Cost:** $2bn **[[531]](#footnote-532)**

**Description**

* **Partner organisation:** In 2016, African Development Funding Group named partner[[532]](#footnote-533) , ***but appears to have fallen through because as of April 2017, reporting implies private partner not yet named[[533]](#footnote-534)***

**Director: *not identified***

* **Name of Governor who approved:** Governor Rochas Okorocha

**Party**: APC

* **Activities** 
  + Will include a gas plant at Asa [[534]](#footnote-535)
  + African Development Funding Group said: “main focus on road infrastructure, agriculture, construction, and logistics in the industrial park.” [[535]](#footnote-536)
* **Justification/predicted benefits**
  + “turn the state to one of the best for business in the world”[[536]](#footnote-537)
  + “generate over one million jobs for youths not only in the state but in the country” [[537]](#footnote-538)
* **Any Opposition**

Project 3

**Name of project:** Roche Imo Palm Plantation[[538]](#footnote-539) (formerly referred to as the Agricultural Development Authortiy Palm (ADAPALM))[[539]](#footnote-540)

**Dates:**

* November 2011: Roche group takes over plantation[[540]](#footnote-541)
* 2017: Imo VTU takes over plantation
* July 2018: smallholder grievances over lack of FFBs reported ***(see Opposition section)***

**Location:** Ohaji / Egbema Local Government

**Cost: *not identified***

**Description**

* **Partner organisation:** Roche Group (Irish company) [[541]](#footnote-542), taken over by Imo VTU in 2016

**Director: *not identified***

* **Name of Governor who approved:** Governor Rochas Okorocha

**Party**: APC

* **Activities** 
  + fully grown palms as well as an oil palm processing mill
  + As of 2012: “modern technology in agro-business have  
    been imported and put into use which are expected to increase the  
    output in Imo Palm Plantation in the nearest future.”[[542]](#footnote-543)
* **Justification/predicted benefits**
  + “Greatest investments of the state that were mismanaged by the previous administrations”[[543]](#footnote-544) - ***handing over to a PPP for better management***
  + Handed over, not sold, “so as to enhance its productivity as well as generate more revenue to the state government.”[[544]](#footnote-545)
* **Any Opposition**
  + Small-scale palm oil millers are stranded after they paid hundreds of millions of Naira to the old Adapalm for the supply of oil palm fruits, known as Fresh Fruit Bunches (FFBs) but did not get what they paid for more than three years after. Roche inherited hundreds of millions of obligations to small millers, many of which had no other access to FFBs. Roche and following owner not able to fulfil this demand, saying that they do not have enough FFBs for their own internal use. This has put many small-scale millers out of work and youths without opportunities. [[545]](#footnote-546)
  + Moreover, high prices of palm oil encourage smuggling of oil at lower prices and leave small-scale millers’ oil left in storage unsold.[[546]](#footnote-547)

Project 4

**Name of project:** Ultra-modern Airport Terminal **[[547]](#footnote-548)**

**Dates:**

* August 2012: interest indicated
* ***Further timeline details not identified***

**Location: *not identified***

**Cost: *not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Governor Rochas Okorocha

**Party**: APC

* **Activities** 
  + Construction of an ultra modern airport terminal
* **Justification/predicted benefits**
  + **“**airport terminal would bring greater advancement in airport infrastructure and foster development in the state” [[548]](#footnote-549)
* **Any Opposition**

Project 5

**Name of project:** Oguta Lake Tourism Centre[[549]](#footnote-550) / Oguta Wonder Lake project

**Dates:**

* June 2007: announced partnership for tourism centre[[550]](#footnote-551) (***however, appears road construction is needed before project can begin, so delayed)***
* Project later abandoned, with Governor Rochas Okorocha making limited attempts to relaunch project later on[[551]](#footnote-552)
* 2012: flooding rendered major damage to surrounding areas and development [[552]](#footnote-553)
* 2014: development reported abandoned [[553]](#footnote-554)

**Location:** Oguta Lake (lake transverses the two oil producing local government areas of Ohaji/Egbema and Oguta) [[554]](#footnote-555)

**Cost:** $250 Million[[555]](#footnote-556)

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Governor Ikedi Ohakim

**Party**: PPA/PDP

* **Activities** 
  + “partnership is to drive the project and ensure the provision of necessary facilities for its immediate takeoff”[[556]](#footnote-557)
  + “international conference centre, housing estate, FIFA-approved stadium, a five-star hotel, a huge shopping mall, amusement parks, cinema halls and Nollywood village for Nigerian actors” [[557]](#footnote-558)
  + Under Governor Ikedi Ohakim: “raised N18 billion bonds from the Stock Exchange Market to develop the area so that the state could become a tourist state -- renovating the Oguta Motel, However, the project was abandoned, even though the former Governor allegedly claimed he left N13 billion in the coffers of the state government for the completion of the project.”[[558]](#footnote-559)
* **Justification/predicted benefits**
  + create 20,000 job opportunities to indigenes of the state as well as provide opportunities for local and international investors to partner with the state government[[559]](#footnote-560)
  + To improve “deteriorating facilities that had spanned eight years” [[560]](#footnote-561)
* **Any Opposition**

Project 6

**Name of project:** Beaula Beach Estate[[561]](#footnote-562)

**Dates:**

* August 2013: construction begun[[562]](#footnote-563)
* February 2016: construction continuing[[563]](#footnote-564)
* ***Further timeline details limited***
* ***No date specified***: Certificate of Occupancy acquired, allowing for collection of “sub-lease title immediately upon completion of payment”[[564]](#footnote-565)
* 2020: Post for a newly built house in the beach estate (“All Property Link – Posts | Facebook” n.d.)

**Location:** Owerri[[565]](#footnote-566)

**Cost: *not identified***

**Description**

* **Partner organisation:** Tangent Limited (local company) [[566]](#footnote-567)

**Director: *not identified***

* **Name of Governor who approved:** Governor Rochas Okorocha

**Party**: APC

* **Activities**
  + “lies on a large acreage measuring about 11 hectares, designed to house about 186 units of various house types ranging from 4 bedroom bungalows, 2 bedroom luxury apartment to various sizes of duplexes”[[567]](#footnote-568)
  + “The estate is designed to provide other support facilities like: recreational areas, Nursery/Primary school, guest house etc.... The layout is generally designed to be a quiet green environment adorned with pockets of green areas and gardens, trees, pedestrian walkways, etc... The planning concept adopted in the design of the layout provides for cluster arrangement within the various house types which encourages good neighbourliness apart from ease of management and security thus, removing the barracks concept characteristic of most other estate.” [[568]](#footnote-569)
  + [[569]](#footnote-570)
* **Justification/predicted benefits**
  + “provide quality and affordable housing for Imo citizens at home and in diaspora including the business community in Imo state.”[[570]](#footnote-571)
* **Any Opposition**

Project 7

**Name of project:** American Cancer Treatment and Research Centre[[571]](#footnote-572)

**Dates:**

* March 2019: centre is opened [[572]](#footnote-573)

**Location:** Ikeduru Local Government Area **[[573]](#footnote-574)**

**Cost: *not identified***

**Description**

* **Partner organisation:** International Health Care Consulting (US company)[[574]](#footnote-575)

**Director: *not identified***

* **Name of Governor who approved:** Governor Rochas Okorocha

**Party**: APC

* **Activities** 
  + PPP with International Health Care Consulting and Imo International Health Systems (IIHS) [[575]](#footnote-576)
  + Handles all cancer treatments that handle detoxification and rejuvenation, radio therapy, chemotherapy, surgery, and palliative care [[576]](#footnote-577)
  + Radiation therapy equipment powered by wind and solar energy
  + As part of CSR, provides free screenings on some days [[577]](#footnote-578)
* **Justification/predicted benefits**
  + Statistics on recorded cancer deaths in Nigeria: 115,950, 22% being breast cancer [[578]](#footnote-579)
  + First of its kind in Africa [[579]](#footnote-580)
* **Any Opposition**

Project 8

**Name of project:** Universities, Polytechnics, and Colleges ***(not official project name)*[[580]](#footnote-581)**

**Dates:**

* April 2019: proposed the establishment of six new universities; Abuja issued a letter of recognition for the establishment of one of the proposed universities, Imo State University of Agriculture and Environmental Sciences.[[581]](#footnote-582)

**Location:**

**Cost: *not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Governor Rochas Okorocha

**Party**: APC

* **Activities** 
  + “new universities will be funded under Public Private Partnership, PPP arrangement and that students will pay fees”[[582]](#footnote-583) , ***however, further detail on partners or details of PPP not identified***
* **Justification/predicted benefits**
* **Any Opposition**
  + **Critique in article: “**How [universities] will address the interests of indigent Imo students, remains largely illusory. At best, they will serve the interests of the elite who can easily find admission spaces for their children in existing private universities that are currently undersubscribed.”[[583]](#footnote-584)
  + ***FG opposition but for political reasons agreed to recognising one of six institutions:*** “Commission was opposed to the proliferation of universities, said the outstanding and consistent contributions of Okorocha to the development of education in Imo State and Nigeria left the commission with no other option than to recognize the institution.”[[584]](#footnote-585)

Imo Other

* [Mentions a PPP for construction of a Lagos Villa](https://www.vanguardngr.com/2012/08/imo-state-to-construct-new-airport-terminal-on-ppp-agreement/) for Imo citizens living in Lagos
* Governor Okorocha says that [newly created universities, polytechnics, and colleges](https://www.vanguardngr.com/2019/04/new-varsities-polytechnics-not-to-burden-ihedioha-okorocha/) will draw PPP investments
* PPP related issues: “Former governor of Imo state and Senator representing, Imo West Senatorial district, Rochas Okorocha, has said that his own Eastern Palm University, can’t be taken over by Imo state government, because it was established under the Public Private Partnership, agreement between Imo government and Rochas Foundation, when he was the governor of the state” (Alozie 2021).
  + <https://www.vanguardngr.com/2021/02/why-uzodimma-cant-take-over-my-university-okorocha/>

## Imo Laws and Bureaucratic Support

* November 2011: Igbo Council of Europe – [list of PPP project suggestions](http://igbocouncilofeurope.org/unleashing-the-imo-state-developmental-miracle-a-strategic-4-year-plan/)
* April 2018: Imo State Business summit and [official launch of the Public Private Partnership (PPP) Policy](https://pindfoundation.org/pind-shares-business-models-for-development-at-the-imo-state-business-summit/).
  + Policy “outlines steps that the Imo State Government will take to ensure that private investment is used, where appropriate, to address the infrastructure deficit and improve public services in a sustainable way.
* 2018: IMO STATE PUBLIC PRIVATE PARTNERSHIP LAW NO. 11 OF 2018
  + “FOR PRIVATE FUNDING, UNDERTAKING OF OBLIGATIONS, DESIGN, CONSTRUCTION, MAINTENANCE, OPERATION. IMPROVEMENT, FINANCING AND ESTABLISHMENT OF PUBLIC ASSETS AND PUBLIC INFRASTRUCTURE IN IMO STATE UNDER ANY PPP MODEL” (“GOVERNMENT OF IMO STATE -REQUEST FOR PROPOSALS FOR PRIVATE FUNDING, UNDERTAKING OF OBLIGATIONS, DESIGN, CONSTRUCTION, MAINTENANCE, OPERATION. IMPROVEMENT, FINANCING AND ESTABLISHMENT OF PUBLIC ASSETS AND PUBLIC INFRASTRUCTURE IN IMO STATE UNDER ANY PPP MODEL | ETENDERS” 2019)

# Jigawa

Project 1

**Name of project:** Sugar Company

**Dates**:

* September 2005: Announced[[585]](#footnote-586)
* August 2018: “Jigawa Sugar Plantation Takes Off Despite Resistance” (“Jigawa sugar plantation takes off despite resistance” 2018)

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner organisation:** Broad Bank Plc

**Director**: Executive Director of Bank: Mr. Benos Imoisili

* **Name of Governor who approved it:** Alh. Saminu Turaki

**Governor’s party affiliation:** APP; ANPP

* **Activities:** 
  + Establishment of a sugar company through Broad Bank Plc credit facilities
* **Justification/predicted benefits:**
* **Any opposition:**
  + Previous criticism of abandoned projects, in particular sugar cane industry[[586]](#footnote-587)
  + “The establishment of a sugar company by Great Northern Agribusiness Limited in Jigawa State has taken off, despite resistance by the host communities, whose farmlands were allegedly seized for the project, Daily Trust latest investigation has revealed” (“Jigawa sugar plantation takes off despite resistance” 2018)
* **Other notes:**

Jigawa other

* Discussion [here](https://books.google.co.uk/books?id=Ewe5BAAAQBAJ&pg=PA361&lpg=PA361&dq=public+private+partnership+Jigawa+state&source=bl&ots=06GTWZ0PDC&sig=ACfU3U1Bd7J1daYAIJKurQXoSrEVhNdeuw&hl=en&sa=X&ved=2ahUKEwiujqfQgZbjAhWQh1wKHbB4C3sQ6AEwC3oECAkQAQ#v=onepage&q=public%20private%20partnership%20Jigawa%20state&f=false) indicates ongoing partnership between DFID/UK Aid and three states including Jigawa (also Kano and Kaduna) to subsidise price of medicine following the nation-wide Drug Revolving Fund scheme
* [Governance reforms](http://savi-nigeria.org/casestudy/governance-reform-jigawa-state/) facilitated by partnering with international organisations and CSOs
* Academic recommendations for a public private partnership for tackling water scarcity
* [Petitions against](http://saharareporters.com/2017/03/12/groups-petition-jigawa-government-over-chinese-firms-acquisition-farmlands) Chinese firm acquisition of farmlands for a sugar cane plantation, land acquisition began in 2014. But not explicitly called a PPP
* [InvestJigawa](http://www.investjigawa.gov.ng/2016/05/29/gov-badaru-commissions-multi-million-naira-granite-tiles-factory/) appears to support projects not formally considered PPPs – projects commissioned by the governor to be completed by private organisations or investment opportunities, but are not explicitly considered PPPs.
* Not exactly a PPP but an interesting discussion of FG handing down a N3.7b Kazaure water plant
  + “This was performed by Mr Benson Ajisegiri, Director, Water Supply and PPP, Federal Ministry of Water Resources, who represented the Federal Government, and Giwa who represented Jigawa State Government” (Owolabi 2021).
  + <https://pmnewsnigeria.com/2021/07/10/fg-hands-over-to-jigawa-the-n3-7b-kazaure-water-plant/>

## Jigawa Laws and Bureaucratic Support

* **investJigawa**

<http://www.investjigawa.gov.ng/>

**Mission statement**: At investJigawa, we work round the clock to enable a good investment climate by reducing the bureaucratic bottlenecks associated with investment activities and assisting our prospective investors with valuable information that would enhance the unlocking of the vast business potentials of Jigawa State, North West Nigeria

Sectors:

* Agribusiness
* Renewable Energy
* Light Manufacturing
* Solid Minerals
* Jigawa State Government Due Process & Project Monitoring Bureau
  + “Due Process in Jigawa State is part of an overall governance reform process aimed at ensuring effective and efficient service delivery. The Due Process compendium consists of the basic guidelines governing budget implementation in its totality from spending limits for the various spending units to procedures governing award of contracts for projects, services or procurements” (“Bureau Objectives” n.d.)

# Kaduna

## Project 1

**Name of project:** Affordable Housing Scheme**[[587]](#footnote-588)**  
**Dates:**

* January 12, 2016: project inaugurated
* March 2017: first 100 houses completed, with a 2-year projected timeline**[[588]](#footnote-589)**

**Location:**

**Cost:**

**Description:**

* **Partner organisation:**
  + 16 different developer partners, including Rapida Construction Limited (“Rapida Construction is working on the project along with other firms”[[589]](#footnote-590))
  + Nurus Siraj Nigeria Limited
  + Ummhi Nigeria Limited

**Directors: *not identified***

* **Name of Governor who approved it:** Nasir Ahmad el-Rufai

**Governor’s party affiliation: APC**

* **Activities:** 
  + Results of academic research[[590]](#footnote-591) “showed that seventeen (17) developers have been engaged by the state government through the ppp arrangement within the last two (2) years with an approximate size of 185.8 hectares of land shared among the developers at various locations within the metropolis who are developing various types of houses.”
  + Agency (KADIPA), Hajiya Umma Hikima Aboki, said having received over 250 bids from investors to build PPP projects, 65 developers were selected to develop housing projects, 14 investors to develop neighbourhood centers and 11 investors to develop markets.[[591]](#footnote-592)
  + As of March 2017, envisioned a total of 2,000 houses to be provided under the Scheme.[[592]](#footnote-593)
* **Justification/predicted benefits:**
  + An attempt to alleviate the deficit of affordable housing
* **Any opposition:**
* **Other notes:**

**Updated 2018**

**Name of project:** Affordable Housing Scheme[[593]](#footnote-594)  
**Dates:**

* March 2018 - Building begins

**Location:** Danhonu11 Millennium City Chikun local government Kaduna State

**Cost:**

**Description:**

* **Partner organisation:** Nurus Siraj Nigeria Limited (And collaborating with NNPC Staff multi purpose Cooperative Society)

**Director:** Umar Faruk Yahaya

* **Activities:** 
  + Building of 500 mass units
  + 2, 3, and 4 bedrooms duplex, detached and semi-detached apartments, middle and low income prices
* **Justification/predicted benefits:**
  + **“**purpose is for people to get affordable houses in a good and secure environment at affordable prices”
* **Any opposition:**
* **Other notes:**

## Project 2

**Name of project:** Food Africa Project[[594]](#footnote-595)  
**Dates:**

* May 2016: project registered
* Projected timeline as of 2016:
  + 09/2018: 500,000 beneficiaries (directly and indirectly), including families with better nutrition and livelihood opportunities
  + 09/2018 1000 food professionals will be trained through an excellence centre
  + 09/2018 5,000,000 people reached through media and PR activities
* 2019: Labelled as a success as 247 farmers benefit but hits short from the number of beneficiaries they originally targeted (Yakubu 2019)

**Location: *not identified***

**Cost:** 300,000 USD

**Description:**

* **Partner organisation: several:** 
  + United Nations’ Sustainable Development Goals Fund (SDG Fund
  + Sahara Group- a member of the SDG Fund Private Sector Advisory Group (PSAG)
  + United Nation agencies
  + The Roca Brothers

**Director: *not identified***

* **Name of Governor who approved it:** Nasir Ahmad el-Rufai

**Governor’s party affiliation:** APC

* **Activities**:
  + strengthening of the agro-food value chains, improving agricultural productivity and yields, creation of a food processing facility and promotion of access to markets in Nigeria
  + Food Africa is a forward and backward integration model that involves the development of a Food Collection and Processing Center (FCPC), a multi-disciplinary resource for the food supply chain, providing a combination of technical, educational, consulting and business development services. The collection center is proposed to operate 24hrs a day, based on rotation: man hour – 8 hours shift
* **Justification/predicted benefits:** 
  + Provide employment, eradicate poverty and empower the people
* **Any opposition:**
* **Other notes:**

## Project 3

**Name of project:** Ultra-modern station (“Firm donates ultra-modern station to police in Kaduna” 2022)  
**Dates:**

* June 2022: “Firm donates ultra-modern station to police in Kaduna” (“Firm donates ultra-modern station to police in Kaduna” 2022)

**Location:** Kudenda

**Cost: *not identified***

**Description:**

* **Partner organisation:** Nigerian Breweries (NB) Plc.

**Director: *not identified***

* **Name of Governor who approved it:** Nasir el-Rufai

**Governor’s party affiliation:** APC

* **Activities:** 
  + “NB’s Corporate Affairs Manager North, Mr. Kabiru Kassim, commended the state government for fostering a mutually beneficial partnership, which has enabled the company to thrive since its Kaduna Brewery began operations in 1963” (“Firm donates ultra-modern station to police in Kaduna” 2022)
* **Justification/predicted benefits:**
  + “The Kaduna State Commissioner of Police, CP Yekini Ayoku, expressed happiness that the new station was now operational, and replaced the old, rented apartment that had been used as a police station in the community since 1997” (“Firm donates ultra-modern station to police in Kaduna” 2022)
* **Any opposition:**
* **Other notes:**

## Project 4

**Name of project:** Denmark-Designed commercial dairy farm  
**Dates:**

* 2022: Sign agreement to build the farm.

**Location:**Damau Household Mil Farm project Land (“Arla Foods to build dairy in Kaduna” 2022)

**Cost: *not identified***

**Description:**

* **Partner organisation:** Arla Foods and Tolaram Group (“Arla Foods to build dairy in Kaduna” 2022)

**Director:** Snorri Sigurdsson

* **Name of Governor who approved it:** ***not identified***

**Governor’s party affiliation: *not identified***

* **Activities:** 
  + “Arla Foods’ farm management expert, Snorri Sigurdsson, said, “We are highly delighted by the signing of the construction agreement with our joint-venture partners, Tolaram Group. This signals the beginning of greater things to come in the dairy sector in Nigeria, and we are truly happy to construct the farm in Kaduna, the Dairy State of Nigeria! Without a doubt, this collaboration will help a great deal to boost local milk production in Nigeria.” (“Arla Foods to build dairy in Kaduna” 2022)
* **Justification/predicted benefits:**
  + “Boost local milk production” (“Arla Foods to build dairy in Kaduna” 2022)
* **Any opposition:**
* **Other notes:**

## Project 5

**Name of project:** Solar Power project (Ahmadu 2021)  
**Dates:**

* September 2021: “Vice-President Yemi Osinbajo has commissioned the 100kWP solar hybrid mini grid in Kasuwan Magani, Kajuru Local Government Area of Kaduna State” (Ahmadu 2021)

**Location:** Kasuwan Magani, Kajuru

**Cost:** N2.2bn

**Description:**

* **Partner organisation:** “deployed by the Rural Electrification Agency (REA) through a Public Private Partnership (PPP) with Blue Camel Energy Limited under the Rural Electrification Fund (REF) projects” (Ahmadu 2021)

**Director:** CEO REA (Ahmadu 2021)

* **Name of Governor who approved it:** Vice-president Yemi Osinbajo (Ahmadu 2021)

**Governor’s party affiliation:** APC

* **Activities:** 
  + “In his address before the commissioning, Osinbajo said the solar power plant would not have been possible without the intervention of President Muhammadu Buhari’s Administration despite the passage of the Electric Power Reform Act in 2005, the activation of Rural Electrification only commenced in 2019, 14 years after the act was passed” (Ahmadu 2021)
* **Justification/predicted benefits:**
  + “will provide constant and reliable electricity to over 500 shops in the market, one commercial Bank, one Police Station and one Fire Service Station.” (Ahmadu 2021)
* **Any opposition:**
* **Other notes:**
  + Praise to Buhari present

## Project 6

**Name of project:** Essential Medicines (Babatunde 2021)  
**Dates:**

* October 2021: Signing MoU (Babatunde 2021)

**Location:** Ota

**Cost: *not identified***

**Description:**

* **Partner organisation:** “local pharmaceutical companies under the Pharmaceutical Manufacturers Group of Manufacturers Association of Nigeria (PMG-MAN)” (Babatunde 2021)

**Director: *not identified***

* **Name of Governor who approved it:** represented by Comissioner for health, Amina Mohammed Baloni (Babatunde 2021)

**Governor’s party affiliation: *not identified***

* **Activities:** 
  + “The first MoU signing ceremony took place on Thursday, September 23, 2021, during the Kaduna Economic and Investment Summit (KADINVEST), one of the key investment forums where investors showcase and promote their major investments in Africa towards a sustainable knowledge-based economy” (Babatunde 2021)
* **Justification/predicted benefits:**
  + “Through this initiative with the local pharmaceutical companies to gain access to a steady supply of high-quality and affordable health commodities, the Kaduna State Health Supplies Management Agency aims to increase access to high-quality health services for its citizens by ensuring the constant availability of basic health care commodities across all of its health facilities” (Babatunde 2021)
* **Any opposition:**
* **Other notes:**

## Kaduna Other

* “the Kaduna State government commenced the construction of affordable 600 mass housing units under a PPP initiative.”[[595]](#footnote-596)
* Maize: <https://businessday.ng/news/article/maize-production-expert-recommends-ppp/>

## Kaduna Laws and Bureaucratic Support

***Appears that Kaduna is working with private organization to build a PPP Unit within one of its government agencies, KADIPA:***

* **NIGERIA: PPP Project prioritization and institutional strengthening for Kaduna State**

<https://ppiaf.org/activity/nigeria-ppp-project-prioritization-and-institutional-strengthening-kaduna-state>

"Supporting the short-term focus on supporting the development of a credible pipeline and the selection and capacity building of the PPP Unit within KADIPA (Kaduna Investment Promotion Agency) to serve as the PPP programs champion and coordinator.”

* Approved date: 2017-02-07
* Sector: Multi-sector
* Status: Ongoing
* Country: Nigeria
* Region:Sub-Saharan Africa
* Instrument: PPIAF – helps countries attract infrastructure investment
* 2015: The Kaduna Investment Promotion Authority Law 2015
* 2016: Kaduna State Public Procurement Act
* 2015: Kaduna State Public Procurement Authority (KADPPA)
* 2010: Zaria regional water supply (treatment plant), construction of Tum Madakiya road and construction of 4th bridge across River Kaduna (as well social infrastructure projects) – 42.5
  + https://kadipa.kdsg.gov.ng/pdfs/Public%20Private%20Partnership%20Policy.pdf

# Kano

## Project 1

**Name of project:** Gezawa Commodity exchange market[[596]](#footnote-597)

**Dates**:

* By June 2019, nearing completion of the first of three phases[[597]](#footnote-598), with overall completion aimed for 2 years[[598]](#footnote-599)
* March 2021: “The Gezawa Commodity Market and Exchange in Kano State has been granted operational licence to commence operation by the Nigeria Security and Exchange Commission (SEC)” (“Gezawa commodity exchange begins Q2” 2021).

**Location:** ***not identified***

**Cost**: N4.5 billion

**Description:**

* **Partner organisation:** Brians & Hammers Company, Nigerian company

**Director**: Mr. Bimfa Binchang (project consultant)

* **Name of Governor who approved it:** [Abdullahi Umar Ganduje](https://en.wikipedia.org/wiki/Abdullahi_Umar_Ganduje)

**Governor’s party affiliation: APC**

* **Activities:** 
  + Nigeria’s first agro-commodity market, over 90 per cent of construction works is said to have been complete (2019)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + The market is intended to : scale-up farmers’ product “marketability and link them with prospective buyers with ease and in more serene atmosphere”; has business “synergy: with 16 global partners
  + Will eliminate the need for middlemen, which hurt the livelihood of farmers
  + Will produce jobs – 2000 direct and 5000 indirect
* **Any opposition:**
* **Other notes:**

## Project 2.1

**Name of project:** Kanawa Economic City

**Dates**:

* October 2009: project said to be “taking shape”[[599]](#footnote-600)
* 2011: project abandoned[[600]](#footnote-601)

**Location:** Zaria-Maiduguri road

**Cost:** N15.5

**Description:**

* **Partner organisation: *not identified***

**Director**: ***not identified***

* **Name of Governor who approved it:** Malam Ibrahim Shekarau

**Governor’s party affiliation:** ANPP

* **Activities** 
  + a world class market that would boost the economic prestige of the state
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + Government said that it would **“**boost the image of the state in terms of business and economy to an all-time record”[[601]](#footnote-602)
* **Any opposition:**
* **Other notes:**

## Project 2.2

**Name of project:** Kanawa Economic City

**Dates**:

* December 2016: agreement to recommence project with 72 month timeline projected,
* January 2017: public launch
* December 2020: planned to opened next month (“Kano Economic City to open next month The Nation Newspaper” 2020).

**Location:** : Dangwauro

**Cost:** N167. 508 billion agreement

**Description:**

* **Partner organisation:** Brains and Hammers Real Estate Development Company

**Director**: Malam Umar Abdullahi

* **Name of Governor who approved it:** Abdullahi Umar Ganduje

**Governor’s party affiliation:** APC

* **Activities:** 
  + Planned to take place in three phases and accommodate a world Trade Centre, Educational Institute, Light factories, 160 mega warehousing facilities, banks, a clinic and trailer parks in addition to other auxiliary infrastructure.
  + Build, Own, Operate and Transfer (BOOT) arrangement[[602]](#footnote-603)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + **create about 500,000 jobs for youths in the state**
* **Any opposition:**
* **Other notes:**
  + **Quote from governor on importance of project: “t**he significance of the Kano Economic City is an indication that the present administration is [[603]](#footnote-604)committed to the overhaul of our marketing and commercial structures with the provision of modern facilities and other infrastructural facilities as roads to ease vehicular transportation as well as movement of goods.”[[604]](#footnote-605)
  + Evidence that the similar project has failed in previous administrations:[[605]](#footnote-606)

## Project 3

**Name of project:** Ultra-modern Specialist Hospitals Law, 1439AH[[606]](#footnote-607)

**Dates**:

* March 2018: signed the law
* December 2017: advisory committee meeting on possibility of PPP[[607]](#footnote-608)
* November 2020: “the appointment of Chairman and members of the Kano State Ultra-Modern Specialist Hospitals Governing Board calling on the appointed members to put the state first” (Murtala 2020).
* ***No further dates identified***

**Description:**

* **Partner organisation: *not identified***

**Director**: ***not identified***

* **Name of Governor who approved it:** Abdullahi Umar Ganduje

**Governor’s party affiliation:**

* **Activities:** 
  + The Law establishes the public private partnership (PPP) management arrangement of the two recently completed ultra-modern hospitals of Muhammadu Buhari Specialist Hospital, Giginyu and Zoo Road Pediatrics Specialist Hospital, in the state.
  + also will serve as research and training medical centers for sustainable health care delivery system in the state.
  + Looking for contractual agreements of 6 years[[608]](#footnote-609)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + provide effective and efficient health care service delivery and to reduce medical tourism abroad.
* **Any opposition:**
* **Other notes:**
  + <http://barakabashir.com/?p=653>

## Project 4

**Name of project:** Generate 150 MegaWatts of Electricity from waste (Bello 2021)

**Dates**:

* September 2021: partnership announced (Bello 2021)

**Location: *not identified***

**Description:**

* **Partner organisation: *not identified***

**Director**: Bello Abba Yakasai (Group chief operating officer, CapeGate investment company) (Bello 2021)

* **Name of Governor who approved it:** ***not identified***
* **Governor’s party affiliation: *not identified***
* **Activities:** 
  + “the set goal it intends to establish three industries namely Transfer stations, diversification of non-usable materials into gas and into fertilizer organic” (Bello 2021)
  + “We are going to convert High-Density Plastic, HDP, tyres into burnable oil. Similarly, Low-Density Plastic, LDP will be used for recyclable purposes. LDP such as pure water leather, shopping bags and water bottles etc.” (Bello 2021)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “Our hope is that by the end of next year, we will generate 10MegaWatts of electricity from the waste in Kano. And every year after that, depending on how the typology of waste changes, we should be able to generate 30 Megawatts and so we are hoping to generate 150MegaWatts in Kano in 5 years and more than what Kano requires. We are also considering generating 2 megawatts of solar to power street lights of Kano,” (Bello 2021)
* **Any opposition:**
* **Other notes:**

## Kano Other

* production of electricity from waste receiving the consideration of the state government.
* modern abattoir is also to be constructed by an Egyptian company under PPP arrangement
* Article indicates several PPPs in Housing and Markets but lacking further detail: <https://www.pressreader.com/nigeria/daily-trust/20160215/282505772653099b>

## Kano Laws and Bureaucratic Support

**INVESTMENT OPPORTUNITIES 2019**

***\*note – appears to only facilitate FDI and not actually a PPP platform***

<https://www.thebusinessyear.com/nigeria-2019/investment-opportunities/vip-interview>

Since its inception in 2016, KANINVEST has attracted foreign investment in the areas of energy, textiles, and solid minerals.

What have been the agency's main focuses and achievements since being established in 2016?

KANINVEST has focused on the role of attracting investment into Kano State. Since its inception in 2016, it has attracted foreign investment in the areas of energy, textile, and solid minerals. In the area of energy, an agreement for the production of 100MW of electricity each has been signed with three companies from the US, Spain, and China. An investment of about USD600 million has been made by Chinese company Rvi Group for a textile industrial park in the state. KANINVEST has also attracted some domestic investors in the area of agro-allied industry and chemicals.

Which sectors of Kano's economy present the largest investment opportunities for international investors and the greatest potential for growth over the next few years?

Kano State is not endowed with hydrocarbon resources and does not receive revenue from hydrocarbons. This is truly an exception considering the dominance of hydrocarbons in the drive of revenue in Nigeria. KANINVEST is therefore focusing on areas that Kano State has comparative advantages in. In the coming years, KANINVEST will concentrate on attracting global and international investors in the areas of solid minerals, agriculture- and agro-based industries, and large-scale manufacturing due to the huge market in Kano State. We are also making an effort to attract international investors in the energy sector. Furthermore, there are many closed industries in Kano that we are looking at for international investors to acquire and revive for the benefit of the state economy.

The Kano State government has embarked on a drive to establish PPPs to drive economic growth. Where and how are you looking for these partnerships, and in which sectors will PPPs be most beneficial?

KANINVEST is assisting the Kano state government in sourcing PPP partners in the areas of housing, market development, and other areas that have significant impact on the economy of Kano State. The construction of an ultra-modern market in Kano is being undertaken under a PPP arrangement with Brains & Hammers Company, a Nigerian company involved in the construction of mass housing project in Abuja and Dubai. The development of the market has already reached advanced stages of construction. There are also proposals under consideration for mass housing program under a PPP arrangement. A modern abattoir is also to be constructed by an Egyptian company under a PPP arrangement. There is also a proposal for the production of electricity from waste under the same PPP arrangement, and this is receiving the consideration of the state government.

What message would you send to the global investor community about investing in Kano? How are you working toward raising awareness of Kano's investment attractiveness?

The main message to the global investor community is to come to Kano and invest. There are vast areas of opportunity for investment, and the Kano state government is willing to provide free land to any investor who comes to Kano to invest. KANINVEST is also prepared to assist the investor with any issues relating to getting federal or state government approvals. KANINVEST has a dedicated website that provides investors with all the information they need to invest in Kano. On certain occasions, KANINVEST has arranged international tours and roadshows to attract investors. Likewise, investors are encouraged and invited to visit Kano to see for themselves the opportunities available. Both the Executive Governor of Kano State and His Highness the Emir of Kano undertake trips to different parts of the world in order to attract investment to Kano. KANINVEST has also printed a special brochure for distribution by all agencies of Kano State that give potential investors a comprehensive run-down of the opportunities for investment.

What is your outlook for KANINVEST in 2019?

In 2019, KANINVEST will work to ensure the actualization of all previous agreements as well as engaging in other new proposals regarding investment in Kano State.

Link to website: <http://kaninvest.kn.gov.ng/investment-pipeline.html>

# Katsina

## Project 1

**Name**: 125mw solar plant**[[609]](#footnote-610)**  
**Dates**:

* Feb 2016: Construction set to begin
* July 2016: PPA signed **[[610]](#footnote-611)**
* ***Unclear if construction has since commenced***

**Location:** Kankia, Katsina State

**Cost:** multi-million dollar project [[611]](#footnote-612)

**Description:**

* **Partner organisation:** 
  + Nova Solar power – German firm (in conjunction with other international finance cooperation and Nigeria indigenous company)
  + Azura Power acquired the project from its founder Nova Power, a leading African power renewables company and is jointly developing the project with Nova Power and Total New Energies Nigeria B.V.,[[612]](#footnote-613)

**Director:**

* **Governor:** Aminu Bello Masari

**Governor’s party affiliation:** APC

* **Activities:**
* **Justification/predicted benefits**
  + assist Nigeria to tackle poverty and improve standard of life through employment generation.[[613]](#footnote-614)
* **Any opposition:**
* **Other notes:**
  + **Same info:** <http://www.magnartis.com/german-firm-to-boost-power-supply-with-125mw-solar-plant/>

## Project 2

**Name:** Katsina State Bio Fertilizers project**[[614]](#footnote-615)**  
**Dates:**

* 2016**:** Master Plan launched

**Location:** Katsina

**Cost:** 4’900’000 €

**Description:**

* **Partner organisation:** 
  + Private investor: Biopost
  + Project Promotion: Ebefosa Nigeria - “African Ecosystems Based Adaptation for Food Security Assembly”[[615]](#footnote-616)

**Director**: ***not identified***

* **Governor:** Aminu Bello Masari

**Governor’s Party Affiliation:** APC

* **Activities**:
  + Municipal Waste Master Plan has been launched in 2016
  + “Organic waste, in particular, will be collected at source and pre-treated in a composting plant where ferments and bacterias will be added in order to reach the right composting level (soil fertility and agriculture yields increase).”[[616]](#footnote-617)
* **Justification/predicted benefits:**
  + aims at optimizing recycling and recovery.
  + “Social and environmental impact: Creation of 100 jobs / Soil conservation and fight against desertification (see the UNCCD Land Degredation Neutrality program) / Reduction of the Chemical Fertilizers environmental negative fe impact and development of organic farming.”[[617]](#footnote-618)
* **Any opposition:**
* **Other notes:**

## Project 3

**Name of project:** Songhai Agricultural Project (***previously known as*** **“**Katsina Songhai Agricultural Initiative”)  
**Dates:**

* 2012: Partnership agreement signed with Benin to have farms three locations

**Location:** Zobe (Dutsinma) in Katsina Central Senatorial Zone, Sabke in Katsina North and Mairua (Funtua) in Katsina South[[618]](#footnote-619)

**Cost:** N3.4 billion

**Description:**

* **Partner organisation**: Benin Government

**Director**: ***not identified***

* **Governor:** Ibrahim Shema

**Governor’s party affiliation:** PDP

* **Activities**:
  + entering into partnership with a Benin Republic based Songhai Farms to replicate the farms in the state.
  + “provide training on modern techniques of both production and processing of cash crops and indeed other crops including maize, sorghum, millet, beans, cassava, wheat and a host of others for which Katsina has comparative advantage in their production”[[619]](#footnote-620)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + boost food production in the state and ultimately stimulate food security and self sufficiency
  + 50,000 farming youth would earn legitimate living while engaging in agriculture related activities all year round [[620]](#footnote-621)
* **Any opposition:**
* **Other notes:**

Updated 2016

**Name of project:** Songhai Agricultural Project,  ***attempt 2*** Tomatoes processing  
**Dates:**

* August 2016 – governor Masari announces that his predecessor's Songhai Ag Project has failed[[621]](#footnote-622)
* July 2018 – After being abandoned for 6 years, restarted project, signed MoU with Dangote Group[[622]](#footnote-623) (Bello 2018).

**Location:** Dutsinma council

**Cost:** N500 million

**Description:**

* **Partner organisation**: Dangote Group of Companies

**Director**: Alhaji Aliko Dangote

* **Governor:** Aminu Masari

**Governor party affiliation:** APC

* **Activities:** 
  + “Dangote Group will invest an initial sum of N500 million and manage the facility for 10 years before returning it to the Katsina State Government.”
  + Make a “bedrock for tomatoes processing in the country” and governor says will serve beyond just Nigeria to West Africa [[623]](#footnote-624)
  + multi-billion Naira agro-allied processing facility
* **Justification/predicted benefits**
* **Any opposition:**
* **Other notes:**
  + Same information:<https://www.farmlandgrab.org/post/view/28280-dangote-invests-in-katsina-tomatoes-production-project>

## Project 4

**Name of project:** European Union (EU) Grant Project on Sustainable Development of Farm Agro-forestry and Fuel Wood Conservation System in North Western Katsina State[[624]](#footnote-625)  
**Dates:**

* May 2014: takes effect[[625]](#footnote-626)
* August 2014: officially signed by the representatives of the European Union and the Ibrahim Shehu Shema Center for Renewable Energy Research

**Location:** LGAs of Batsari, Batagarawa, Jibia, Kaita and Rimi for duration of 48 months.[[626]](#footnote-627)

**Cost:**

* 2nd tranche of EU funding: €1,822,042.87 was made on 17th October, 2016 [[627]](#footnote-628)
* EU contribution to the project was 80% while the balance of 20% was counter funding from the University and the three co-partners namely: Department of Forestry, Ministry of Environment and Katsina Youth Craft Village (KYC

**Description:**

* **Partner organisation:** EU

**Director**: Abdullahi A. Mati

* **Name of Governor who approved it:** Ibrahiim Shema

**Governor’s party affiliation: PDP**

* **Activities**:
  + “Establishment of more private nurseries”
  + “Installation of new mud stove production systems at production Centres of each LGA”
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**

## Project 5

**Name of project:** Integrated Textile, Garment Park  
**Dates:**

* 2020: FG partner with Katsina government to establish and announced (“FG to Establish Integrated Textile, Garment Park in Katsina” 2020).

**Location:** Funtua

**Cost: *not identified***

**Description:**

* **Partner organisation: *not identified***

**Director**: ***not identified***

* **Name of Governor who approved it:** Deputy Alhaji Mannir Yakubu (“FG to Establish Integrated Textile, Garment Park in Katsina” 2020).

**Governor’s party affiliation:** APC

* **Activities**:
  + “The federal government has partnered with the Katsina State Government to establish am Integrated Textile and Garment Park in Funtua Local Government Area of the state” (“FG to Establish Integrated Textile, Garment Park in Katsina” 2020).
* **Justification/predicted benefits:**
  + “The project, aimed at revitalizing the textile industry and boost production of cottons in Nigeria, is expected to be executed within 24 months” (“FG to Establish Integrated Textile, Garment Park in Katsina” 2020).
  + “aggregate cotton from over 800,000 farmers from northern Nigeria” (“FG to Establish Integrated Textile, Garment Park in Katsina” 2020).
* **Any opposition:**
* **Other notes:**

## Katsina Other

## Katsina Laws and Bureaucratic Support

* 2021: “Katsina State government has reiterated its resolve to work with other governmental organisations and private entities to enhance infrastructural and economic development of the state”
  + “Katsina State government has reiterated its resolve to work with other governmental organisations and private entities to enhance infrastructural and economic development of the state” (“Infrastructure: Katsina Govt Intensifies Drive For Public-Private Partnership” 2021).

# Kebbi

## Project 1

**Name of project:** Sugarcane and Cassava-Fuel Ethanol Project[[628]](#footnote-629)

**Dates:**

* Nov-2017: MoU signed
* Dec-2018: cultivation of 47,000 hectares of cassava reported to begin [[629]](#footnote-630)
* March-2019: report that Kebbi will ‘actualise Biofuel production’[[630]](#footnote-631)

**Locatio:** Gwazawa Danka/Wasagu Local government though earlier reports appear to have planned to have in Kalgo and Koko Besse Local Government Areas [[631]](#footnote-632)

**Cost: *not identified***

**Description:**

* **Partner organisation:** Nigerian National Petroleum Corporation (NNPC)

**Director**: Dr. Maikanti Baru

* **Name of Governor who approved it:** Alhaji Abubakar A. Bagudu

**Governor’s party affiliation:** APC

* **Activities**:
  + A partnership to build 84 million litres per annum capacity fuel-ethanol
  + Size: 20,000 hectares of an integrated plantation and plant complex
* **Justification/predicted benefits:**
  + ‘diversify the economy with a view to saving the Country from the uncertainties of absolute dependence on oil’[[632]](#footnote-633)
  + Benefits: ‘creation of rural wealth, generation of 1,000,000 direct and indirect jobs, co-generation of about 64 megawatts of bio-electricity to power the plant and lighten up the surrounding communities, effecting reduction of Greenhouse Gas Emissions, production of refined sugar and Industrial starch as well as production of animal feeds.’[[633]](#footnote-634)
* **Any opposition:**
* **Other notes:**

## Project 2

**Name of project:** Health Commodities and Emergency Transport Scheme   
**Dates**:

* October 2017 – flagging off project

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner organisation**: various:
  + the Federal state; UNICEF; National Union of Road Transport Workers; State Ministry of Health; State Primary Health Care Development Agency, Ministry of Women Affairs and Social Development, Federal Road Safety Corps, State Vehicle Instruction, Nigeria Police Force, Nigeria Security and Civil Defense Corps, National Orientation Agency and Medical & Health Workers Union
  + Also involved: Honorable Commissioner of Health Alhaji Umar Usman Kambaza

**Director**: ***not identified***

* **Name of Governor who approved it:** Abubakar Atiku Bagudu

**Governor’s party affiliation:** APC

* **Activities**:
  + Providing “commodities include drugs for management of common elements of malaria, pneumonia, diarrhoea, proposition drugs for meningitis, delivery beds, antenatal care beds and baby beds” … designed for “pregnant women and children under five years to enrich health services in the state.[[634]](#footnote-635)
  + “The program is mainly aimed at timely transfer of pregnant women experiencing maternal complications, particularly from rural communities to the nearest facility offering basic or comprehensive emergency care.”[[635]](#footnote-636)
  + “an emergency transport scheme for conveyance of pregnant women and children to hospitals and primary health care facilities in the 21 local government areas of the state.”[[636]](#footnote-637)
  + “The commodities and equipment to be distributed are worth 3.1 billion Naira where 80% are already in the state while 20% are on the way.” [[637]](#footnote-638)
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**
  + <https://clintonhealthaccess.org/content/uploads/2015/09/Emergency-Transport-Systems_Nigeria.pdf>

## Kebbi 3

**Name of project:** Rice Mill project

**Dates: *not identified***

**Location:** Lagos and Kebbi

**Cost: *not identified***

**Description:**

* **Partner organisation:** San Carlos Nigeria, Access Bank - “Access Bank as the lead banker and adviser in the project, would also have responsibility for bringing other credible investors into the project” (“Lagos, Kebbi, Access Bank Partner on Rice Mill Project for Food Sufficiency” n.d.)

**Director**: ***not identified***

* **Name of Governor who approved it:** ***not identified***

**Governor’s party affiliation: *not identified***

* **Activities**:
  + “The governments of Lagos and Kebbi States have signed a joint venture agreement for the establishment of a modern and commercially viable rice mill complex aimed at increasing Nigeria’s capacity to grow and produce rice for local consumption and enhancing the country’s food sufficiency” (“Lagos, Kebbi, Access Bank Partner on Rice Mill Project for Food Sufficiency” n.d.)
* **Justification/predicted benefits:** 
  + “It is expected that this joint venture project would serve as a booster to the federal government’s reforms agenda especially in agriculture and save Nigeria as much as $3 billion annually by way of import substitution”, said a senior source with the state government” (“Lagos, Kebbi, Access Bank Partner on Rice Mill Project for Food Sufficiency” n.d.)
* **Any opposition:**
* **Other notes:**

## Kebbi Laws and Bureaucratic Support

* General overview of need for PPP policy in Kebbi state 2010 <https://kebbistate.gov.ng/sites/default/files/PPP-Policy.pdf>

# Kogi

## Project 1

**Name of project:** River Niger and River Benue bride PPP project[[638]](#footnote-639)  
**Dates:**

* October 2014: scheduled beginning of construction, 36 month timeline

**Location:** Ganaja in Ajaokuta LGA to Shintakun in Basa LGA

**Cost**: N49 billion (US$303 million)

**Description:**

* **Partner organisation**: Walcot Nigeria Limited

**Director**: ***not identified***

* **Name of Governor who approved it:** Idris Wada

**Governor’s party affiliation:** PDP

* **Activities**:
  + “Kogi State (Nigeria) is planning to build a [bridge stretching about 2Km across river Niger and river Benue](http://infrapppworld.com/project/river-niger-and-river-benue-bridge-ppp-project-kogi-state) to ease the movement of people from the hinterland into the state capital, Lokoja.”
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**

## Project 2

**Name of project:** Confluence Beach Hotel[[639]](#footnote-640)

**Dates**:

* 1999: Erected (Ngozi 2017)

**Location: *not identified***

**Cost**: 5billion Naira for the first phase

**Description:**

* **Partner organisation: Director:** Capital Boutique Limited[[640]](#footnote-641)

**Director: *not identified***

* **Name of Governor who approved it:** Gov Yahaya Bello

**Governor’s party affiliation: *not identified***

* **Activities**:
  + Kogi State Bureau for Public Private Partnerships held technical and financial bid opening for confluence beach hotel
  + Then signed agreement with investor to “resuscitate and expand the state-owned moribund Confluence Beach Hotel, Lokoja.
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “capable of generating about 2000 jobs for the people of Kogi State. And that it will restore the tourism potential of the state to the good old days and improvement in the internally generated revenue (IGR)”[[641]](#footnote-642)
  + Goal: to make long-forgotten hotel functional; “it is expected that the entity, when completed, would have been transformed into a five star Hotel along with a Golf Course and resorts.”[[642]](#footnote-643)
  + **Tourism commissioner justified the project on the base that the c**onfluence beach hotel is very important as it is a legacy and a commonwealth of Kogites at large.
* **Any opposition:**
* **Other notes:**
  + Several attempts under different governors have been made to complete the hotel
  + Appeared to receive press attention, certain stakeholders (not specified) looking for upgrading of the hotel in 2016[[643]](#footnote-644)

## Project 3

**Name of project:** Mega Bus Terminal

Dates:

* April 2021: To commence operations (Julius 2021).

Location: ***not identified***

**Cost**: N1.6 billion

**Description:**

* **Partner organisation: *not identified***

**Director**: ***not identified***

* **Name of Governor who approved it:** Gov Captain Idriis Wada (end of administration)

**Governor’s party affiliation: *not identified***

* **Activities**:
  + Lokoja Mega Bus terminal
  + One of the largest bus terminals in West Africa[[644]](#footnote-645)
  + “This terminal is the flagship project of the transport masterplan, which was conceptualized by this administration for Kogi state. Facilities available at the terminal include loading bays, parking areas, shops, clinic, banking services, washing bays etc. Facilities like the motel and filling station are currently under development and will be managed in conjunction with the private sector under the Public-Private Partnership (PPP) law that was passed by earlier under this Administration” [[645]](#footnote-646)
  + 2021: “The Kogi State Government has disclosed that its mega bus terminal located at the Felele end of Lokoja metropolis would commence operation on Thursday with expectant daily traffic of over 500 vehicles loading and discharging passengers” (Julius 2021).
* **Justification/predicted benefits:** 
  + Aimed at improving revenue base of the state
* **Any opposition:**
* **Other notes:**

## Project 4

**Name of project:** Kogi House in Abuja[[646]](#footnote-647)

Dates:

Location:

**Cost**: N2.2 billion; Kogi STate pays 80%, Kaibo 20%

**Description:**

* **Partner organisation**: Kaibo Engineering Group Holdings Ltd

**Director**: Mr. Sun Kaibo

* **Name of Governor who approved it:** Gov Idris Wada

**Governor’s party affiliation:**

* **Activities**:
  + 11-story Kogi House, located in Abuja Central Business District
  + Built and managed by Chinese firm
* **Justification/predicted benefits:**
  + “serve as centre of unity and bring about socio-economic emancipation of Kogi people.”
  + Proponents argue that the building will be revenue producing
* **Any opposition:**
  + Opponents say the governor has not done enough in the home state
* **Other notes:**

## Project 5

**Name of project** 20 Mega Watt peak photovoltaic solar power project

**Dates**:

* 2015 announced

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner organisation:** Alten Middle Band Solar One Ltd, International Finance Corporation (World Bank)

**Director**: Luis Castellanos, CEO Alten Africa

* **Name of Governor who approved it:** Gov Yahaya Bello

**Governor’s party affiliation**:

* **Activities**:
  + co-develop a 120 Mega Watt peak photovoltaic solar power project with a consortium of developers[[647]](#footnote-648)
  + The project is expected to provide renewable energy supply to about 175,000 people and nearby industrial clusters, support job creation, and boost economic growth in the country. The project is based in Lokoja, Kogi State and benefits from the support of the host state government.
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + **From the IFC:** Through this project, IFC is also supporting the Federal Government’s strategy to add more renewable energy generation, especially solar, to the energy mix in Nigeria.[[648]](#footnote-649)
* **Any opposition:**
* **Other notes:**
  + ***Interesting as participating organizations don’t seem to label it as a PPP but in*** [***this***](https://kogireports.com/kogi-bureau-of-ppp-gov-bello-on-one-year-anniversary/) ***news report it is called a PPP [[649]](#footnote-650)***

## Project 6

**Name of project:** Ajaokuta-Kaduna-Kano (AKK) project

**Dates**:

* 2020: Inauguration of construction by the president, Muhammadu Buhari (Addeh 2020)

**Location:** Ajaokuta-Kaduna-Kano, Kogi state and kaduna State (Addeh 2020)

**Cost:** $2.8bn

**Description:**

* **Partner organisation:** Oilserv Limited (Addeh 2020)

**Director**: ***not identified***

* **Name of Governor who approved it**: ***not identified***

**Governor’s party affiliation**: ***not identified***

* **Activities**:
  + “The project will be executed in three phases, with phase one covering the construction of a 200km-long segment between Ajaokuta and Abuja terminal gas station and reduce the large volume of gas flared annually in the country” (Addeh 2020)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “expected to boost domestic gas consumption, generation and industrialization” (Addeh 2020)
* **Any opposition:**
* **Other notes:**

## Project 7

**Name of project:** Concrete Road

**Dates**: ***not identified***

**Location:** Obajana-Kabba

**Cost: *not identified***

**Description:**

* **Partner organisation:** Dangote Cement (“Dangote Cement Commits To African Transformation l⁰p” 2022)

**Director**: ***not identified***

* **Name of Governor who approved it** ***not identified***

**Governor’s party affiliation**: ***not identified***

* **Activities**:
  + “In its response to concrete roads in Nigeria, Dangote Cement said, Dangote Industry Limited constructed one of the longest 43-kilometre-concrete road in Obajana-Kabba, Kogi state, under the Public-Private Partnership (PPP) program” (“Dangote Cement Commits To African Transformation l⁰p” 2022)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “attention towards concrete roads have risen” (“Dangote Cement Commits To African Transformation l⁰p” 2022)
* **Any opposition:**
* **Other notes:**

## Kogi prospective projects:

* + The projects include Confluence Beach Hotel, Lokoja, Mega Bus Terminal, Mega World Class Business Mall, Consolidated Billings, Environmental Revenue Levy, Sanitary Inspection of Premises, among others. April 2017 (accessed 5th March 2024)  
    <https://punchng.com/kogi-opens-bidders-conference-for-ppp-projects/>

## Kogi Laws and Bureaucratic Support

* Kogi State PPP Law 2014
* Bureau of Public Private Partnership 2016
* Kogi state public Procurement bill 2014
* Kogi State Bureau of Public Procurement; Council on Public Procurement 2016, 2017

**Kogi State – Bureaus and Legislation**

Has a PPP Bureau

LinkedIn page [[650]](#footnote-651): <https://www.linkedin.com/in/kogi-bureau-for-public-private-partnerships-181447144/?originalSubdomain=ng>

“VISION: Facilitating Government-to-Business (G2B) collaboration in quality PPPs for sustained infrastructure and utilities delivery in Kogi State.”

“OUR MISSION  
To advocate and facilitate effective government to business relationship for the formation of Public Private Partnerships at the state and local levels, where appropriate, and deepen awareness of government and businesses of the means by which their cooperation can cost effectively provide the public with quality goods, services and facilities.”

History of the BP3 - see full academic article for further detail [[651]](#footnote-652)

“The Bureau of Public Private Partnership (BP3) is a model development initiative under the public private partnership adopted by the Kogi State government for development through effective integration and interaction between government and private institution. This initiative is premised on the fact that there cannot be development without an active private sector participation to grow the economy. This paper chronicles the success story of the policy in Kogi State and contends that the success recorded by this policy in the state makes it a viable option for development and should be adopted and given more attention by other states.”

“Notwithstanding the formulation of Kogi PPP law, 2014, implementation remained at low ebb until the new direction administration of Governor Yahaya Bello on 14th May 2016 operationalized the policy within the frame work of the Kogi state PPP legislation of 2014 which gave impetus to the establishment of the BP3 with Arc Roberts Moses Achanya as the pioneer director for the Bureau. The bureau was charged with the herculean task to conceptualize a PPP structure for the state, development of the structure and its implementation to facilitate the actualization of the 40% equity contribution of the total fund required for infrastructural development of Kogi state and to establish Kogi State as a PPP participating state, adding to the existing 11 PPP participating states in the country. The bureau adopted the PPP financing model by the institutionalization of the legal regulatory framework.”

“Within the period of its establishments, the bureau has been able to among other things established PPP desk Offices across ministries, departments and agencies (MDAs) to facilitate PPP synergy among the MDAs. It has also developed procurement governance tools such as the Kogi state PPP guide lines, 2016, BP3 operational manual, as well as the state PPP solicitation procedures and screening template. It has domesticated the PPP law for the local governments through local government PPP gap, mapping and sensitization visits to most of twenty one local government areas of the state as well as the tertiary institution whose strategy documents is at advanced stage of completion for release and launch. The bureau in its short term of existence has processed over four hundred business proposals and has obtained executive assent for the implementation of over forty PPPs which are currently at various stages of completion.”

<https://www.channelstv.com/2014/08/22/kogi-state-signs-bill-for-public-private-partnership-into-law/>

In his bid to encourage foreign investment to Kogi state the state government is stepping up the public procurement process to attract foreign investors to take advantage of numerous mineral and natural resources.

Secretary to the State Government, Dr. Arike Folashade Ayoade, at a sensitisation workshop for political office-holders on public procurement process in Lokoja, said the government was actively pursuing reforms in the State through the procurement processes which will help it achieve its developmental goals.

Ayoade said: “We want to attract foreign direct investment. That is why we want to do it right and better. When we do it right, foreign investors would want to come but we don’t want to be embarrassed. When we are not doing it right following the due process the foreign investors would not want to come.”

She said it was the reason the government decided to craft a coherent strategy for the purpose of financing government programmes in general.“Investors would be key to investing in partnerships when they are convinced that the government has the political will to support the procurement process.

“We want to get ourselves acquainted with public procurements in Kogi State because this is a government that wants to do it right.”Ayoade added that the public procurement law was passed in 2014 by the last administration but there was no implementation. Because the current governor wants to get it right, he inaugurated the council and handed over the public procurement law to the council.“We need to follow due process. When we came on board, a judicial panel of enquiry was set up to look into the activities of the past by the Peoples Democratic Party (PDP) administration.

“We are here today at the present looking into the past and we are mindful of the fact that the future would also look into our deeds. They would look into our activities and because we don’t want to be embarrassed or molested and we don’t want as a government to be dragged in the mud that is why we are to learn about public procurement,” she said.

Director General, Bureau for Public Procurement, Dr. Stella Ojone Adejoh, said the workshop was organised to sensitise the participants some rudiments on public procurement in the State and to learn more about the Bureau for Public Procurement.

Adejoh said: “There was a time past activities were looked into and when this administration is no longer in office somebody else may decide to look into our own activities.

“This government is in place by divine providence to ensure that things are done the right way and as stakeholders we have to play our part to ensure that the right objective is achieved.” [[652]](#footnote-653)

<https://kogibpp.org/powers-of-bpp/>

# Kwara

## Project 1

**Name of project:** Light-Up Kwara (LUK)  
**Dates:**

* February 2017 – technical agreement signed

**Location: *not identified***

**Cost**: ***not identified***

**Description:**

* Partner organisation: Riccofortezza Steven Energy Limited and Rubited Power Limited[[653]](#footnote-654)

Director: Chairman of Riccofortezza Steven Energy Limited: Mr. Sunny Akpoyibo[[654]](#footnote-655)

* **Name of Governor who approved it:** Abdulfatah Ahmed

**Governor’s party affiliation:** PDP

* **Activities:** 
  + “contractors will finance, build, operate and maintain the 3,000 streetlights before handing them over to the state government which will have ten years to pay for the LUK project” [[655]](#footnote-656)
  + “streetlights will be powered through solar power tunnels at specific locations as part of government’s efforts at promoting a green economy.” [[656]](#footnote-657)
  + Funded through” Kwara State Infrastructure Development Fund (IFK).[[657]](#footnote-658)
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**

## Project 2

**Name of project:** Light-Up Kwara (LUK) Phase 2  
**Dates:**

* 2020: 90% finished with the whole LUK project (“Light-Up Kwara: Company says project 90% completed, no dispute with Kwara -” 2020)

**Location: *not identified***

**Cost**: ***not identified***

**Description:**

* **Partner organisation:** “government’s partners have invested about N2.3 billion with over N1.2 billion worth of streetlights already installed and still ongoing” [[658]](#footnote-659)

**Director**: ***not identified***

* **Name of Governor who approved it:** Abdulfatah Ahmed

**Governor’s party affiliation:** All Progressives Congress (since defected)

* **Activities:** 
  + “routes to be covered under the second phase to include General Roundabout – Oja-Oba, Offa Garage – Unity roundabout, Michael Imodu – Offa Garage, Geri Alimi – CAILS and other roundabouts within the Metropolis.Others are Emir’s road – Post Office, Balogun Fulani – Gambari, Yebmot roundabout – Adeta roundabout and Abdulkadir road, Ilorin.” [[659]](#footnote-660)
  + Timeline: “the project is due for completion early 2018 based on timeline already circulated and within agreed project cost.”[[660]](#footnote-661)
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**

## Project 3

**Name of project:** Shonga Farms Project[[661]](#footnote-662)  
**Dates:**

* 2004 – ongoing
* 2022: Debts announced due to Shonga farms (“Shonga Farm Debts: Kwara Govt, Ex-Governor Ahmed Disagree as AMCON Seizes Properties - Premium Times Nigeria” 2022)

**Cost**: Total: US$250 000

**Description:**

* **Partner organisation:**
  + Banks (Intercontinental Bank, Guaranty Bank, FinBank, Platinum Habib Bank and Unity Bank) Role: Fund the project through debt and equity financing options
  + 13 Zimbabwean farmers Role: Knowledge transfer

**Director**: ***not identified***

* **Name of Governor who approved it:** Bukola Sarak

**Governor’s party affiliation:** People’s Democratic Congress (since defected)

* **Activities:** 
  + “Improve farming methods and techniques and disseminate them to smallholder population”
  + Employment generation (4 000 new jobs);
  + Generated investment in infrastructure around US$20 000 for roads improvement and schools provision);
  + Over 500 school leavers trained
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**
  + 2022: “The Kwara State Government has accused former governors Bukola Saraki and Abdulfatah Ahmed of fraudulently negotiating the state into underwriting debts they incurred in the name of Shonga Farm” (“Shonga Farm Debts: Kwara Govt, Ex-Governor Ahmed Disagree as AMCON Seizes Properties - Premium Times Nigeria” 2022)

**Extensive coverage and discussion in press and scholarship:**

* Glowing coverage from FAO Nigeria report:  
  “The five PPPs have effectively achieved their stated purpose and outcome. This is evident from the infrastructural and societal benefits that have arisen as a result of the agribusiness PPPs. For example, Shonga Farms Holdings Ltd achieved its stated purpose by completely revolutionizing the agricultural sector in Kwara state. With 3  000 to 4 000 people employed each year at Shonga Farms, the impact of the PPP arrangement between the state government and the Zimbabwean farmers in providing a commercial centre for local employment and training is obvious. Moreover, the surrounding infrastructure developments that have resulted from this PPP, i.e. irrigation, electricity and transport, exemplify the success of the initiative. Shonga Farms also gave investors the opportunity to invest in local areas given that the project presented a PPP with a focus on viability and profitability. Overall, the project helped improve farming methods and techniques used by smallholder farmers through the planned agricultural programmes envisaged by the partnership.”(Ife 2013, 29)

## Project 4

**Name of project:** Josepdam Sugar Company/Kwara State Partnership[[662]](#footnote-663)  
**Dates:**

* 2008–2009
* 2019- 2021: As of 2019 described as moribund and wanting to resuscitate (“Bacita: The Challenge of Reviving a Moribund Sugar Company” 2019) (“Kia Africa Group To Resuscitate Bacita Sugar Company” 2021)

**Location: *not identified***

**Cost**: US$4.4 million

**Description:**

* **Partner organisation**: Josepdam Sugar Company  
  Partnerin with NISCO – Nigerian Sugar Company and Kwara State.

**Director**: ***not identified***

* **Name of Governor who approved it:** Abdulfatah Ahmed

**Governor’s party affiliation:** All Progressives Congress (since defected)

* **Activities:** 
  + “Privatization of Nigerian Sugar Company (NISCO); Increase sugar production; Production of fuel ethanol”
* **Justification/predicted benefits:** 
  + Goal: “Contribute efficiently to the Nigerian economy through sugar refinement and farming”
* **Any opposition:**
* **Other notes:**
  + **Positive write up from FAO in 2013 as exemplar of PPP**

“ The Josepdam Sugar Company was formed when the Josepdam Group, a private company, took over the assets and operations of the Nigerian Sugar Company (NISCO), a former government parastatal in Bacita, Kwara state. The state facilitated the privatization process. … Josepdam & Sons (Nigeria) Ltd paid an initial USD2 million to the Bureau of Public Enterprises, representing 50 percent of a USD4.4 million bid. This was to resuscitate the moribund NISCO and run it in an efficient manner in order to combat sugar imports and provide jobs for Nigerian youth. … The Josepdam Sugar Company focuses on fullscale sugar production. As the new owner of NISCO, it has intensified the rehabilitation and expansion of cane fields and was expected to commence milling operations during the 2010/11 season.”(Ife 2013, 11)

## Project 5

**Name of project:** Integrated Rice Farming and Processing Project[[663]](#footnote-664)

**Dates:** Timeline: 2006 (2009\*)–ongoing (2006 – announced, 2009 – started in Kwara)

* 2022: Top producers of rice in the country (Akinyemi 2022)

**Cost**: US$4.4 million (unverified)

**Location: *not identified***

**Description:**

* **Partner organisation:** 
  + Olam Nigeria Ltd
  + Nigerian Agricultural Insurance Corporation (NAIC)
  + First Bank
  + Bill & Melinda Gates Foundation; International Financial Corporation

Director: ***not identified***

* **Name of Governor who approved it:**

Governor’s party affiliation: ***not identified***

* **Activities**:
  + Promote demand-driven rice production by developing a supply chain model that encourage the use of improved technologies, farmer capacity building and commercial linkages to credible market outlets
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**
  + **Positive write up as exemplar of PPPs from FAO 2013:**

“Olam Nigeria Ltd represents a further successful PPP where the core objective was met at the early stages. From the outset, the PPP resulted in increased rice processing and production on a large scale and infrastructure development such as roads and electricity. It has also provided ready market access and investment opportunities, credit, improved seeds, training and inputs. The PPP between Olam Nigeria Ltd (VT Rice) and the Kwara state government aims to make Nigeria self-sufficient in rice production. This objective is also helped by various outgrowers’ schemes, highlighting the PPP’s commitment to assist smallscale producers and farmers and ensure they do not lose their jobs.” (Ife 2013, 29)

## Project 6

**Name of Project:** Kwara State Health Insurance Scheme[[664]](#footnote-665)

**Dates:**

* began in 2007 – ongoing
* 2016: Temporarily suspended (Bolarinwa et al. 2022)
* goal: target of covering 60% of the rural population of the State by 2018
* 2020: Launch of new health insurance scheme to boost life expectancy (Illorin 2020).

**Cost**: US$4.4 million (unverified)

**Location: *not identified***

**Description:**

* Partner organisation:
  + PharmAccess
  + [Hygeia Community Health Care](http://www.hygeiagroup.com/index.php/hygeia-hchc/) - private insurer
  + [Health Insurance Fund](http://www.hifund.org/)
  + originally set up with the support of the Dutch Ministry of Foreign Affairs

Director: ***not identified***

* **Name of Governor who approved it:**

Governor’s party affiliation:

* **Activities:** 
  + “the first few years of the program were spent sensitizing the population on the concept and improving the quantity and especially the quality of healthcare services on offer. By partly subsidizing the insurance premiums, health insurance was brought within reach of those who would otherwise not be able to afford healthcare. As more and more people have experienced the benefits firsthand, enrollment rates have been steadily rising and the program is now accelerating to achieve its target of covering 60% of the rural population of the State by 2018”
* **Justification/predicted benefits:**
  + people of Kwara had little to no access to quality healthcare
* **Any opposition:**
* **Other notes:**
* **More detail:** <http://effectivecooperation.org/2015/01/partnering-to-cover-healthcare-for-nigerias-poorest/>

## Project 7

**Name of project:** Land Administration E-Governance [[665]](#footnote-666)

**Dates:**

* 4 June 2018: project announced, estimated timeline of 5 years
* 2021: Partnership with Ecobank (“Ecobank Partners Kwara Govt on Land Administration” 2021).

**Location: *not identified***

**Cost:** US$4.4 million (unverified)

**Description:**

* **Partner organisation:** 
  + Ecobank Transnational Incorporated (ETI)

**Director**: Chief Executive of ETI: Ade Ayeyemi,

* + South Gate Technologies – technical partner
* **Name of Governor who approved it:** Governor Ahmen Abdulfatah

**Governor’s party affiliation**: ***not identified***

* **Activities:** 
  + “computerisation of the end to end processes of all land related matters in the state as opposed to the manually driven mechanism, which allows for revenue leakages.”
* **Justification/predicted benefits:** 
  + Governor said that “an e-governance initiative meant to introduce efficiency into land administration, create optimal utilisation of wealth and effective deployment of goods and services in the state”
* **Any opposition:**
* **Other notes:**
  + Executed under Design-Finance-Deploy- Train and Manage (DFD-TM) with a tenor of five years[[666]](#footnote-667)

## Project 8

**Name of project:** Household Waste Management (cannot find formal title)[[667]](#footnote-668)

**Dates:** 2004 – present

**Location:** Ahmadu Bello Way, Ilorin LGA

**Cost**: ***not identified***

**Description:**

* **Partner organisation**: ***not identified***

**Director**: ***not identified***

* **Name of Governor who approved it:** Bukola Saraki

Governor’s party affiliation: PDP

* **Activities:** 
  + Private organization charged with keeping Ilorin clean formalize the recycling process.
  + Kwara State Waste Management Council – government agency works with private organization to deliver service (a government agency)
  + The Waste Management Council plays a supervisory role, while the private company is in charge of collection of household waste
* **Justification/predicted benefits:**
  + “In order to increase effectiveness in the service delivery the Kwara State Government”
* **Any opposition:**
* **Other notes:**

## Project 9

**Name of Project:** Adama Bola Saadu Building Remodeling[[668]](#footnote-669)

**Dates:** adopted:June 2014

**Location: *not identified***

**Cost: *not identified***

**Descriptions:**

* **Partner organisation:** Harmony Holdings Ltd.

**Director: *not identified***

* **Name of Governor who approved it:** ***not identified***

**Governor’s party affiliation**: ***not identified***

* **Activities**:
  + building has suffered structural dilapidation and general lack of maintenance prior to being handed
* **Justification/predicted benefits:**
* **Any opposition:**
* **Other notes:**

## Project 10

**Name of Project:** Tourism

**Dates:**

* July 2020: Annoucement revamp Kwara economy via tourism (Olapade 2020)

**Location: *not identified***

**Cost: *not identified***

**Descriptions:**

* **Partner organisation: *not identified***

**Director:** Harriet Afolabi-Oshatimehin (Kwara State Comissioner for Communication) (Olapade 2020)

* **Name of Governor who approved it: *not identified***

**Governor’s party affiliation**: ***not identified***

* **Activities**:
  + “The Kwara State Commissioner for Communication, Mrs Harriet Afolabi-Oshatimehin, who, speaking during a post-COVID-19 webinar organised by Bond Integrated Estate Limited on Wednesday in Ilorin, said the move was on the potential of breaking new grounds, using tourism to drive growth in Kwara State” (Olapade 2020)
* **Justification/predicted benefits:**
  + “According to her, to revamp the state’s economy, tourism must be treated as a catalyst for socio-economic development” (Olapade 2020)
* **Any opposition:**
* **Other notes:**

## Project 11

**Name of Project:** State owned laboratories

**Dates:**

* November 2021: announcement of plans to manage state-owned laboraries through PPP (“Between Kwara state government and lab scientists, who blinks first?” n.d.)

**Location: *not identified***

**Cost: *not identified***

**Descriptions:**

**Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved it: *not identified***

**Governor’s party affiliation**: ***not identified***

* **Activities**:
  + “the quality of results coming from our laboratory directly impacts the quality of care we offer to our patients. In recent times, public hospitals have recorded a number of casualties due largely to poor quality services and unethical practices by some officials in our laboratory” (“Between Kwara state government and lab scientists, who blinks first?” n.d.)
* **Justification/predicted benefits:**
  + “Government’s analysis of the proposition shows that patients would be paying significantly more than what is currently charged in those labs. So the government decided to abolish the mission in public interest. This is the experience with those who had implemented the arrangement. The government is not going that route in public interest” (“Between Kwara state government and lab scientists, who blinks first?” n.d.)
* **Any opposition:**
  + “In a swift reaction, the lab scientists through their association debunked the allegations levelled against them, saying the government is misinforming the public in its bid to justify planned privatisation of government owned medical laboratories in the state” (“Between Kwara state government and lab scientists, who blinks first?” n.d.)
  + “Debunking the government cliam, AMLSN chairperson, Mrs Ogunwale K.A.T said the association said the excuse of the Kwara state government is customary to target the laboratory for personal gains in collaboration with their business friends.” (“Between Kwara state government and lab scientists, who blinks first?” n.d.)
* **Other notes:**

## Project 12

**Name of Project:** Tricycle assembling and service plant (Azeez 2022)

**Dates:**

* April 2022: Inauguration of tricycle aseembling and service plant (Azeez 2022)

**Location:** Offa

**Cost: *not identified***

**Descriptions:**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved it:** Abdulrahman Abdulrazaq

**Governor’s party affiliation**: APC

* **Activities**:
  + Inauguration in 2022 with a discussion ofo skyrocketing prices of tricylces (Azeez 2022)
* **Justification/predicted benefits:**
  + “The project has even started to facilitate job opportunities for our youths. We have already taken delivery of 11 units of tricycles. Going forward, there is also room for salesmen and agents. The benefits inherent in this establishment cannot be exhausted” (Azeez 2022)
* **Any opposition:**
* **Other notes:**

## Kwara Other

* Repositioning hotel: <https://punchng.com/kwara-invests-n11bn-in-infrastructure-to-reposition-hotel/>
* Stella Obasanjo Multipurpose Hall: <https://hhl.com.ng/projects.php?idp=2>
* <http://ifg.cc/aktuelles/nachrichten/regionen/173-ng-nigeria/55839-ng-ecobank-kwara-partner-on-e-governnace-solutions>

## Kwara Laws and Bureaucratic Support

**Extensive and well-developed PPP Bureau website:**

<http://www.kwarappp.gov.ng/identified_projects.html>

“The projects listed below are to be pursued during the 2015 – 2019 period. As business cases and concept brief are developed, calls for partnership will be advertised, and become the PPP Project Pipeline.”

Diagram

Description automatically generated

* **PPP Bureau Board**

<https://www.vanguardngr.com/2016/10/governor-ahmed-inaugurates-kwara-ppp-bureau-board/>

* + One of the first tasks: “oversee the effective implementation of the Kwara Infrastructure Development Fund (IFK) and its associated projects.”
* Established April 2017: Kwara State Procurement Agency (“Kwara State eProcurement System,” n.d.)
* KP3 Bureau
  + “The KP³ Bureau is the one-stop shop for the implementation of KWSG's PPP program, economic planning, strategic project designs, and engagement of the business partners of all types that are interested in any avenues of collaboration with the State” (“About KP³ ::: Kwara Public Private Partnerships :::” n.d.)
* 2018: Kwara State Public Procurement Law

# Lagos

## Project 1

**Name of project:** Lekki Toll Road Concession Project, Lagos Area[[669]](#footnote-670)

**Dates:**

* 2000: Initial state government call for proposals[[670]](#footnote-671)
* 2003: Asset & Resource Management Company Limited mandated to build[[671]](#footnote-672)
* 2006: Concession Agreement signed by Lekki Concessions Company Limited [[672]](#footnote-673)
* 2011: Completed[[673]](#footnote-674)

**Location:** N/A

**Cost**: USD 350.0 million[[674]](#footnote-675)

**Description**

* **Partner organisation:** Lekki Concession Company Limited ("LCC"), SPV formed by the ARM Group of Companies[[675]](#footnote-676)

**Director**:

* **Name of Governor who approved:** Mr Bola Tinubu

**Party**: Alliance for Democracy

* **Activities:**
  + Concession/BOT PPP
  + “The project is proposed to be implemented in two phases. Phase I involves upgrading and maintenance of approximately 50 km of the Lekki-Epe Expressway on a BOT basis. The concession period for Phase I is 30 years. Phase II of the project involves construction of approximately 20 km of the Coastal Road on the Lekki Peninsular.” [[676]](#footnote-677)
* **Justification/predicted benefits**
  + “The UN has forecast a population of 20 million in 2020 for the Lagos State. Given the population of the state, it is estimated that approximately one million motor vehicles are stationed in Lagos today with a daily traffic flow between the Lagos Mainland and the Lagos Island of about 5,000,000 vehicles. The poor condition of the roads in Lagos, characterized by crumbling sidewalks, badly pot-holed road surfaces, non-functional traffic lights, poor signage, and blocked or non-existent drainage systems lead to traffic congestion and high journey times, high fuel consumption, and low productivity. Improved road conditions will help in solving all the above-mentioned problems and result in time-saving and increased productivity of the citizens. Fuel would also be saved and thus the costs for both motor car owners and the Government would reduce, resulting in rapid development of the nation.”[[677]](#footnote-678)
  + “expected to transform the entire Lekki peninsula and attract lots of foreign investment.”[[678]](#footnote-679)
  + Said to be the first PPP in Africa[[679]](#footnote-680)
  + The Lagos Infrastructure Project (LIP) is a 30-year concession to design, construct, finance and operate the Concession Area[[680]](#footnote-681)
* **Any Opposition**
  + “A cross-section of indigenous people who spoke in several interviews mounted by AfDB strongly complained that they were forced to pay toll to enter and exit their Lekki-Epe localities to and from greater Lagos city.”[[681]](#footnote-682)
* **Other notes: - extended summary (with focus on financing) at the end of this document**

## Project 2

**Name of project:** Ilubirin Housing Estate, renamed Jubilee Housing Estates[[682]](#footnote-683)

**Dates:**

* April 2017: project announced[[683]](#footnote-684)
* June 2017: N10 billion MoU signed between Brains and Hammers and state government[[684]](#footnote-685)
* 5-year projected timeline[[685]](#footnote-686)
* 2022: As of 2022 properties are available for sale (“List of Houses for Sale in Jubilee Estate, Lagos,” n.d.)

**Location:** Imota, Ayobo, Idale (Badagry), Illamoye-Isolo, Abijo, Tolu (Ajegunle), Abule Ado, Ikota, Ibeshe, Owutu, and Igbogbo[[686]](#footnote-687)

**Cost**: N200 billion ($500 million) [[687]](#footnote-688)

**Description**

* **Partner organisation:** Brains and Hammers (commercial aspects handled by IBILE Holdings Limited) [[688]](#footnote-689)

**Director:** CEO of Brains and Hammers:Ibrahim Wushishi[[689]](#footnote-690)

* **Name of Governor who approved:** Mr Akinwunmi Ambode

**Party**: APC

* **Activities:**
  + redeveloping the project in the next five years[[690]](#footnote-691)
  + construction of a mix of residential, commercial and leisure settlements
  + “Jubilee Estate will be developed on 14 hectares of land in the Iganmu area and will encompass a total of 618 housing units made up of 96 two-bedroom flats; 414 three-bedroom flats and 108 four-bedroom terraced houses” [[691]](#footnote-692)
  + wider policy aim: 200,000 housing units must be delivered annually[[692]](#footnote-693)
* **Justification/predicted benefits**
  + on completion would be a place where affordable and luxury flats would be made available to Lagosians[[693]](#footnote-694)
  + project would create 3,590 direct jobs and 7,000 indirect jobs[[694]](#footnote-695)
* **Any Opposition**
* **Other notes:**

## Project 3

**Name of project:** Bus Rapid Transit (BRT) [[695]](#footnote-696)

**Dates:**

* March 2008: Launched[[696]](#footnote-697)

**Location:** Mile 12-TBS, Maryland-Ikeja-Iyana Ipaja, Iyana-Ipaja-Ikotun-Igando, Ikeja-Igando Ikotun. [[697]](#footnote-698)

**Cost**: World Bank granted LAMATA $100 million for Lagos’ BRT while the Lagos State Government contributed $35 million

**Description**

* **Partner organisation:** First BRT Cooperative Society Ltd

**Director: *not identified***

* **Name of Governor who approved:** Babatunde Fashola

**Party**: APC

* **Activities:**
  + The transport system which moves about 200,000 commuters daily[[698]](#footnote-699)
  + “Government provides infrastructure, regulation, enforcement route planning, and operational specifications. Private sector provides rolling- stock, recruits and trains crew and manages operations” [[699]](#footnote-700)
  + Adopted the “landlord” model of PPP… “LAMATA owns infrastructure, depots, routes and shelters while operators only own the buses and obtain the franchise (Legal right) to operate in specified routes.”[[700]](#footnote-701)
* **Justification/predicted benefits**
  + reduces travel time by 30% and creates over 5,000 direct and indirect jobs[[701]](#footnote-702)
  + “boasts its success in saving commuters the time and money spent on travel by about 20 percent, and the creation of 500,000 jobs, the scheme has failed to meet the exceedingly high demand of commuters, which unfortunately leaves many, stranded”[[702]](#footnote-703)
* **Any Opposition**
* **Other notes:**
  + Changes to be made, recommendations: “Based on this outcome, the study recommends the expansion of the BRT corridors from one to multi-corridors as well as change from Lagos BRT-Lite to Lagos Full BRT and lastly, intensify on technology innovation in the BRT operations to sustain increasing demand capacity and also achieve very high efficiency capacity rate and importantly, change the capacity management strategies from level capacity to chasing capacity strategy towards achieving balance capacity management in a megacity like Lagos State, Nigeria” (Ogunyomi-Oluyomi and Muhammed 2021)

## Project 4

**Name of project:** Light Rail Transit System[[703]](#footnote-704)

**Dates:**

* 2006: MoU signed between LAMATA and the Nigerian Railway Corporation (NRC) was signed in 2006 to grant LAMATA access to 100 feet of NRC right-of-way for construction of the LRMT line.[[704]](#footnote-705)
* 2012: Expected completion[[705]](#footnote-706)
* 2020: As of 2020 still be built (“Lagos Rail Mass Transit System” 2020)

**Location:**

**Cost**: first two lines cost $1.4bn, blue line cost $1.2bn

**Description**

* **Partner organisation:** China Civil Engineering Construction Company (CCECC) [[706]](#footnote-707)

**Director:**

* **Name of Governor who approved:** Mr Bola Tinubu

**Party**: Alliance for Democracy

* **Activities:**
  + LSG will finance the design/build contract work including all fixed infrastructure (track, structures, roadbed and stations). Meanwhile, the concessionaire will undertake operations and maintenance (O&M). [[707]](#footnote-708)
  + LAMATA has proposed seven lines in the network: Red, Blue, Green, Yellow, Purple, Brown and Orange. As of 2012, the Red and Blue lines were being constructed.[[708]](#footnote-709)
  + Work commenced on the Blue Line which is a 27 kilometre rail line from Okokomaiko to Marina[[709]](#footnote-710)
* **Justification/predicted benefits**
  + “project which has presently generated about 2,000 jobs during construction works of the first phase is expected to generate about 50,000 jobs on completion.” [[710]](#footnote-711)
* **Any Opposition**
* **Other notes:**

## Project 5

**Name of project:** Lagos Island IPP: Island Power Limited[[711]](#footnote-712)

**Dates:**

* 2013: “inauguration of the Island Power Plant Expansion (IPP 2), at Marina, Lagos Island, Governor Babatunde Fashola (SAN)” (Famudele 2013)
* **Location:** Marina (Famudele 2013)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** “Akute, Water Corporation Akute, Lagos
  + https://www.viathan-ng.com/our-plants/#
  + https://www.oandoplc.com/press\_release/oando-launches-first-independent-power-plant/
  + Akute IPP: Akute Independent Power Project provides power for the Lagos Water Corporation (LWC) water works located in Akute responsible for 80 percent of the water supply to Lagos.
  + Built buy Oando Gas and Power, later bought buy Viathan

**Director: *not identified***

* **Name of Governor who approved:** Babatunde Fashola

**Party**: ACN

* **Activities:**
  + ““Island IPP located in Marina with a 10MW capacity holds the record of being the fastest executed and one of the most successful Independent Power Projects in Nigeria; supplies 24-hour electricity to the General Hospital, Lagos (including the Mortuary & Doctors quarters); Island Maternity Hospital, Massey Children’s Hospital, Lagos State Health Service Commission; High Court of Lagos State including the court annexe at Tafawa Balewa Square; Igbosere Magistrate Court; Lagos House Marina; e-Learning Centre; Lagos City Hall; Freedom Park, the Lagos Waste Management Authority loading centre, Dolphin and Onikan Waterworks, several public schools and public lighting installations on 22 Streets within Lagos Island. The project has moved from the previous 18km length under the first phase to record 57km coverage under the second phase.”
* **Justification/predicted benefits**
  + “Mr. Babatunde Fashola, the Executive Governor of Lagos State, said, “This project is a classic example of how public private partnerships can benefit the people: It means that by shifting from diesel to gas, we are saving 27 per cent of our energy cost to provide water, which translates to about $11,000 of taxpayer’s money daily and $3.9 million annually.”

## Project 6

**Name of project:** Lekki Peninsula Integrated Power Project (6Mw)

**Dates:**

* 2015: announced that it has been commissioned (“Lagos State Peninsula Integrated Power Project Becomes Operational” 2015)
* 2021: As of 2021 inactive (“PENINSULA INTEGRATED POWER PROJECTS LIMITED - 964585 - Nigeria” 2021)

**Location:** Admiralty Way Lekki Phase 1, Eti-Osa Local Government Area

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Peninsula integrated Power limited

**Director: *not identified***

* **Name of Governor who approved:** Babatunde Fashola

**Party**: ACN

* **Activities:**
  + “provide power for public infrastructures in the Lekki, Ikoyi and Victoria Island axis such as the Lekki Phase 1 Waterworks, Ligali Ayorinde Waterworks and Saka Tinubu Waterworks” (Akpos 2015)
* **Justification/predicted benefits**
  + “could distribute the power to the homes of residents of the areas covered by the IPPs within six months if authorised to do so by the Federal Government” (“Lagos State Peninsula Integrated Power Project Becomes Operational” 2015)
* **Any Opposition**
* **Other notes:**

## Project 7

**Name of project:** Alausa Independent Power Plant

**Dates:**

* 2013: Completed
* 2017: Acquired by Elektron (also a Nigerian company) in 2017[[712]](#footnote-713)
* 2018: Intermittent shut downs from 2018, forcing a reversion to generators.
* 2020: Search for more private funding announced Jan 2020
* 2020: Move to optimise power plant output (“Lagos Moves to Optimise Independent Power Plant Output” 2020)

**Location:** Alausa

**Cost**: N3.2bn[[713]](#footnote-714)

**Description**

* **Partner organisation:** Alausa IPP: Oando Gas and Fidelity Bank.

**Director:**

* **Name of Governor who approved:** Babatunde Fashola

**Party**: ACN

* **Activities:**
  + ““electricity to the state secretariat and number of other public institutions within Ikeja, including streetlights on major highways.”
  + Alausa IPP: powers the entire State Secretariat, Alausa and Obafemi Awolowo Way. [[714]](#footnote-715)
* **Justification/predicted benefits**
  + “But this would not have happened without PPP. For those who doubt PPPs, I think they should look at the balance sheets of Fidelity Bank and Oando and the number of people they employ. Every time government creates this kind of interactive environment, where the financial expert, like Fidelity, who certainly has shown that they have a nose for power and have found the right partnership in Oando, that is committed to really growing the economy,” the state governor added.  
    Fashola said the state supported the federal government power reform because “we believe that the work we have done here will be useful to those companies.”[[715]](#footnote-716)
* **Any Opposition**
* **Other notes:**

## Project 8

**Name of project:** Mainland Independent Power Plant (8.8Mw)

**Dates:**

* 2014: Comissioned

**Location:** Ikeja GRA

**Cost**: ***not identified***

**Description**

* **Partner organisation:** CET Power on behalf of Mainland Power Ltd

**Director:** Obiora Nwizu

* **Name of Governor who approved:** Babatunde Fashola

**Party**: ACN

* **Activities:**
  + “hall provide reliable and dedicated electricity to key Lagos State Government facilities and infrastructure including but not limited to Lagos State University Teaching Hospital (LASUTH) and Lagos State University, College of Medicine (LASUCOM) (“LAGOS STATE GOVERNMENT COMMISSIONS 8.8MW MAINLAND POWER INDEPENDENT POWER PROJECT OPERATED BY CET POWER – CETPOWER” 2014)
  + “The Mainland IPP will also provide uninterrupted Public Street Lighting with total coverage area of more than 20 kilometres, including, but not limited to, the following locations: Old Secretariat lighting; Ikeja Flyover; Mobolaji Bank-Anthony Way; Agege Motor Road; Ikorodu Road (Jibowu to Maryland); Palm Avenue (Mushin); GRA Ikeja, etc” (“LAGOS STATE GOVERNMENT COMMISSIONS 8.8MW MAINLAND POWER INDEPENDENT POWER PROJECT OPERATED BY CET POWER – CETPOWER” 2014)
* **Justification/predicted benefits**
  + “the Plant’s installed capacity of 8.8MW is categorized into 5.8MW of natural gas fired generators providing the primary power, and 3MW driven by diesel fired generators, providing standby capacity. The standby capacity shall supply critical/priority load centres in events of gas supply outage, which have been limited, historically” (“LAGOS STATE GOVERNMENT COMMISSIONS 8.8MW MAINLAND POWER INDEPENDENT POWER PROJECT OPERATED BY CET POWER – CETPOWER” 2014)
* **Any Opposition**
* **Other notes:**
  + “This partnership between the Lagos State Government and Mainland Power Ltd is governed by a 10-year Power Purchase Agreement (PPA), with a provision for the transfer of ownership of the power generation and distribution assets to the Lagos State Government after 10 years. The transfer package also provides for the training of Lagos State Government personnel on a continuing basis towards the acquisition of the requisite skills and capacities for assuming the responsibility for the operation and maintenance of the power plant upon the relevant point in time in the future.” (“LAGOS STATE GOVERNMENT COMMISSIONS 8.8MW MAINLAND POWER INDEPENDENT POWER PROJECT OPERATED BY CET POWER – CETPOWER” 2014)

## Project 9

**Name of project:** Akute Independent Power Plant (12.55Mw) [[716]](#footnote-717)

**Dates:**

* 2005: Tendered
* 2010: Launched
* 2013: Labelled as a success (“Oando to Boost Power Supply in Lagos with IPP” 2013)

**Location:** Akute

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Akute Power, Oando PLC etc.

**Director: *not identified***

* **Name of Governor who approved:** Babatunde Fashola

**Party**: ACN

* **Activities:**
  + “The 12.15 megawatt plant will power LWC’s main water intake facility, including two other facilities with a combined installed capacity of 125 million gallons of water per day. The $25.5 million project was finance by Fidelity Bank, one of Nigeria’s leading financial institutions” (“Oando Launches First Independent Power Plant” 2010)
  + “The Power project included the construction of a 13km gas pipeline from Oando’s existing natural gas grid in Lagos to supply fuel to the power plant. The gas fuelled IPP is eco-friendly and enabled an immediate increase in capacity utilisation of Lagos Water Corporation whilst creating substantial savings for the Lagos Water Corporation in annual energy cost” (“Oando Launches First Independent Power Plant” 2010)
* **Justification/predicted benefits**
  + “This project is a classic example of how public private partnerships can benefit the people: It means that by shifting from diesel to gas, we are saving 27 per cent of our energy cost to provide water, which translates to about $11,000 of taxpayer’s money daily and $3.9 million annually.”
  + “The major social significance of this facility is that it powers Lagos Water Corporation’s major water works, which is responsible for 80% of water supply to the over 18 million residents of Lagos State. This significant improvement in potable water provision will reduce the incidence of pipe-borne water diseases and promote economic activities in the state” (“Oando Launches First Independent Power Plant” 2010)
* **Any Opposition**
* **Other notes:**

## Project 10

**Name of project:** Ilupeju Power Plant

**Dates: *not identified***

**Location:** Ilupeju-Mushin axis

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Viathan (“Our Plants – Viathan,” n.d.)

**Director: *not identified***

* **Name of Governor who approved:** Babatunde Fashola

**Party**: ACN

* **Activities:**
  + establishment of the IPPs under PPP was part of the state government’s journey towards self-sufficiency in power[[717]](#footnote-718)
* **Justification/predicted benefits**
  + integrated and fully independent power generation, distribution and public lighting solution to provide 24 hours uninterrupted power supply to crucial Lagos State facilities within the health, education, security, water, waste management, science and technology, judicial, sport and transportation sectors in the state.[[718]](#footnote-719)
* **Any Opposition**
* **Other notes:**

## Project 11

**Name of project:** Eko Atlantic city[[719]](#footnote-720)

**Dates**

* 2008: commissioned [[720]](#footnote-721)
* **Projected timeline:** Phase 1: 6 years, Phase 2: 2 years [[721]](#footnote-722)
* 2022: As of 2022 still referenced as a city being built (“About Us - Eko Atlantic,” n.d.)

**Location:** Victoria Island

**Cost**: $6 billion

**Description**

* **Partner organisation:** South Energyx Limited[[722]](#footnote-723)

**Director: *not identified***

* **Name of Governor who approved:** idea conceived of during Governorship of Asiwaju Bola Tinubu, but commissioned by Governor Fashola [[723]](#footnote-724)

**Party**: Tinubu: Alliance for Democracy; Fashola: APC

* **Activities:**
  + The first phase of the project, which is dredging, construction of the sea wall and sand-filling, will take about six years. Experts say the project will cost at least $6 billion. There will be about 91 million cubic metres of sand-filling to cover a total length of 6,500 metres with an average width of 1,260 metres. [[724]](#footnote-725)
  + The second phase of the project is expected to last for two years. This phase will be first-class road works, construction of drainage systems and a dedicated power station to provide constant electricity. There will also be installation of a water supply system, a sewer network and treatment system as provided in developed cities around the world.[[725]](#footnote-726)
* **Justification/predicted benefits**
  + “regain beach ground lost to over 100 years of sea erosion and surges and build a modern city”[[726]](#footnote-727)
  + “projected to become the next generation of property in Africa that will combine residential, commercial, financial and touristic accommodations in a location serviced by state-of-the-art high-tech infrastructure.”[[727]](#footnote-728)
* **Any Opposition**
* <http://allafrica.com/stories/201602120833.html>
* **Other notes:**

## Project 12

**Name of project:** LILB Tolling

**Dates:**

* 2010: Lagos Tolling Company incorporated 2010
* 2013: 10 year concession contract granted 2013
* 2016: Lagos Tolling Company transferred the Operation of the Lekki Ikoyi Link Bridge to Lagos Concession Company (“Lagos Tolling Company,” n.d.)
* **Partner organisation**: Lagos Tolling Company (LTC)

**Director: *not identified***

**Location:** Eti-Osa, Lekki, Ikoyi

**Cost**: ***not identified***

**Description**

* **Name of Governor who approved:** Babatunde Fashola

**Party**: APC

* **Activities:**
  + The project is an operation & maintenance concession of Electronic Tolling System of the 1.358km Lekki-Ikoyi Bridge.
* **Justification/predicted benefits**
  + The project has decongested traffic in Eti-Osa, Lekki, Ikoyi and its environs
* **Any Opposition**
* **Other notes:**

## Project 13

**Name of project:** Lekki-Ikoyi Link Bridge[[728]](#footnote-729) CONSTRUCTION

**Dates:**

* 2008: Project conceived[[729]](#footnote-730), 2009: construction commenced
* 2011: 80% completion[[730]](#footnote-731)
* June 2013: Bridge opens

**Location:** Eti-Osa, Lekki, Ikoyi

**Cost**: ***not identified***

**Description**

* **Name of Governor who approved:** Babatunde Fashola

**Party**: APC

* **Activities:**
  + The project is an operation & maintenance concession of Electronic Tolling System of the 1.358km Lekki-Ikoyi Bridge.
* **Justification/predicted benefits**
  + The project has decongested traffic in Eti-Osa, Lekki, Ikoyi and its environs
* **Any Opposition**
* **Other notes:**

## Project 14

**Name of project:** CG-EKO Ventures LLP[[731]](#footnote-732)

**Dates:**

* June 2010: Partnership initiated[[732]](#footnote-733)
* July 2012: Project officially inaugurated[[733]](#footnote-734)

**Location:** Government Reserved Area (GRA) in Ikeja[[734]](#footnote-735)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Coscharis Motors Ltd[[735]](#footnote-736)

**Director: *not identified***

* **Name of Governor who approved:** Babatunde Fashola

**Party**: APC

* **Activities:**
  + This project is the renovation and upgrade of the Eko Engineering facility. [[736]](#footnote-737)
  + “The project is a top-quality automobile centre, integrated sales/after-sales maintenance workshop, a driving school and an auto-mechanical skills-acquisition centre.”
  + <http://coscharisgroup.net/cg-eko-llp-training-academy-convocates-41-auto-technicians-trained-in-modern-automobile-repairs-and-servicing>
* **Justification/predicted benefits**
  + provide auto mechanical engineering skills to its teeming youths.[[737]](#footnote-738)
* **Any Opposition**
* **Other notes:**

## Project 15

**Name of project:** Gbagada Renal & Cardiac Centre[[738]](#footnote-739)

**Dates:**

* 2008: contract awarded[[739]](#footnote-740)
* 2014: commenced practice[[740]](#footnote-741)
* March 2015: officially inaugurated[[741]](#footnote-742)
* June 2016: abandoned[[742]](#footnote-743)

**Location:**

**Cost**: N5.6 billion[[743]](#footnote-744)

**Description**

* **Partner organisation:** Renescor Health LLP[[744]](#footnote-745)

**Director: *not identified***

* **Name of Governor who approved:** Bola Tinubu

**Party**: Alliance for Democracy

* **Activities:**
  + “The project is an operations and maintenance concession with Messrs RENESCORP LLP. The 39- bed centre is host to a 64 slice CT scanner, 24 dialysis stations (with beds) and other advanced medical equipment. It provides in and out healthcare services to the public.” [[745]](#footnote-746)
  + <https://www.vanguardngr.com/2019/01/the-tragedy-of-abandoned-n5bn-cardiac-and-renal-facility-in-lagos/>
* **Justification/predicted benefits**
  + “The project has brought in place first World expertise, and provides first-class end-stage renal disease and cardiology healthcare to patients.” [[746]](#footnote-747)
* **Any Opposition**
  + **Since it was contracted out, “**mired in controversies over allegations of overinflated quotations, poor civil work, among others.” [[747]](#footnote-748)
* **Other notes:**

## Project 16

**Name of project:** Co-operative Home Ownership Incentive Scheme (CHOIS) [[748]](#footnote-749)

**Dates:**

* July 2008: Concessions Agreement
* 2015: construction in progress
  + No recent updates as of 2022

**Location:** Ikorodu, Badagry and Lekki- Epe districts

**Cost**: ***not identified***

**Description**

* **Partner organisation:** First World Community Limited

**Director: *not identified***

* **Name of Governor who approved:** Bola Tinubu

**Party**: Alliance for Democracy

* **Activities**
  + the project is a joint venture agreement with the private sector for the delivery of 10,000 affordable housing units within 3 senatorial districts of the state[[749]](#footnote-750)
* **Justification/predicted benefits**
  + Aims to provide 10,000 affordable housing units
* **Any Opposition**
* **Other notes:**

## Project 17

**Name of project:** Mortuary Services – Isolo General Hospital[[750]](#footnote-751)

**Dates:**

* November 2011: operations begin
* 2021: Concession expires

**Location:** Isolo

**Cost**: ***not identified***

**Description**

* **Partner organisation**: Farewell Funeral Homes Limited (FFHL)

**Director: *not identified***

* **Name of Governor who approved:** Babatunde Fashola

**Party**: APC

* **Activities:**
  + The Isolo mortuary project is a 10-year Design, Build, Operate and Transfer (DBOT) PPP concession
  + Storage area that accommodates up too 60 bodies, mortuary equipment[[751]](#footnote-752)
  + Shut 2013[[752]](#footnote-753) newly commissioned 2015[[753]](#footnote-754)
* **Justification/predicted benefits**
  + Potency: The infrastructure has improved mortuary
* **Any Opposition**
* **Other notes:**

## Project 18

**Name of project:** Odomola Water Plant[[754]](#footnote-755)

**Dates:**

* February 2017: approval given for development under a PPP[[755]](#footnote-756) with no further detail

**Location:** Odomola

**Cost**: ***not identified***

**Description**

* **Partner organisation:** partners identified, four out of eleven interested parties. Procurement modalities has been concluded by Lagos Water Corporation (LWC)

**Director: *not identified***

* **Name of Governor who approved:** Akinwunmi Ambode

**Party**: APC

* **Activities:**
  + The project is The development of a 210 MGD water Supply Scheme in Multi- phases starting with a 25 MGD conventional Water Treatment Plant (WTP). [[756]](#footnote-757)
  + Similar project announced at Adiyan but not called PPP <https://guardian.ng/property/lagos-targets-three-million-residents-in-new-water-plant-contract/>
* **Justification/predicted benefits**
* “This Project will be executed on Public Private Partnership basis. At this juncture, it is important to shield light on the PPP model adopted for the execution of the project. This is not a profit driven initiative, but a strategy for injection of Public- Private Fund into infrastructure development and management process that encourages Private-Public Participation for accelerating rapid service delivery in effective and efficient manner for sustainability and socio-economic development of Lagosians.”[[757]](#footnote-758)
* **Any Opposition**
  + <https://topetempler.wordpress.com/2013/03/18/isolo-general-hospital-mortuary-at-last-respite-for-residents/>
* **Other notes:**

**Background to wider Lagos debates about water privatisation**

**Dates:**

* 2004: passes law encouraging private involvement in water management, specifically through PPPs[[758]](#footnote-759)
* 2014: gets close to partnering with IFC to privatise water, IFC promoting PPP model
* August 2018: Proceeding protests, shortlisted four companies for its Public Private Partnership (PPP) model being initiated in the water sector.[[759]](#footnote-760)
* 2021: “Groups urge Lagos govt to discard water privatisation through PPPs” (Abade 2021)
* **Activities:**
  + The Lagos Water Corporation pushing PPP strategy as advised by the IFC but has faced intense resistance[[760]](#footnote-761)
* **Justification/predicted benefits**
  + “the exponential increase in population has continued to push the water supply need of Lagos State to 570MGD, leaving a gap of over 300MGD”
* **Any Opposition**
  + Civil society resistance to privatisation of water, citing a history of private sector mismanagement[[761]](#footnote-762)
  + Environmental Rights Action/Friends of the Earth, Nigeria (ERA/FOEN): argue solutions to water problems “lie not in corporate management...but in collective investment in water infrastructure and democratic decision-making that prioritises the human rights to water over...” … in October 2014, launched a major campaign called ‘This is Lagos, Our Water, Our Right, No to Privatisation’...[with] state-wide, national and global mobilisation to mount pressure on those who want to hand over Lagos water to big corporations..."[[762]](#footnote-763)
  + “Civil society and labour activists, under the platform of Our Water Our Right movement, have urged the Lagos State government to reject all forms of corporate control of water and privatisation of water services through public private partnerships (PPPs)” (Abade 2021)
* **Other notes:**
  + “Government-led efforts to privatise the state’s under-resourced and under-performing water supply services began to take shape with the creation of the Lagos Water Law in 2004, which touted private investment in the water sector as the only solution.”[[763]](#footnote-764)

## Project 19

**Name of project:** Aquaculture centre

**Dates:**

* 2020: Annoncement of project (Ukpe 2022)

**Location:** Igbonla, Epe

**Cost**: N10 billion (Ukpe 2022)

**Description**

* **Partner organisation:** Aquaculture Centre of Excellence (LACE) (Ukpe 2022)

**Director: *not identified***

* **Name of Governor who approved:** Babajide Sanwolu

**Party**: APC

* **Activities:**
  + “According to the Governor, the scheme is expected to create development in the state’s aquaculture industry and produce 2,000 tonnes of fish annually in a centre that would be located on a 35-hectare land” (Ukpe 2022)
  + “the state will ensure to provide support to the fish farmers through the Lagos Nucleus Farms scheme, and also serve as an off-take point for other aquaculture clusters around the state. Lagos is also planning to launch two other food production centres in Epe and Bagadry” (Ukpe 2022)
* **Justification/predicted benefits**
  + “expand the state’s food production base” after the COVID-19 pandemic to meet such a spontaneous increase in demand for food in the future” (Ukpe 2022)
* **Any Opposition**
* **Other notes:**

## Lagos Other

Waste management

<https://www.premiumtimesng.com/regional/ssouth-west/222976-no-going-back-lagos-waste-management-reforms-ambode.html>

Ferry Terminal

<https://www.premiumtimesng.com/regional/ssouth-west/281900-ambode-commissions-ultra-modern-ferry-terminal-in-lagos.html>

## Lagos Laws and Bureaucratic Support

* 2011 Establishment of Office of Public-Private Partnership and 2012 publication of a manual for executing PPPs[[764]](#footnote-765)
* Governor Fashola calling for bank regulatory oversite of projects[[765]](#footnote-766)
* “Sanwo-Olu swears-in advisers on PPP, Agric”
  + “Lagos State Governor, Babajide Sanwo-Olu, yesterday, sworn in Mr. Ope George and Dr. Oluwarotimi Fashola as Special Advisers on Public-Private Partnerships and Agriculture, Rice Mill Initiative, respectively” (Akoni 2022)
* “Lagos Public-Private Partnership Office refreshes for greater impact”
  + “L-R: Chairman, House Committee on Public-Private Partnerships in Lagos State, Mr Lukman Olumoh; Senior Special Assistant to the Governor on Corporate Communications and Stakeholder Relations, Mrs Oseyemi Oluwatuyi, former Director-General, PPP Office in Lagos State, Mr Ayo Gbeleyi and the current Director-General Office of Public-Private Partnerships, Mr Ope George at the PPP Lagos staff retreat held recently” (Sulaimon 2021)
* 2011: Lagos Office of Public Partnerships (Olaiya 2022)
* 2011: Lagos State Public Procurement Act
* Lagos State Pulic Procurement Agency
  + Approved: Executive Council; Governor; House of Assembly
* 2012: State Infrastructure bond
  + Amount 400
  + Construction of Adiyan waterworks (Phase II) infrastructure developments (roads, rail, buildings and bridges etc.) and some social infrastructure projects.

# Nasarawa

## Project 1

**Name of project:** Rice Farm  
**Dates:**

* August 2011: announced, followed by delays,
* June 2012: some reporting recommences but unclear of progress

**Location:** Ondorie area of Doma Local Government Area of Nasarawa State

**Cost**: $50 million

**Description:**

* **Partner organisation**: Olam Nigeria Limited, Singapore-based investor[[766]](#footnote-767)

**Director**: Mr. Regi George (head of project)

* **Name of Governor who approved it:** Governor Umaru Tanko Al-Makura

**Governor’s party affiliation:**

* **Activities:** 
  + 10,000 hectares of fully irrigated and precision levelled commercial rice farm[[767]](#footnote-768)
  + Precision grading, construction of irrigation canals, roads and drainages as well as a secondary school for the community, rice mill[[768]](#footnote-769)
* **Justification/predicted benefits:** 
  + generate over 2,500 jobs at the farm alone, and wider community benefitting from it]
  + Interesting wording in terms of reasoning for using the label PPP: “He [the Governor] acknowledged that the investor had long submitted its request to start operations in the state and used the opportunity to call the state’s Public/Private Partnership (PPP) programme to hasten up the process of having a Memorandum of Understanding (MoU) with Olam to ensure smooth take-off.”[[769]](#footnote-770)
* **Any opposition:**
* **Other notes:**
  + Appears that the federal government later took over the PPP[[770]](#footnote-771)

## Project 2

**Name of project: Lafia Airport**   
**Dates:**

* October 2015: Nigeria's Nasarawa State Government signed an MoU with Tongyi Group for the construction of an international cargo airport in Lafi
* 1 December 2015:construction commenced
* 1 December 2017: completed [[771]](#footnote-772)

**Location:** Kwandere, Lafia LGA

**Cost**: $50 million

**Description:**

* **Partner organisation:** Tongyi Group (75%), Chinese firm

**Director**: Mr. Regi George (head of project)

* **Name of Governor who approved it:** Governor Umaru Tanko Al-Makura

**Governor’s party affiliation:**

* **Activities:** 
  + new airport will serve as an international air cargo hub.
  + a new road would be constructed connecting Lafia Airport to the Federal Capital Territory
* **Justification/predicted benefits:** 
  + airport will provide an alternative to Abuja International Airport for both cargo and commercial services
  + Road would “reduce travel time to one hour and allowing the airport to complement operations at Abuja Nnamdi Azikiwe International Airport.
* **Any opposition:**
* **Other notes:**
  + More detail: <https://thescoopng.com/2015/12/11/nasarawa-gov-al-makura-lays-foundation-for-n17-5bn-airport/>

## Project 3

**Name of project:** Farin Ruwa Hydro power plant  
**Dates:**

* **2004:** Project begins with initial 36-month timeline, Governor Adamu fails to complete it before his term concludes in 2007[[772]](#footnote-773)
* ***No further timeline details identified***

**Location**: Wamba Local Government Area

**Cost**: “The contract was awarded at the initial contract sum of N5.4 billion, with a completion period of 36 months, but due to technical problems associated with the citing the project and price fluctuation, the contract sum was later reviewed and raised to N6.1 billion.”[[773]](#footnote-774)

**Description:**

* **Partner organisation**: Yoojin Engineering Nigeria Limited (YENL)

Director:

* **Name of Governor who approved it:** Governor Adamu

**Governor’s party affiliation:** People’s Democratic Party

* **Activities**:
  + Tourism and energy production using the waterfall
* **Justification/predicted benefits:** 
  + “Construction work by Yoojin caused serious concerns, sparking up a long standing suit filed against the company and government by the community of Mangar.”
  + Went to court in 2007: “filed a suit seeking justice against the alleged invasion of Mangar, upon commencement of work on the project, without due process and compensation”
* **Other notes:**

2007 update

**Name of project:** Farin Ruwa Hydro power plant  
**Dates:**

* 2007: recommenced with 18-month timeline but failed due to **“**Marhai village flood scandal”

**Location**: Wamba Local Government Area

**Cost: *not identified***

**Description:**

* **Partner organisation**: termination of Yoojin Engineering Nigeria Limited (YENL), Chavy Chase new partner

**Director**: ***not identified***

* **Name of Governor who approved it:** Aliyu Akwe Doma

**Governor’s party affiliation:** PDP

* **Activities**:
  + concession agreement entails that government will commit no further funds, while Chavy Chase will sink about $40 million for its completion.
  + **c**ompletion of all civil works including switch yard for the generation of power within 18 months
  + design and construction of transmission lines in accordance with the Nigeria Electricity Regulatory Commission’s (NERC) standard
* **Justification/predicted benefits:** 
  + expected to generate 20 Mega Watts to improve power supply for domestic and industrial use, as well as generate economic activities and employment opportunities in the state.
* **Other notes:**

2015 update

**Name of project:** Farin Ruwa Hydro power plant  
**Dates: *not identified***

**Cost**: 6bn N

**Location**: Wamba Local Government Area

**Description:**

* Partner organisation: Unclear

Director: ***not identified***

* **Name of Governor who approved it:** Governor Umaru Tanko Al-Makura  
  **Governor’s party affiliation:** Congress for Progressive Change
* **Activities**:
  + Nov-2015: making arrangement for the resuscitation and competition of the project through Public Private Partnership (PPP)[[774]](#footnote-775)
  + Appears to have failed again - “recent signing of Memorandum of Understanding (MoU) between Nasarawa State government and federal government so that the latter can take over and complete the Farin Ruwa Dam project”[[775]](#footnote-776)
* **Justification/predicted benefits:**
* **Other notes:**

## Project 4

**Name of project:** Karu Retail and recreational Centre   
**Dates:**

* 2022: Construction kick off for retail centre (“Gov Sule Kicks off Construction of N2bn Recreational Centre Project” 2022)

**Location:** Karu

**Cost**: N2bn

**Description:**

* **Partner organisation**: The Mall company

**Director**: ***not identified***

* **Name of Governor who approved it:** Governor Abdullah Sule

**Governor’s party affiliation:** APC

* **Activities:** 
  + “We are going to build a world-class pedestal bridge to link the Centre with the modern bus terminal, fitted with an electronic advertisement platform that would generate additional revenue for the state”
  + “the project would be completed within one year and that it would feature ShopRite as the retail anchor and a well-balanced tenants mix of indigenous and international food retail chains” (“Gov Sule Kicks off Construction of N2bn Recreational Centre Project” 2022)
* **Justification/predicted benefits:** 
  + Generate jobs
  + “The development of this modern retail and recreational park is beyond building a shopping mall but providing an opportunity for the agriculture sector to grow as food would move from the farm to shelf and to the table” (“Gov Sule Kicks off Construction of N2bn Recreational Centre Project” 2022)
* **Any opposition:**
* **Other notes:**

## Project 5

**Name of project:** Nasarawa Technology village   
**Dates:**

* January 2022: Announced to be conducted through PPP (“‘N30bn Nasarawa Housing Project Privately Funded’” 2022)

**Location:** Aso Pada, Karu

**Cost**: N22 billion for housing + independent power plant N8 billon (“‘N30bn Nasarawa Housing Project Privately Funded’” 2022)

**Description:**

* **Partner organisation**: Family Homes Fund Limited, “other private financial institutions, venture capitals and private equity firms”

**Director**: ***not identified***

* **Name of Governor who approved it:** Governor Abdullah Sule

**Governor’s party affiliation:** APC

* **Activities:** 
  + “The technology hub will attract major international IT firms, and will train up to 2,000 students each year as software engineers.
  + “the 1,962 units’ Technology Village will comprise of 668 units of one-bedroom flats, 558 units of two-bedroom flats, 376 units of two-bedroom bungalows, as well as 360 units of three-bedroom bungalows” (“‘N30bn Nasarawa Housing Project Privately Funded’” 2022) (“‘N30bn Nasarawa Housing Project Privately Funded’” 2022)
* **Justification/predicted benefits:** 
  + Generate jobs and facilitate education (“‘N30bn Nasarawa Housing Project Privately Funded’” 2022)
* **Any opposition:**
* **Other notes:**

## Project 6

**Name of project:** Nasarawa Transport Company  
**Dates: Announced 2021, agreement signed in 2022**

**Location:** Karu and Lafia

**Cost**: N1.9bn Karu Mega Bus Terminal and N1.2bn Lafia Mega Bus Terminal

**Description:**

* **Partner organisation**: Diamond Stripes

**Director**:

* **Name of Governor who approved it:** Governor Abdullah Sule

**Governor’s party affiliation:** APC

* **Activities:**

With the agreements in place, Diamond Stripes, a major player in the transport industry, will take control and manage the N1.9bn Karu Mega Bus Terminal, as well as the N1.2bn Lafia Mega Bus Terminal.

The company is expected to run the two facilities in collaboration with key stakeholders in the transport business, such as the National Union of Road Transport Owners and National Union of Road Transport Workers, among others.

* **Justification/predicted benefits:** 
  + Sule “in fulfilment of the desire of his administration to introduce innovations in the business of governance.”
  + “He further explained that it has become necessary to concession the terminus to a private company because it has been proven severally that government is not a good manager of business enterprises. Gov. Sule said it is only through such arrangement that government can be able to get returns on its investment and to be able to channel the proceeds towards other development initiatives.”[[776]](#footnote-777)
* **Any opposition:**
* **Other notes:**

## Nasarawa Other

* 2021 Sule announces 5 proposed PPPs:

“Five signature PPP projects of Nasarawa” “The five projects approved by the SEC demonstrated clear confidence in the private sector by the government and puts to test the state’s new PPP Framework under the Nasarawa Investment & Development Agency Law (NASIDA Law). Notably, these projects cut across key sectors of our state’s economy, namely; Transport, Housing, Technology and Health.” (Ogbeche 2021) (NITV and NTC are 2 of the 5, other five information missing, or only got to the stage of calling for EOIs)

* On US investors meeting and sectors of interest – non oil, including transportation, water management, and information technology <https://www.thenigerianvoice.com/lifestyle/100080/us-nigeria-infrastructure-conference-al-makura-yakowa-fay.html>
* Mentions a second airport in Karshi to be constructed in addition to the one in Lafia but further evidence for <https://www.pmnewsnigeria.com/2012/09/06/nasarawa-plans-2-airports/>
* “Nasarawa largest investment destination by 2023” (Lafia 2022)

## Lagos Laws and Bureaucratic Support

* 2021 (estimated): Law setting up Nasarawa Investment & Development Agency Law (Nasida Law)
  + “In August, its state executive council approved the set-up of five new public-private partnerships (PPPs) to boost development across the state and revitalize its economy. They notably follow the adoption of a new law setting up the Nasarawa Investment & Development Agecy (NASIDA) and concerted efforts to support private sector growth” (“This Nigerian State Gets Serious about Boosting Private Sector Growth” 2021)

# Niger

## Project 1

**Name of project:** Minna Airport City Project  
**Dates:**

* Announced in 2010, with completion date of 2014
* Appears it was left unfinished in 2015 without adequate funding [[777]](#footnote-778)
  + Abandoned by Alhaji Abubakar Sani Bello (“I Don’t Have Money to Complete Minna Airport City Project, Says Gov Sani Bello” 2015)

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner organisation:** Maevis Nigeria Limited[[778]](#footnote-779)

**Director**: Mr. Tunde Fagbemi[[779]](#footnote-780)

* **Name of Governor who approved it:** [Mu'azu Babangida Aliyu](https://en.wikipedia.org/wiki/Mu%27azu_Babangida_Aliyu) **Governor’s party affiliation:** PDP
* **Activities:** 
  + Appears that in 2011 much of the planning was complete but lacked financing. The vision was: “whole of the airport and the apportionment of about 10 kilo-meters round it is all going to be like a free trade zone”
  + Vision “build two runways that cross diagonally, place a control tower in the centre, and then build the city in the area between the runways. The city-between-runways would include hotels, shops, a conference centre, and a hospital and a manufacturing district. Security forces would ring the entire city.”[[780]](#footnote-781)
  + Safe place for foreign business and tourism
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “urban regeneration project and economic transformation strategy that fits into and reinforces Niger State’s vision to become one of the top three state economies in Nigeria by the year 2020.”[[781]](#footnote-782)
  + Provides employment opportunities [[782]](#footnote-783)
  + Provides easy-access duty free shopping. “We are trying to create a mini Dubai”
* **Any opposition:**
  + With the new governor**:** [Abubakar Sani Bello](https://en.wikipedia.org/wiki/Abubakar_Sani_Bello) of APC denied funding for the project, siting a lack of funds and more pressing issues[[783]](#footnote-784)
* **Other notes:**

## Project 2

**Name of project:** Gurara Water Falls  
**Dates:**

* 2020: Announced that they will develop the falls into an international tourism site (“Niger Govt Reactivates Web Portal with N41 Million” 2020)

**Location:** Gawu

**Cost: *not identified***

**Description:**

* **Partner organisation:** South African Firm
* **Director**: ***not identified***

**Name of Governor who approved it: *not identified***

**Governor’s party affiliation:** ***not identified***

* **Activities:** 
  + “Rifkatu Chidawa, the state Commissioner for Tourism and Culture, said the state government had concluded arrangements with a South African firm to develop the Gurara Water Falls in Gurara LGA of the state, to an international tourism site” (“Niger Govt Reactivates Web Portal with N41 Million” 2020)
  + “1515 hectars of land mapped out for development of the site” (“Niger Govt Reactivates Web Portal with N41 Million” 2020)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “Increased tourism and economic benefits” (“Niger Govt Reactivates Web Portal with N41 Million” 2020)
* **Any opposition:**
* **Other notes:**

## Project 3

**Name of project:** Pharmaceuticals and Health care (not official name)  
**Dates:**

* December 2021: MoU signed with “six local pharmaceutical manufacturing companies. (“Niger State Partners Local Pharmaceutical Companies – THISDAYLIVE” 2021)

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner organisation:** “six local pharmaceutical manufacturing companies under the Pharmaceutical Manufacturers Group of Manufacturers Association of Nigeria (PMG-MAN)” etc. “Drugfield Pharmaceuticals and Fidson Haelthcare Plc” (“Niger State Partners Local Pharmaceutical Companies – THISDAYLIVE” 2021)
* **Director**: ***not identified***

**Name of Governor who approved it:** Amina Abubakar Bello (First lady), Abubakar Sani Bello

**Governor’s party affiliation:** APC

* **Activities:** 
  + “The Niger State first lady stated that she was elated to be present at the MoU signing ceremony. She affirmed the state’s readiness to work with the Pharma Companies to ensure the supply of quality and affordable medicines to the people of Niger State and assured the companies that the state government would keep to the terms of the MoU” (“Niger State Partners Local Pharmaceutical Companies – THISDAYLIVE” 2021)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “Through this initiative with the local pharmaceutical companies, the Niger State Drugs and Hospitals Consumables Management Agency aims to increase access to high-quality health services for its citizens by ensuring the constant availability of basic health care commodities across all its health facilities. The distribution of these commodities to the health facilities across the State will be channeled through a distribution network to be handled by NSDHCMA” (“Niger State Partners Local Pharmaceutical Companies – THISDAYLIVE” 2021)
* **Any opposition:**
* **Other notes:**

## Niger Laws and Bureaucratic Support

**Nigeria: Niger Moves to Protect PPP Projects**

<https://allafrica.com/stories/201003300298.html>

Legislation to render PPPs legal and give them financial sustenance. - “such legislative and legal framework, there will be more investor confidence and sustenance of development related infrastructure that will provide countless jobs for indigenes of the state”

More information on legislation: <https://www.nairaland.com/425132/niger-state-give-legal-backing>

**Niger out of PPP arrangements – Aliyu**

<https://www.blueprint.ng/niger-out-of-ppp-arrangements-aliyu/>

Interesting resistance to PPPs: “Governor Mu’azu Babangida Aliyu of Niger state said at the weekend that his administration was opting out of Public, Private Partnership arrangements with developers in the construction of houses and other projects in the state.”

* Appears to be due to the selling of land commissioned for PPP projects by private partners
* Instead would focus on providing an environment conducive for private investment without government funding

# Ogun

## Project 1

**Name of project:** Havilah Villas[[784]](#footnote-785)

**Dates:**

* August 2004: project flagged off[[785]](#footnote-786)
* 2022: No updates signifying its finishing.

**Location:** Isheri[[786]](#footnote-787)

**Cost**: ***not identified***

**Description**

* **Partner organisation:**Grants Property Limited[[787]](#footnote-788)

**Director: *not identified***

* **Name of Governor who approved:** Otunba Gbenga Daniel

**Party**: PDP

* **Activities:**
  + “a joint venture housing estate between Ogun State owned Gateway City Development Company Ltd. and Grant Properties Ltd” [[788]](#footnote-789)
  + Projected development: “designed to be a fully serviced residential estate, will sit on a total land area of 285 hectares. The first phase of the development comprises 336 units of four-bedroom terrace houses of four in a block, 100 units of four-bedroom semi-detached houses and 22 units of five-bedroom detached houses built on a landmass of 30 hectares.”[[789]](#footnote-790)
  + Later research shows that 160 units constructed[[790]](#footnote-791)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**
  + **General notes:** private partners are indigenous commercial corporate private sector housing developers, Affordable housing development main projects are: OGD-Sparklight and Havilah Villas housing estates; redevelopment of the Ibarra housing estate, Abeokuta[[791]](#footnote-792)

## Project 2

**Name of project:** OGD-Sparklight Housing Estate[[792]](#footnote-793)

**Dates:**

* 2020: Last time the facebook was active (“Sparklight Group | Facebook” 2020)

**Location:** Ibafo

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Sparklight Property Development Company Limited

**Director: *not identified***

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities:**
  + Part of state-owned Gateway City Development Company Limited (GCDCL) project; 340 units constructed[[793]](#footnote-794)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**

## Project 3

**Name of project:** Araya Health Insurance Scheme[[794]](#footnote-795)

**Dates:**

* April 2014: launched[[795]](#footnote-796)
* November 2015: the Ogun State health insurance scheme Araya was expanded to its eighth local government area (LGA), Ijebu North. [[796]](#footnote-797)
* September 2018: “over 30,000 Indgenes Benefit from ‘Araya’ scheme in Ogun (Umeha 2018)
  + No specific statistics

**Location:** various

**Cost**: ***not identified***

**Description**

* **Partner organisation:** African Health Markets for Equity (AHME) consortium, a five-year partnership led by Marie Stopes International and funded by the Bill & Melinda Gates Foundation and the UK’s Department for International Development (DFID). AHME strives to improve health outcomes for the poor by enhancing the quality of care in the private sector in Ghana, Nigeria and Kenya. [[797]](#footnote-798)

**Director: *not identified***

* **Name of Governor who approved:** Ibikunle Amosun

**Party**: APC

* **Activities:**
  + Community-based health insurance scheme[[798]](#footnote-799)
  + “health plan covers primary healthcare, chronic disease treatment, maternity care including C-sections, child care, dental care and surgeries.” [[799]](#footnote-800)
  + “AHME is assisting Ogun in bringing Araya within reach of the poor through a targeted marketing and enrolment strategy. It also ensures private sector involvement by including franchise and private healthcare providers in the scheme. Finally, AHME is providing technical assistance for costing pricing, administration, policy interventions for regularly framework support, benefit package design, marketing, quality and upgrading private providers.” [[800]](#footnote-801)
* **Justification/predicted benefits**
  + “The continued expansion of the Araya scheme across the state will help bring better care within reach of the poor.” [[801]](#footnote-802)
* **Any Opposition**
* **Other notes:**

## Project 4

**Name of project:** Rural Electrification: Mini-Grid PPP[[802]](#footnote-803)

**Dates:**

* 2017: planning stages, pilot programming[[803]](#footnote-804)
* As of August 2017: not yet operational[[804]](#footnote-805)
* 2019: As of 2019, written as complete and that it serves about 300 households (Anya 2019)

**Location:** Pilot Project at[[805]](#footnote-806)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Rubitec Solar (built Gbamu-gbamu) [[806]](#footnote-807)

**Director: *not identified***

* **Name of Governor who approved:** Ibikunle Amosun
* **Party**: APC
* **Activities:**
  + Pilot programme in Gbamu-gbamu was a 85 kWSolar PV Hybrid[[807]](#footnote-808)
  + Aimed at providing electricity to 292 households, 142 businesses[[808]](#footnote-809)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**
  + Reflecting from the experience: “Mini-grid tariffs for rural households range between ₦150/kWh and ₦170/kWh, less expensive than “I better pass my neighbour” generators but more expensive than national grid tariffs” (Anya 2019)
    - Idea of starting small
    - Don’t be overally ambitious (Anya 2019)

## Project 5

**Name of project:** Road Development (Ikorodu – Ogijo – Shagamu road, Epe – Ijebu – Ode road and Lagos – Ota – Abeokua road)[[809]](#footnote-810)

**Dates:**

* July 2019: seeking to transfer management of road development from federal government to state government[[810]](#footnote-811)
* July 2020: project in continuation (Martins 2020)

**Location:** various

**Cost**: ***not identified***

**Description**

* **Partner organisation:** not yet finalised, as negotiating transfer. However, stated: “We have identified public, private sector partners who are willing to invest, because these roads are commercially viable roads.”[[811]](#footnote-812)

**Director: *not identified***

* **Name of Governor who approved:** Dapo Abiodun

**Party**: APC

* **Activities:**
  + Not yet confirmed, but would warrant road development
* **Justification/predicted benefits**
  + “‘enabling environment for a public, private sector partnership which we believe is fundamental to economic growth of the state and individual prosperity of the citizens… “If we indeed are to create that enabling environment, we must ensure that access, the connectivity, the ease with which people can move between Lagos, which has a primary port and Ogun which is a processing zone and Lagos which is also the market, people must be able to move with relative ease between Lagos and Ogun and between Ogun and other states.”[[812]](#footnote-813)
* **Any Opposition**
* **Other notes:**

## Project 6

**Name of project:** Cattle Ranch[[813]](#footnote-814)

**Dates:**

* July 2019: project announced

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** not yet named

**Director:**

* **Name of Governor who approved:** Dapo Abiodun

**Party**: APC

* **Activities:** 
  + Ranch
* **Justification/predicted benefits**
  + Opportunity to e can employ our youths, we can guarantee food security, we can also generate revenue.
* **Any Opposition**
* **Other notes:**

## Project 7

**Name of project:** Cocoa Seedling distribution (“Ogun Moves to Boost Income of Cocoa Farmers” 2021)

**Dates:**

* August 2021: start of project, donation of 10,000 improved cocoa seedlings to farmers (“Ogun Moves to Boost Income of Cocoa Farmers” 2021)

**Location:** Itele, Ijebu-East

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Tulip Cocoa Processing Limited

**Director:**  ***not identified***

* **Name of Governor who approved:** Dapo Abiodun

**Party**: APC

* **Activities:** 
  + “the seedlings would be distributed through a Public Private Partner (PPP) strategy led by Tulip Cocoa Processing Limited for onward distribution to the beneficiaries” (“Ogun Moves to Boost Income of Cocoa Farmers” 2021)
* **Justification/predicted benefits**
  + “He noted that the improved cocoa seedlings would start yielding in two years, and would in-turn make Ogun the largest cocoa producer in the country, as well as create job, food security and economic empowerment” (“Ogun Moves to Boost Income of Cocoa Farmers” 2021)
* **Any Opposition**
* **Other notes:**

## Project 8

**Name of project:** Youth Empowerment

**Dates:**

* May 2021: announcement of PPP partnership going on (“Ogun Adopts PPP on Youth Empowerment” 2021)

**Location:** three senatorial districts (“Ogun Adopts PPP on Youth Empowerment” 2021)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** “IHS Nigeria Limited and WeforGood International, both in Lagos” (“Ogun Adopts PPP on Youth Empowerment” 2021)

**Director:**  ***not identified***

* **Name of Governor who approved:** Noimot Salako-Oyedele (Deputy)

**Party**: APC

* **Activities:** 
  + “Ogun govt, private firms empower 100 youths’ on Wednesday, they were trained in catering, baking, tie and dye, coding, animation and a arts and crafts” (“Ogun Adopts PPP on Youth Empowerment” 2021)
* **Justification/predicted benefits**
  + “vocational skills were essential to the development and growth of a nation” (“Ogun Adopts PPP on Youth Empowerment” 2021)
* **Any Opposition**
* **Other notes:**

## Ogun Laws and Bureaucratic Support

* Housing: “embarked on housing sector reforms by formulating a new State Housing Policy in 2003 and subsequently adopted PPP in housing provision. At the onset, the emergence of PPP in Ogun State stemmed from the huge demand for housing, the State government’s dwindling budget, massive demand coming from all categories of residents for quality housing and wider recognition of housing as a catalyst to boost economic growth and job creation” (Ibem, 2011c).[[814]](#footnote-815)
* November 2019: Ogun Assembly passes PPP bill into law
  + Bill to attract more PPP initative (Abeokuta 2019)

# Ondo

## Project 1

**Name of project:** Akure Shopping Mall & Car Park[[815]](#footnote-816)

**Dates:**

* August 2014: Project construction inaugurated[[816]](#footnote-817)
* October 2015: Inaugurated again (?)[[817]](#footnote-818)

**Location:** Akure South, formerly Owena Motel’s land area, boarded by two major roads (Akure-Oda Road/Igbatoro Road) [[818]](#footnote-819)

**Cost**: N1.651B[[819]](#footnote-820)

**Description**

* **Partner organisation:**Top Services Nigeria Limited[[820]](#footnote-821)

**Director: *not identified***

* **Name of Governor who approved:** Olusegun Mimiko

**Party**: Labour

* **Activities:**
  + Government leased 2.649ha out of 9.7ha of former Owena Motel’s land by way of grant of lease for 30 years[[821]](#footnote-822)
  + To develop Akure into a modern Retail Shopping City[[822]](#footnote-823)
  + “located within the premises of the state-owned Owena Motels on Igbatoro Road, Akure and close to the state's multibillion naira event centre popularly called 'Dome' project.” [[823]](#footnote-824)
* **Justification/predicted benefits**
  + To expand the frontiers of commerce and improve the social lives of the people[[824]](#footnote-825)
* **Any Opposition**
* **Other notes:**

## Project 2

**Name of project:** Bitumen Project Implementation[[825]](#footnote-826)

**Dates:**

* 2000: project given priority (Gbadamosi 2020)
* 2020: “The Ondo State government has begun the exploitation of bitumen deposits in the state, breaking an age-long lack of willpower by preceding governments in the state to do so” (Gbadamosi 2020)

**Location:** Odigbo[[826]](#footnote-827)

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Adebayo Adefarati (2000) (Gbadamosi 2020)

**Party**: Alliance for Democracy

* **Activities:**
  + “commenced a modular process by employing German technology in the exploitation of the bitumen, just as he added that the firm would deliver between 20,000 and 50,000 tons of bitumen monthly when operation begins fully” (Gbadamosi 2020)
* **Justification/predicted benefits**
  + “The strategic position of Ondo State as the hub of Nigeria’s known Bitumen deposits makes it expedient for the State Government to build support for timely investment inflows that will ensure rapid exploitation and commercial development of the bitumen resources for sustainable economic growth of Ondo State and the nation at large.”[[827]](#footnote-828)
  + “The exploitation of bitumen offers a significant opportunity for the realisation of rapid economic and social transformation for the state, enabling the accelerated development of the State’s bitumen deposits.”[[828]](#footnote-829)
* **Any Opposition**
* **Other notes:**

## Project 3

**Name of project:** Sunshine Gardens Estate Oba-Ile in Akure[[829]](#footnote-830)

**Dates:**

* 2010: Ondo government taking steps to provide more affordable housing using PPPs[[830]](#footnote-831)
* 2012: construction complete, ready for commissioning[[831]](#footnote-832)
* 2022: As of the present the property looks to be fully functioning (“Sunshine Gardens Estate Akure, Oba-Ile Estate, Akure, Nigeria, Real Estate Agency, State Ondo,” n.d.)

**Location:** Akure South LGA[[832]](#footnote-833)

**Cost**: ***not identified***

**Description**

* **Partner organisation:**Messrs Lucky Homes Limited[[833]](#footnote-834)

**Director: *not identified***

* **Name of Governor who approved:** Olusegun Mimiko

**Party**: Labour

* **Activities:**
  + Part of Ondo State Development and Property Corporation Estate’s wider effort to develop housing infrastructure[[834]](#footnote-835)
  + Housing construction; first phase is expected to be completed and ready for commissioning by the end of the first quarter of this year.[[835]](#footnote-836)
  + “Public-Private Partnership (PPP) concept as a housing development strategy in recognition of the very important roles the private sector can play in housing delivery in the state” [[836]](#footnote-837)
  + “20 housing estates spread across the three Senatorial Districts of the State and Abuja under the control of the Corporation and appealed for assistance in providing necessary infrastructure to boost the effectiveness of the sites and services scheme of these estates.” [[837]](#footnote-838)
  + “general infrastructure, including tarred road network, water and power supply and security. Allottees cutting across different social strata, have subscribed to all units.”[[838]](#footnote-839)
* **Justification/predicted benefits**
  + “multiplier effect of this policy is enormous: The housing project is providing jobs for the local contractors, artisans, skilled and unskilled labour. The business environment is also being revitalized as trading opportunities are being created for erstwhile unemployed citizens.” [[839]](#footnote-840)
* **Any Opposition**
* **Other notes:**

## Project 4

**Name of project:** Oda Road Housing Estates

**Dates: *not identified***

**Location:** Oda road

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Olusegun Mimiko

**Party**: Labour

* **Activities:**
  + “initiated the construction of 110 units of various categories of houses in the Housing Estate along Oda road under the public, private, partnership arrangement to provide shelters for low and medium income earners in the state.”[[840]](#footnote-841)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**

## Project 5

**Name of project:** Forest Guards[[841]](#footnote-842) **(*not official project name)***

**Dates:**

* July 2019: Likely forthcoming[[842]](#footnote-843)
* January 2021: presence of forest gaurds apparent in an article about protests in support of “governor Rotimi Akeredolu order to herdsmen to vacate forest reserves in the state within seven days” (Johnson 2021)

**Location:** various

**Cost**: ***not identified***

**Description**

* **Partner organisation:** potential partner: National Association of Forestry[[843]](#footnote-844)

**Director: *not identified***

* **Name of Governor who approved:** Oluwarotimi Akeredolu[[844]](#footnote-845)

**Party:** APC

* **Activities:**
  + “due to the lean resources at government’ disposal, the best way to develop the forest is to engage in Public Private Partnership or full private partnership.” [[845]](#footnote-846)
  + “recruitment and training of new forest guards to protect the state’s vast forest and fish out criminals who are using the forest as hideouts” [[846]](#footnote-847)
  + “identification of every tree by using the drone technology to do the delination of trees in government forest reserves.” [[847]](#footnote-848)
* **Justification/predicted benefits**
  + “part of the strategies to secure the state from criminals who are terrorising the good people of the State, using the forest as cover.” [[848]](#footnote-849)
* **Any Opposition**
* **Other notes:**

## Project 6

**Name of project:** Float Glass factory

**Dates:**

* 2021: Announcement of partnership with German firm (Akingboye 2021b)

**Location:** Igbokoda, Ilaje local government

**Cost**: N162b

**Description**

* **Partner organisation:** ZMP Industrial limited, Horn glass industries (Akingboye 2021b)

**Director: *not identified***

* **Name of Governor who approved:** Oluwarotimi Akeredolu

**Party:** APC

* **Activities:**
  + “The Ondo State Governor, Oluwarotimi Akeredolu, has decried importation of glass into the country despite the huge availability of raw materials in the state.” (Akingboye 2021b)
  + “Governor Akeredolu charged the investors to be time conscious, adding: “Time is of the essence. We are running against time. Please start now. Undoubtedly, we are waiting. The state will be glad to have a glass factory back after 35 years” (Akingboye 2021b)
* **Justification/predicted benefits**
  + “The project will create a lot of employment; we can talk of investment value that is worth over N160 billion that is coming to the State. It will also have other multiplier effects within the State, it is going to enhance our economy, it is going to create job employment, expand our revenue business” (Akingboye 2021b)
  + “great deal for the state” (Akingboye 2021b)
* **Any Opposition**
* **Other notes:**

## Project 7

**Name of project:** Ore Industrial Park

**Dates:**

* 2021: Announcement of plans.

**Location:** Ore

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Hessmac Industry limited (Akingboye 2021)

**Director:** Femi Akinkuebi

* **Name of Governor who approved:** Oluwarotimi Akeredolu

**Party:** APC

* **Activities:**
* Annoucement of industrial park but the parks director, Femi Akinkuebi (Akingboye 2021)
* 1000 hectares of eco-friendly, economic and industrially zoned land (Akingboye 2021)
* **Justification/predicted benefits**
  + “has plans to employ over 120, 000 persons in the next 12 years through the Ore Industrial Park” (Akingboye 2021a)
  + “the massive industrial drive is to avail youths, small and medium scale business owners the platform to thrive” (Akingboye 2021)
  + “as created by Akeredolu to eradicate poverty, improve the standard of living, boost wealth creation, unleash the nation’s industrial potential and build a reputation for Nigeria in technology” (Akingboye 2021)
* **Any Opposition**
* **Other notes:**

## Ondo Laws and Bureaucratic Support

* 2017: “A LAW TO ESTABLISH THE STATE BOARD ON PUBLIC PROCUREMENT AND THE BUREAU OF PUBLIC PROCUREMENT AS THE REGULATORY AUTHORITIES RESPONSIBLE FOR THE MONITORING AND OVERSIGHT OF PUBLIC PROCUREMENT AND FOR RELATED MATTERS.
  + IT WAS ENACTED by the Ondo State House of Assembly in this Legislative session (“Procurement Law – Ondo State Bureau of Public Procurement” 2017)

# Osun

## Project 1

**Name of project:** ESPRO Asphalt Production and Quarry Site [[849]](#footnote-850)

**Dates:**

* October 2009: plant inaugurated
* 2019: Plant seems to be complete as there is a journal assessing heavy metals in soils around the plant (Alabi, Sedara, and Awowole 2019)

**Location:** Wasimi, Irewole Local Government area

**Cost**: over N2 billion

**Description**

* **Partner organisation:** ESPRO Asphalt Production Co. Ltd is subsidiary of ESER Contracting & Industry Company Incorporation **(based in Turkey)**
* **Director: *not identified***
* **Name of Governor who approved:**

**Party**: PDP

* **Activities:**
  + 500,000 tonnes capacity
  + Built by investor
* **Justification/predicted benefits**
  + “… an indication to the success of his administration at attracting foreign investment to the state.”
* **Any Opposition**
* **Other notes:**
* <https://www.facebook.com/788557161234947/posts/espro-asphalt-production-co-ltd-is-subsidiary-of-eser-contracting-industry-compa/788603964563600/>

## Project 2

**Name of project:** MKO Abiola Airport[[850]](#footnote-851)

**Dates:**

* March 2015: Nigerian Air Force Holding Company reported on-time development[[851]](#footnote-852)
* October 2017: Concessions Agreement signed with AWOL International
* March 2018: project failure (reports that “contractor had done ‘nothing remarkable’ on the site before termination of the contract. He added that work had reached 39 per cent completion before the concession.”)[[852]](#footnote-853)

**Location:** Ido-Osun area, Ede North and Egbedore districts of Osun state[[853]](#footnote-854)

**Cost**:

* 2015: NGN4.5 billion (USD22.6 million) [[854]](#footnote-855)
* 2016: revised to be NGN15.5 billion (USD77.8 million)[[855]](#footnote-856)

**Description**

**Partner organisation:**

* 2015: Nigerian Air Force Holding Company, the public private partnership commercial company operated by the Aeronautical Engineering and Technical Services of the Nigerian Air Force and Solicom Engineering Nigeria[[856]](#footnote-857)
* 2017: All Works of Life (AWOL International) with technical partner Biray Group[[857]](#footnote-858)

**Director:** Biray Group Director: Salih Kebelek

* December 2019: estimated completion[[858]](#footnote-859)
* **Name of Governor who approved:**

**Party**: PDP

* **Activities:**
  + aimed at building the airport to international standards with all aircraft maintenance facilities. [[859]](#footnote-860)
  + AWOL failed to get necessary loan from Exim Bank due to failure to comply to laws in Turkey[[860]](#footnote-861)
* **Justification/predicted benefits**
  + **Effort to ‘improve public finance’**
* **Any Opposition**
* Disagreement over who to blame for termination of the project[[861]](#footnote-862)
* Subject of extensive investigation by Premium Times Part 1[[862]](#footnote-863) and Part 2[[863]](#footnote-864)
* **Other notes:**

## Project 3

**Name of project:**  Pension Arrears Biometric Database[[864]](#footnote-865)

**Dates:**

* March 2013: technology development complete, in process of paying out arrears[[865]](#footnote-866)
* March 2013: “Osun State has saved N1.4billion from the payments of the 142 percent pension arrears due to retirees” (Kolawole 2013)

**Location: N/A**

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Chams Plc[[866]](#footnote-867)

**Director: *not identified***

* **Name of Governor who approved:** Governor Rauf Aregbesola

**Party**: ACN

* **Activities:**
  + Creation of a biometric database…part of the expenditure re-engineering required to free the state’s cash flow for capital project development[[867]](#footnote-868)
  + saved N1.4bn from the payment of the 142 per cent pension arrears due to retirees… feat was achieved through the use of biometric database[[868]](#footnote-869)
  + “system was developed through a partnership with a very reputable indigenous and proven technology company…”[[869]](#footnote-870)
* **Justification/predicted benefits**
  + According to the Commissioner for Finance, Budget and Planning “this risk sharing mechanism is a global acceptable standard employed to improve public finance”
* **Any Opposition**
* **Other notes:**

## Project 4

**Name of project:** Waste Recycling Plant, Osun State[[870]](#footnote-871)

**Dates:**

* 2013: installed, federal government involvement [[871]](#footnote-872)
* 2018: Abandoned, never run by the state government as expected, “in ruins” (Akinwale 2018)

**Location:** Igando

**Cost**:  N15million

**Description**

**Partner organisation:** West Africa Energy[[872]](#footnote-873)

**Director: *not identified***

* **Name of Governor who approved:**

**Party**: PDP

* **Activities:**
  + recycling plant is a private facility.
  + The private partner brings “machinery to do recycling; they sort plastics, bottles and resell to those that require them…They call it materials recovery facility.”[[873]](#footnote-874)
  + While the private partner built the machinery, “state government was expected to provide access road, water and electricity to the plant. They were not provided.”[[874]](#footnote-875)
* **Justification/predicted benefits**
  + “To eradicate the problem of plastic waste” (Akinwale 2018)
* **Any Opposition**
* **Other notes:**

## Project 5

**Name of project:** Dagbolu inland container depot[[875]](#footnote-876)

**Dates:**

* 2015: project announced, joint between federal and state gov
* 2019: project approval and procurement stage
* 2021: mentioning that not only Dagbolu inland container depot but other depots are struggling to commence in Nigeria (Anyanwu 2021)

**Location:** Dagbolu, Osun

**Cost**: VALUE 3.4 M USD

**Description**

* **Partner organisation: *Transaction Adviser: Halcrow International (details of international accounts[[876]](#footnote-877))***

**Director: *not identified***

* **Name of Governor who approved:**

**Party**: PDP

* **Activities:**
  + Provision of modern and sophisticated systems, processes and procedures to handle and process containerized cargo services to shippers[[877]](#footnote-878)
  + development of a Greenfield ICD in Osun State
  + provide storage and cargo handling facilities for export and import of containerized cargos to and from the hinterland of Nigeria especially around the Southwest states of Ondo, Ekiti, Osun; Edo State and Kwara States.
* **Justification/predicted benefits**
  + The ICD is being developed to exploit the strategic advantages in Nigeria's huge export and import market by making the country a trans-shipment hub for the West African region.
* **Any Opposition**
* **Other notes:**

## Project 6

**Name of project:** RLG-Adulawo Technology City[[878]](#footnote-879)

**Dates:**

* January 2014: launched[[879]](#footnote-880)
* May 2015: positive report[[880]](#footnote-881)

**Location:** Ilesa[[881]](#footnote-882)

**Cost**: $31.5 million[[882]](#footnote-883)

**Description**

* **Partner organisation:** RLG Communications[[883]](#footnote-884)

**Director:** Global CEO: Mr. Alex Lu[[884]](#footnote-885)

* **Name of Governor who approved:** Rauf Aregbesola

**Party**: ACN

* **Activities:**
  + "When fully operational, it will be able to assemble all kinds of electronic gadgets from mobile phones, LCD televisions, desktop computers, laptops, palmtops, tablets, air-conditioners, refrigerators, deep freezers and electronic device imaginable” [[885]](#footnote-886)
  + “40-seater training facility; 20-seater conference room; 2 x 100 sq. metre products and components storage warehouses; staff quarters; R&D Centre; Electrostatic flooring; dedicated 500KVa transformer, 150KVa standby generator, CCTV etc.”[[886]](#footnote-887)
* **Justification/predicted benefits**
  + locally assembled and manufactured phones can be consumed locally. [[887]](#footnote-888)
  + Launch of the “city” “signalled a shift in technology development, local content empowerment, and contribution to the Nation’s production capacity.” [[888]](#footnote-889)
  + the governor revealed that the tech city had, in the last one year, provided direct employment to 150 Osun indigenes and was poised, within the next phase of its operations, to provide employment to 1,500 salespersons who would man kiosks and other sale outposts for RLG products.[[889]](#footnote-890)
* **Any Opposition**
* **Other notes:**
  + **Extensive news coverage**

## Project 7

**Name of project:** Osun-Hub (O-Hub)

**Dates:**

* 2012: state bonds issued to finance O-Hub[[890]](#footnote-891)

**Location:** Dagbolu

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Rauf Aregbesola

**Party**: ACN

* **Activities:**
  + To complement growing network of roads, state is “developing Business Infrastructures that will cater for the opportunities that the emerging road network and commercial hub will bring”[[891]](#footnote-892)
  + “The programme entails the building of a network of Warehouses in Osun and Lagos, to aid the storage and movement of Goods and Services between Lagos and the hinterland of Nigeria using the PPP (Public and Private Partnership) Model.”[[892]](#footnote-893)
  + “dedicated rail service, wherein, goods and services can be moved between Lagos and Osun will be a key component of the O-Hub initiative.” [[893]](#footnote-894)
* **Justification/predicted benefits**
  + “O-hub seeks to deepen the establishment of Osun as a commercial hub, through the building of a robust logistics system to connect Osun with Lagos (Nigeria’s Business Capital)…. O-hub will complement the Road Networks being built, in such a way that, Osogbo City  through the Dagbolu Exchange, will serve as a landing point for goods coming from the hinterland of the country, towards Lagos and vice versa. [[894]](#footnote-895)
* **Any Opposition**

## Project 8

**Name of project:** Mechanised Agriculture (not official name)

**Dates:**

* July 2019: announcement of program (“Osun Partners Institutions, Private Sector on Mechanised Agric” 2019)

**Location:** Ago Owu

**Cost**: ***not identified***

**Description**

* **Partner organisation:** International Institute of Tropical Agriculture (IITA) and private sectors (not named), Central Bank of Nigeria (CBN), IITA, Cocoa Research Institute of Nigeria (CRIN) and National Horticultural Research Institute (NIHORT) (“Osun Partners Institutions, Private Sector on Mechanised Agric” 2019)

**Director: *not identified***

* **Name of Governor who approved:** Gboyega Oyetola

**Party**: APC

* **Activities:**
  + “Under the partnership with IITA, the state government has provided 205.5 hectares of land in Ago Owu for the purpose of conducting researches and setting up demonstration farms for best farming practices” (“Osun Partners Institutions, Private Sector on Mechanised Agric” 2019)
  + “We will also facilitate the provision of affordable access to farm machinery and equipment for farmers and youths in agriculture” (“Osun Partners Institutions, Private Sector on Mechanised Agric” 2019)
* **Justification/predicted benefits**
  + “We are looking at the technologies produced by Nigerians that we can upscale and transform agriculture in Africa. Further, we are aiming at taking hoes and cutlasses back to the museum. This will affect both pre-harvest and post-harvest aspects of agriculture” (“Osun Partners Institutions, Private Sector on Mechanised Agric” 2019)
* **Any Opposition**

## Other

### Projects

* General interest in facilitating PPPs to provide “affordable access to farm machinery and equipment for farmers and youths in agriculture”[[895]](#footnote-896)

### Laws and Bureaucratic Support

* Under Governor Adegboyega Oyetola Intensified revival of PPP-driven development
  + “May I assure you all that the manifestos of the ruling political party also provides for the creation of an enabling environment through appropriate policies, legal, regulatory and institutional frameworks and enhancing Public-Private Partnership (PPP) in project funding, financing and management.”[[896]](#footnote-897)
  + “He also promised to deploy a Public Private Partnership (PPP) model to consolidate work on the robust and strategic road-map of Governor Rauf Aregbesola’s administration to industrialize the State and make it a better place to live in.He said with the PPP model, his administration would focus on upgrading facilities and infrastructure available for education, health, sporting activities, skill acquisition, poverty alleviation and environmental care.”[[897]](#footnote-898)

Interview about more national level bureaucracy: <https://tribuneonlineng.com/infrastructure-govt-must-embrace-public-private-partnership-omisore/>

# Oyo

## Project 1

**Name of project:** Education Trust Fund

**Dates:**

* 2016: State government advertises for private investors to take over ownership of schools[[898]](#footnote-899), leading to protests from students
* November 2016: “the government announced a White Paper on Education[[899]](#footnote-900) which
* 2017: Education Trust Fund launched
* 2019: written as a success (“Oyo Education Trust Fund : An Undeniable Miraculous Legacy” 2019)

**Location:** N/A

**Cost**: N50 billion

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Governor Abiola Ajimobi

**Party**: ACN

* **Activities:**
  + **“**a public-private partnership through which stakeholders are expected to collaborate to improve service delivery and boost the standard of education in the state.”[[900]](#footnote-901)
  + This is paired with “Oyo State Model Education System Initiative which seeks to inculcate moral values in students, as well as the School Governing Board policy, which is a participatory model that brings together all stakeholders in the education system for the management of public secondary schools in the state”[[901]](#footnote-902)
  + White paper of 2016: aimed to institute “result oriented models of participatory management of public secondary schools.” This stated aim embodies two key components of the new public management approach to governance described above: by ‘participatory management’ it means private actors, philanthropists, parents and alumni. This removes education from being primarily a responsibility of the public sector. The second is the focus on results-based management, which is echoed elsewhere in Ajimobi’s education reforms in a focus on achieving quality through ‘performance targets’[[902]](#footnote-903).[[903]](#footnote-904)
  + “administrative and financial structure of each secondary school was also decentralised into School Governing Boards, which similarly were made up of a variety of stakeholders from the public and private sector. The SGBs administers the state-wide N1000 per child per term school fees as well as seeking donations from alumni and private actors. As with the ETF the SGBs manage income that comprised both of the pre-existing payments accruing to schools as well as privately sourced funds. Across the state the SGBs managed about N2bn naira in the first year: N1.269 billion from fees and N0.8billion from “Old Students, philanthropists and corporate organisations”[[904]](#footnote-905). [[905]](#footnote-906)
* **Justification/predicted benefits**
* **Any Opposition**
  + **“**Students organised protests which prompted a video of the Governor’s angry response to the students to go viral… prompting the state government to cancel calls for private investors[[906]](#footnote-907)
* **Other notes:**
  + Success named as miracles “ree exercise books were being distributed to the Senior Secondary students in the state. More interventions in forms of new constructions, renovations, provisions of teaching and learning materials with relevant seminars/workshops for teachers and students were also enjoyed, though, in order of priority by all levels of education in the state.” (“Oyo Education Trust Fund : An Undeniable Miraculous Legacy” 2019)

## Project 2

**Name of project:** Scout’s Camp Modern market[[907]](#footnote-908)

**Dates:**

* 2013: Built and inaugurated[[908]](#footnote-909)

**Location:** Molete, Ibadan[[909]](#footnote-910)

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Abiola Ajimobi

**Party**: ACN

* **Activities:**
  + “4,000-capacity neighbourhood market with modern facilities was built and inaugurated in 2013 by the Ajimobi-administration as an alternative to street hawking and trading.” [[910]](#footnote-911)
  + “the governor directed street traders to move to the market and gave out a N20-million revolving loan to the traders.”[[911]](#footnote-912)
* **Justification/predicted benefits**
* **Any Opposition**
  + Some people are still using informal market place, causing the governor to “no longer tolerate trading on the streets of Ibadan”
  + “NAN, however, reports that the market has since been deserted, as only a few traders have complied with the governor’s directive, in spite of free allocation of the stalls to the traders.”
* **Other notes:**

## Project 3

**Name of project:** Agriculture project ***(not official name)***

**Dates:**

* August 2019: launch project

**Location:**

**Cost**: $5m (Alimi 2019)

**Description**

* **Partner organisation:**Farmcrowdy

**Managing Director:** Kenneth Obiajulu**, Founder**: Onyeka Akumah

* **Name of Governor who approved:** Oluwaseyi Makinde

**Party**: PDP

* **Activities:**
  + “company is investing in agribusiness in Oyo State within the next three years and connecting no less than 50,000 small scale farmers in the state with solutions to various bottlenecks mitigating against the growth of their farm businesses.”
* **Justification/predicted benefits**
  + **“**opportunity to deliver value in the agric value chain in Oyo state, using the company’s model which has enabled it to engage over 25,000 farmers to cultivate 16,000 acres of farmland across 14 states in Nigeria.”
* **Any Opposition**
* **Other notes:**

## Project 4

**Name of project:** Ogunpa Ajumose International Market[[912]](#footnote-913)

**Dates:**

* January 2015: state government signs MoU with market traders to finalise construction of market; estimated at that time to be completed in 6 months[[913]](#footnote-914)
* Jan 2016[[914]](#footnote-915) – project commences[[915]](#footnote-916), many shops bulldozed[[916]](#footnote-917)
* March 2018 – partially completed. Article assessing project in IB Pulse[[917]](#footnote-918)
* October 2019: Government bans street trading in the area (“Ogunpa Market: Oyo Government Moves to End Street Trading - Radio Nigeria Ibadan Zonal Station” 2019)

**Location:** Ibadan North West Local Government[[918]](#footnote-919)

**Cost**: N975million[[919]](#footnote-920)

**Description**

* **Partner organisation:**Kamiluiz Nigeria Limited[[920]](#footnote-921)

**Director:**

* **Name of Governor who approved:** Abiola Adeyemi Ajimobi

**Party**: ACN

* **Activities:**
  + “The project is to be executed in areas such as Dugbe Alawo axis, Old Gbagi road, across Ogunpa River and categorised into four phases.” [[921]](#footnote-922)
  + “The phases include 325 lock up shops, 366 open stalls, 85 and 70 capacity parking lots, an ultra-modern health centre, a fire station and standard toilets” [[922]](#footnote-923)
  + “technical committee has been set up, the experts have been invited and has done a lot on this project.” [[923]](#footnote-924)
* **Justification/predicted benefits**
  + “The market, which has been in a deplorable state for years, is one of the oldest in the state…boasts thousands of traders” [[924]](#footnote-925)
  + “his initiative is a product of the governor’s transformation agenda, he does not want traders on the road, hence the need to build a market of international repute” [[925]](#footnote-926)
* **Any Opposition**
  + Considerable opposition in Jan 2016 when shops were razed, traders unable to salvage their wares[[926]](#footnote-927).
* **Other notes:**

## Project 5

**Name of project:** Oyo State Security Trust Fund[[927]](#footnote-928)

**Dates:**

* 2013: establishment of a security trust fund and ‘Operation Burst’[[928]](#footnote-929)
* August 2017: Inauguration of a new board for the Trust Fund [[929]](#footnote-930)

**Location: n/a**

**Cost: *not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:** Abiola Ajimobi

**Party**: ACN

* **Activities:**
  + **“**an initiative for the promotion of Public-Private Partnership on funding security in the state. Part of the strategy adopted by the government was the creation of Oyo State Safe City Initiative – (CCTV) surveillance cameras that were deployed to crime-prone zones such as Iwo Road Roundabout, Molete, Agodi-Gate, Bere, Dugbe, Ring Road, Born-Photo and Idi-Arere areas of Ibadan, the state capital in the first phase. It was through this that the state achieved a technology-assisted high-level monitoring, crime prevention and swift response of security agencies in the state.”[[930]](#footnote-931)
  + Since starting the project in 2013, have “fortified the ‘Operation Burst’ with officers and men of the Nigerian Army, Navy, Special Response Squad of the Police and the Nigeria Security and Civil Defence Corps to renew the people’s confidence in the capacity and capability of the outfit.” [[931]](#footnote-932)
* **Justification/predicted benefits**
  + At inauguration of security trust fund, Ajimobi says that “that security was a serious business that involved the participation of all”[[932]](#footnote-933)
* **Any Opposition**
* **Other notes:**
  + ***Unclear as to the relationship between the trust fund and the public-private partnership; did not find many details regarding specific private partners in discussion of Trust Funds, both in education and in security.***

## Project 6

**Name of project:** Waste-to-energy project

**Dates:**

* September 2014: Announced
* February 2020: Waste management still seen as a problem so launched , Governor Seyi Makinde launched the Clean and Green Initiative (“Creating a New Path for Sustainable Waste Management in Oyo State” 2022)

**Location:** Ajakanga village in Oluyole Local Government Area

**Cost**: **$25 million**.

**Description**

* **Partner organisation:Highland Energy Solution Services Limited (HESSL)** (Nigerian)

**Director:** Akinpelu Shogunle

* **Name of Governor who approved: Abiola Ajimobi**

**Party**: APC

* **Activities:**
* A partnership to invest via a [**Build, Operate and Transfer (BOT) contract in a waste-to-energy project**.](http://infrapppworld.com/project/oyo-waste-to-energy-ppp-project) The total investment of the project is to be financed solely by private resources. The Deputy Chief of Staff to the state Governor, Mr. Abimbola Adekanbi, said last week at a press conference to unveil the investors in Ibadan that the project would be handed over to the state government or renewed after the first 25 years of operating the company by the HESSL. It was also announced that **Stanbic Bank will provide project financing.** After completion, the project would be left to the Ibadan Electricity Distribution Company (IBEDC) while the National Electricity Regulatory Commission (NERC) would be in charge to regulate the charges. The state has committed to provide land, motorable roads, water and other social amenities to the private investor.[[933]](#footnote-934)
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**

## Project 7

**Name of project:** Ajia-Airport

**Dates:**

August 2020: Flagged off

March 2022: Expected to be finished

May 2022: Orders to increase construction pace

**Location:** Ajia

**Cost**: ***unknown***

**Description**

* **Partner organisation:**Addresses PPP but no detail on which organisations

**Director: *unknown***

* **Name of Governor who approved:** Seyi Makinde (“Ongoing Project: Reconstruction of the Airport–Ajia–New Ife Express Road With a Spur to Amuloko (21km) | Oyo State Feedback Service” 2021)

**Party**: PDP

* **Activities:**
  + “ongoing works at the 21km Ajia-Airport Road with spur to Amuloko as well as the Olorunsogo-Amuloko-Akanran-Dagbolu Road” (“Makinde Inspects Ajia-Airport, Olorunsogo Roads, Tasks Contractors To Increase Pace Of Works” 2022)
* **Justification/predicted benefits**
  + Transport facility
* **Any Opposition**
  + Interesting discussion of N100bn bond, PPP and the APC and PDP (“N100bn Bond: Adelabu out to Play Cheap Politics, Says Makinde’s Aide” 2020)
* **Other notes**

## Oyo Laws and Bureaucratic Support

* Bureau for Investment Promotion and Public Private Partnership
  + “In the bid to ensure the development and enhancement of public infrastructure, public assets and other facilities through coordinated policies and programmes on Public Private Partnerships, the present administration in Oyo State established the Office of Public Private Partnerships which metamorphosed into the Bureau of Investment Promotion and Public Private Partnerships in 2014 when the Department of Investment Promotion in the Ministry of Trade, Investment and Cooperatives was co-joined with the office of PPP to improve the investment climate ranking, ease investment/business start-ups and Public Partnership in the State.”
* Under Governor Ajimobi:
  + “adopted the Lagos Model as a way of pursuing principled politics, by dis-embedding the state from patronage demands he would make it more effective and accountable to a vision of progress in the long-term.” (Roelofs 2018, 6)
  + “In 2011 Governor Ajimobi was elected in Oyo State on a platform of political transformation. Following in the footsteps of other APC governors in Lagos, Ajimobi promised to modernise the state and wash away the corrupt, patronage-politics that had characterised the state since the early 2000s. In his mission to move away from what was known as *amala* politics, Ajimobi’s major policies were urban renewal, with the demolition of tens of thousands of road-side shops and the construction of new road infrastructure. Moreover, Ajimobi positioned the state as investor-friendly, emphasising his fiscal probity and transparency. He reached out to local and international private sector actors to participate in his agenda for transformation: during his first term the state government courted major malls to come to Ibadan with the promise of free land. The Bureau of Public Private Partnerships was set up within the Office of the Governor, giving Ajimobi executive control over how partnerships were brokered and diverse projects including primary healthcare centres and markets were developed under the moniker of PPP. Detailed analysis of these case studies show that within the rubric of PPPs the Governor pursued a number of models with radically differing financial and governance arrangements, ranging from strictly contractual build and operate agreements to essentially charitable undertakings.” (Roelofs 2018, 4)
* 2013 PPP Framework Law
  + “the PPP framework was substantially strengthened in July 2013 when the Oyo State House Assembly passed the PPP Bill. The legislation is set to boost transparency and improve due process during the bidding and contracting processes, and allows for the establishment of an office dedicated to handling PPPs. The office will be responsible for administering and regulating all PPP activities, ensuring compliance among all parties and brokering agreements between state ministries and investors. Legislation will be supported by a PPP policy framework which will guide government activities. There is no stipulation on specific PPP models to be implemented, but the government intends to consider partnership on a case-by-case basis.”[[934]](#footnote-935)
  + Governor Ajimobi: “The state government is also making strong headway in mainstreaming its public-private partnership (PPP) framework toward the provision of adequate semi-public goods and services. There are already opportunities for PPP agreements in the state, specifically in agriculture, housing, mineral resources, infrastructure, transport, aviation, industrial parks and waste management. In order to ensure transparency and efficiency, the state assembly has approved a PPP law that will provide a legal framework for any PPP arrangement.”[[935]](#footnote-936)
* Under Governor Makinde:
  + Expressed intention to continue PPP approach to development as followed by predecessor: “state governor had directed the [Bureau of Investment Promotion and Public-Private Partnership] to assess the companies towards attracting investors to revamp the companies”[[936]](#footnote-937)

# Plateau

## Project 1

**Name of project:** Affordable Housing**[[937]](#footnote-938)**

**Dates:**

* August 2016: Initial wave of MoUs signed with developers**[[938]](#footnote-939)**
* Febuuary 2017: Further MoUs signed
* July 2017: Flagging off of project[[939]](#footnote-940)
* April 2021: Article on the difficulties for creating affordable housing (Bere 2021)
* May 2022: Plateau signs MoU for 5000 housing scheme (Warri 2022)

**Location:** 3 state senatorial districts including Jos

**Cost**: ***not identified***

**Description**

* **Partner organisation:** First Choice Properties Limited, among others (only one mentioned by name)[[940]](#footnote-941)

**Director:** of New Technics Construction:Mr. Enyinnaya Emelogu

* **Name of Governor who approved:** Governor Simon LaLong

**Party**: APC

* **Activities** 
  + Location: built across three state senatorial districts, central and southern getting 1,500 units, and the northern including Jos getting 4,000
  + Local governments each expected to give 1 hectare of land each for the units
  + State entering into MoUs with “six private developers for the construction of 11,880 affordable housing units for civil servants in the state within the Greater Jos Master Plan”[[941]](#footnote-942)
  + State entering into agreements with private developers to construct 33,000 units; also signed with a Chinese company (name not specified) 7,500 units
  + In addition to the *federal* government’s mass housing project in Laminga Jos East Government Area
* **Justification/predicted benefits**
  + Addressing deficit of housing in Jos and surrounding areas
* **Any Opposition**
  + **Fears expressed housing will not be affordable for the lowest income bracket**
* **Other notes:**
  + Slightly unclear the relationship between these state driven housing developments and the federal level developments.
  + Interesting to see that they brought it up again in 2022, no update of previous attempts (Warri 2022)

## Project 2

**Name of project:** Jos Major Market[[942]](#footnote-943)  
**Dates**

* March 2016: following bidding, government announces plan to meet with transaction advisory companies; said project would be handed to selected consulting firm by May/June 20164
* 2022: rebuilding of the burnt Jos Main Market with N9.4 bn (Jos 2022)

**Location:** Teminus Jos[[943]](#footnote-944)

**Cost:** initial cost not identified but new rebuilding is N9.4bn (Jos 2022)

**Description:**

* **Partner organisation:** In rebuilding is Jaiz Bank Plc (Ishaku 2022)

**Director**: ***not identified***

* **Name of Governor who approved:** Simon B Lalong

**Party Affiliation:** APC

* **Activities**:
  + Preceding March 2016- government begins plans to restart inoperable market of 14 years through PPP – announces plan to meet with transaction advisory companies5
  + Met with transaction advisory companies to fast track the rebuilding process[[944]](#footnote-945)
  + 12 companies bid for the site
  + Reconstruct the market (Ishaku 2022)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + **“**boost the tourism potential of the State, increase revenue generation as well as the security of the central business area”6
  + “part of the industrialization policy thrust of the Gov Lalong led administration. But government alone cannot fund the multi-billion naira project unless it partners with willing investors.”7
* **Any opposition:**
* **Other notes:**
  + In addressing the rebuilding there is a mentioning about the attempts at rebuilding it “It was initially conceived, like most iconic projects in the state, by the former Governor of the defunct Benue Plateau State, Mr. Joseph D. Gomwalk, in 1975. Gomwalk was toppled in the coup of the same year, so the project went through many hands. But like it is often said, if Gomwalk was the Moses of Plateau State, Chief Solomon D. Lar was the Joshua, an allusion to the Biblical characters God used in the liberation of the Jews from Egypt and final arrival in the Promised Land!” (Ishaku 2022)

## Project 3

**Name of project:** Plateau Specialists Hospital (not official name)

**Dates**

* Reported commencement in Sep-2017
* 2022: As of 2022 looks as if it is open ***(unclear if this project is the same as the specialist hospital open)*** (“Plateau State Specialist Hospital,” n.d.)

**Location: *not identified***

**Cost**: N850 million, Plateau State 30 percent

**Description**

* **Partner organisation:** Hospital Assist Nigeria Ltd

**Director: *not identified***

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities** 
  + Unclear if the following are part of the same project as the special hospital but are related to hospital revitalization:
  + mobilized to sites contractors handling the General hospitals in Riyom, Mabudi and Kanke.[[945]](#footnote-946)
    - renovation works at General Hospital Shendam is almost at completion stage.
    - N10 million to the Jos university teaching hospital for operations to be carried out on ten children with various heart defects, payment of counterpart funds for UNICEF and World Bank health related programs particularly in the area of immunization and HIV/AIDS and procurement and distribution of ambulances to some hospitals.
* **Justification/predicted benefits**
  + “medical outreaches for indigent patients across the state on quarterly basis”
  + enhance health care development in the state

## Project 4

**Name of project:** Highland Bottling Company

**Dates:**

* April 2016 – hands over to private investor, Hummer Drinks Ltd,
* April 2017 production commences [[946]](#footnote-947)
* 2019: Updates on facebook until 2019 but nothing after this (“Highland Bottling Company Limited | Facebook,” n.d.)

**Location:** Barkin Ladi Local Government of Plateau State.[[947]](#footnote-948)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Hummer Drinks ltd, local company

**Director:** Joseph Umoru[[948]](#footnote-949)

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities** 
  + Revival of the bottling company which has been out of service for 25 years, since 1995
* **Justification/predicted benefits**
  + Helps fulfil the governor’s goal to industrialise the state
  + Fulfils the governor’s promise to revitalise industries in order to create jobs and boost revenue profile of the state
* **Any Opposition**

## Project 5

**Name of project:** State Secretariat Flyover Bridge

**Dates:**

* Feb-2013: MoU signed with PW Nigerian for ten roads and the flyover[[949]](#footnote-950)
* Sep-2014, significant parts of the project complete[[950]](#footnote-951)
* 2018: constructed? ***Not sure if this means the construction continued or if they stopped and started again (may be another bridge though the name is identical)***  (Blessyn Kure 2019)
* April 2019: repainted (Blessyn Kure 2019)

**Location:**Jos

**Cost**: N4.69 Billion

**Description**

* **Partner organisation:** PW Nigerian Ltd

**Director: *not identified***

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities** 
  + As of Sep 2014, construction reached advanced stage, bridge piers and girder decks already being installed.[[951]](#footnote-952)
* **Justification/predicted benefits**
  + Seen as a solution to “traffic problems that had developed in the Secretariat Junction surrounds”[[952]](#footnote-953)
* **Any Opposition**
* **Other notes:**
  + Seen as a tourist destination because of its colour (Blessyn Kure 2019)

## Plateau Other

[**Extensive State Government List of “Ongoing Projects”**](http://www.plateaustate.gov.ng/projects/on-going-projects)

<http://www.plateaustate.gov.ng/projects/on-going-projects>

As listed in general article on PPPs under LaLong [here](https://thenationonlineng.net/lalong-changed-plateau-aide/)

* State Geographical Information System (PLAGIS)[[953]](#footnote-954)
* College of Health Technology Zawan Multimillion Naira e-Library[[954]](#footnote-955)
* The Plateau State Governor’s Lodge, Asokoro, Abuja
* General Hospitals in Riyom and Kanke, elsewhere
* Multibillion Naira Olympic Size Zaria Road Stadium
* The Plateau State University (PLASU) Bokkos, which was curiously abandoned by the last administration has been resuscitated
* Jos-Maza-Angware road is under completion
* Mangu-Gindiri-Lete road is under completion

As listed in another general piece about PPPs under LaLong [here](https://tribuneonlineng.com/150626/)

* Comatose Fertilizer Processing Plant, Bokkos, which is managed by Bejafta Fertilizer in partnership with the state government.[[955]](#footnote-956)
* Plateau Bottling Company at Barkin Ladi
* Solbec Ltd a foreign firm in partnership with the state government has revived the Panyam Fish Farm, famed as West Africa’s largest fish farm, but shutdown decades ago.[[956]](#footnote-957)
* Jos Main Market, razed in the heat of the Jos crisis 15 years ago is being revived under a PPP arrangement.[[957]](#footnote-958)
* Plateau Hotel, Jos is undergoing repairs which are nearing completion
* BARC FARMS, a state-owned enterprise sold 25 years has been reclaimed by the administration of Gov. Lalong.
* Jos International Breweries, (JIB) is also on the path of resuscitation
* Announcement that Plateau and China’s National One Belt Road Fund Managmenet Co Ltd signed MoUs - [Indicates](https://allafrica.com/stories/201607220880.html) PPPs with Chinese companies but does not specify projects:
* Old Airport-Rayfield-Uma Bread – PW Nigeria Ltd[[958]](#footnote-959)

## Plateau Laws and Bureaucratic Support

[**Lalong signs water sector bill, three others into law**](https://guardian.ng/news/lalong-signs-water-sector-bill-three-others-into-law/)

Date: 30 May 2019

Legislation passed Plateau State Assembly to enable PPPs, particularly in the development and management of water resources[[959]](#footnote-960)

* Received resistance from union

[**Nigeria: Lalong Moves to Boost Revenue Sources, Revives Moribund PIPC**](https://allafrica.com/stories/201609071310.html)

Date: 7 September 2016

Revival of the Plateau Investment and Property Company (PIPC)

Revamped in order to assist in revenue of the state...

**Plateau State Bureau of Public procurement**

* “On December 17, 2015 a law was passed by the State Assembly as Plateau State Bureau of Public Procurement Bill. It was signed into Law by the Plateau state Governor, Rt. Hon. Simon Bako Lalong on the 1st February, 2016. Plateau State keyed in to the International best practice in public procurement.” (“Welcome to Plateau State Bureau of Public Procurement,” n.d.)

# Rivers

## Project 1

**Name of project:** Rivers State Cassava Initiative (RSCI)[[960]](#footnote-961)

**Dates:**

* December 2012: ground-breaking ceremony for start of construction[[961]](#footnote-962)

**Location:** Afam in Oyigbo LGA

**Cost**: “total investment in the RSCI is approximately €10 million”

**Description**

* **Partner organisation:** various:
  + Dutch Agricultural Development and Trading Company (DADTCO)
  + International Fertilizer Development Centre (IFDC)
  + Shell Petroleum Development Company (SPDC)
  + Stanbic IBTC Bank.

**Director: *not identified***

* **Name of Governor who approved:** Governor Rotimi Amaechi

**Party**: PDP

* **Activities** 
  + 15,000 tons capacity cassava plant
  + Government partner: Rivers State Government (represented by the Rivers State Sustainable Development Agency – RSSDA)
  + “financed by a Schokland Fund grant from the Directorate-General for International Cooperation (DGIS) of the Ministry of Foreign Affairs of the Kingdom of the Netherlands and is supplemented by private investments by DADTCO.”[[962]](#footnote-963)
  + “Farmers will be paid on the spot for their produce, and through this process helped out of poverty as market for their produce was already guaranteed.” [[963]](#footnote-964)
  + “major advantages of the project is the introduction of DADTCO’s split processing technology through which the Autonomous Mobile Processing Units (AMPU) will process cassava roots into cassava cake. The cassava cake will subsequently be processed into high quality cassava flour at the Afam cassava processing factory.”
  + “The Rivers State cassava-processing factory will mirror existing DADTCO factories in Taraba and Osun states, which produce as much as 30,000 metric tons (mt) of HQCF per year. However, Nigeria’s HQCF market requirements are at least 1.5 million metric tons (mmt) per year, so there is a huge opportunity for smallholder farmers to increase their cassava production.” [[964]](#footnote-965)
* **Justification/predicted benefits**
  + “intended to promote an increase in cassava yield of small holder farmers and value chain in the state from the current average production of 10 tons per hectare to about 20 tons per hectare, and thereby double their income on the same size of land.” [[965]](#footnote-966)
  + Poverty alleviation
* **Any Opposition**

## Project 2

**Name of project:** Sterling Ridge

**Dates: *not identified***

**Location:** Trans Amadi, Port Harcourt

**Cost**: ***not identified***

**Description**

* **Partner organisation:** EG Rivers LTD- SPV company formed between Rivers State Government and company EGNL [[966]](#footnote-967)

**Director: *not identified***

* **Name of Governor who approved:** Initiated by Governor Chibuike Rotimi Amaechi, later overseen by Governor Nyesom Wike

**Party**:PDP

* **Activities** 
  + “developed a planned and gated neighborhood, comprising of semi detached and detached homes.. Rivers State Government contributed 4.32 hectares of land for the development”
* **Justification/predicted benefits**
  + “strengthening the state’s economy and empowering the people.”
  + “will complete all the residential estates visited in liaison with private partners to ensure that more people access quality accommodation in the state.”
  + “construction and management of middle – high income homes, a preschool / primary school, county club house / restaurant, on site car wash and lighted Public Park / fountain areas incorporating innovative architectural design, an open setting with materials selected for their performance. EGNL homes and the community of Sterling Ridge will incorporate a unique family life style for the resident home owner and their guests.”
  + “Formed an alliance where both private and public sectors are able to effectively address the complex issues with housing, addressing the growing public demand for homes and ensuring efficient and effective delivery. BPPP partnership opens the Government of Rivers State to private industry. Improving the Government’s ability to administer, manage and audit the construction industry, provide for infrastructure; increase future construction driven employment; attract additional private funding / partnerships; while reducing cost and improving higher quality, efficiency through the use of new technology.”
* **Any Opposition**
  + “several developers have encroached on government lands across the state which has inhibited development”
  + “all lands already encroached upon around development projects will be reclaimed and put to use for the benefit of the people.”

## Project 3

**Name of project:** Reef Court Estates

**Dates:**

* 2018: Phase 1 planned to be completed for occupation
* 2022: As of 2022 it is active (“FAQs – Reef Courts Estate,” n.d.)

**Location:** Golf Estates, Peter Odili Road

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Reef Courts Estates Apartments & Properties (RCE) - Special Purpose Vehicle between the Rivers State Government represented by the Bureau for Public Private Partnership and RHP Services Limited

**Director: *not identified***

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities** 
  + 24 hectares area bordered by water
  + “To establish a pristine ‘live and leisure’ area within a gated estate complete with the basic utilities and infrastructure that will enhance ambience, luxury, safety and security, striking a perfect balance of privacy, style and functionality right in the heart of Port Harcourt.”
  + “exclusive estate complete with beach front properties, parks, children’s play areas, shops, restaurants, a recreation centre etc.”
  + “The project is split into phases to allow for innovations and participation of stakeholders. Phase 1 shall offer for sale 3 and 4 bedroom apartments. It shall offer promo sales allowing for discounted sales for first movers. The estate support services area development shall run throughout the phased development period thereby allowing for occupation of completed phases.”
* **Justification/predicted benefits**
  + As described by developer, “to be a world class solution provider in real estate development.”
* **Any Opposition**
* **Other Notes:**
  + Highlight the word “ultra-modern, gated” and “Exclusive” (“FAQs – Reef Courts Estate,” n.d.)

## Project 4

**Name of project:** RIVTAF Golf Estate[[967]](#footnote-968)

**Dates:**

* During Governorship of Chibuike Rotiimi Amaechi: MoU signed[[968]](#footnote-969)
* May 2016: first phase complete, second phase scheduled for completion in July 2016[[969]](#footnote-970)
* 2022: Active (“RIVTAF- GOLF ESTATE LUXURY PROPERTIES, Port Harcourt, Nigeria,” n.d.)

**Location:** Trans Amadi, Port Harcourt[[970]](#footnote-971)

**Cost**: ***not identified*** Taff 80% holdings; government 20% holdings[[971]](#footnote-972)

**Description**

* **Partner organisation:** RIVTAF Gold Estate- Special Purpose Vehicle between the Rivers State Government represented by the Bureau for Public Private Partnership and Taff Nigeria Homes Ltd[[972]](#footnote-973)

**Director:** CEO of RIVTAFMustafa Njie; Director of Taff: Basil Omiyi

* **Name of Governor who approved:** Initiated by Governor Chibuike Rotimi Amaechi, later overseen by Governor Nyesom Wike

**Party**: PDP

* **Activities** 
  + Transparent, on schedule development of a city-estate covering 25 hectares, built in 2 phases
  + First phase: 700 units; Second phase: 250 units, 97% sold
  + Hundreds of housing units and a 9-hole golf course, man-made beach, club, recreation area
* **Justification/predicted benefits**
* **Any Opposition**
* **Other Notes**
  + Highlights the words luxury, exclusive and gated (Oghifo 2016)

## Project 5

**Name of project:** Specialist Hospital [[973]](#footnote-974)

**Dates:**

* 2008: Turnkey Contract for building awarded to Clinotech [[974]](#footnote-975)
* 2015: project truncated as per the announcement of Clinotech (Ebiri 2015)

**Location:** Port Harcourt

**Cost:** N4.6 billion in government 40% equity initially, but took full equity when Clinotech reneged citing global recession[[975]](#footnote-976)

**Description**

* **Partner organisation:** Clinotech Diagnostics and Pharmeceuticals Inc, Canada “Clinotech” [[976]](#footnote-977)

**Director:**

* **Name of Governor who approved:** Initiated by Governor Chibuike Rotimi Amaechi

**Party**: PDP

* **Activities** 
  + Building of a 1000 room, 12 story specialist hospital
  + To be built over the old Port Harcourt Teaching Hospital
  + Clinotech contracted on a Turnkey basis for 24 months
* **Justification/predicted benefits**
  + Hospital for special care to treat patients
* **Any Opposition**
  + Amaechi accused of corrupt practices
  + Dispute between Clinotech and governor Chibuike Amaechi and the House of Assembly between truncating by the government and a claim from the government that the state is owed N4.6 billion from the company (Ebiri 2015)
* **Other Notes**
  + ***Unclear if still considered a PPP after private equity reneged and Turnkey contract pursued.***

## Rivers Other

* Amaechi on rail development – criticisms of his plans to create a massive project with “Chinese counterparts when in reality Nigerians aern’t necessarily in need of this – they’re in need of cheaper transport (Ariole 2021)

## Rivers Laws and Bureaucratic Support

**Rivers State Bureau for Public Private Partnerships, established in 2009[[977]](#footnote-978)** [http://www.rsbppp.org.ng](http://www.rsbppp.org.ng/)

From the website:

Executive Director: HON. NIMI WALSON-JACK + 9 employee office

“The BPPP is established by the Rivers State Public-Private Participation in Infrastructure Development Law 2009, to focus on economic transformation through strategic partnerships.

The Rivers State Bureau for Public-Private Partnerships (BPPP) is a Rivers State government agency set up for the promotion, development, and implementation of public-private partnerships in the State. It is charged with the responsibility of taking care of the various arrangements between the government and the organized private sector to enable both parties to systematically set out objectives to be achieved within the State as regards infrastructure development.

The Rivers State BPPP agenda is driven by the need to foster substantial economic development of core infrastructure, stimulation of large scale investment and proactively seeking maximum support, cooperation and aid of the global donor community in other to meet the agreed social economic objectives of the state. This is in line with the overall strategic vision of the Rivers State government to alleviate poverty in the State, create employment and impact the people through sustainable development projects.

What we do here is to put in place a framework for long term sustainability taking into consideration the economic, financial and environment impact of those projects. The private partner participates in designing, completing, implementing and funding the project, while the public partner focuses on defining and monitoring compliance with the objectives of the project.

* To be a centre of Expertise for the promotion, development, and implementation of Public-Private Partnership projects in the State.
* To provide technical assistance and support on PPP implementation of all government agencies, contracting authorities, and the private sector in the State.
* To appraise, review, evaluate, and approve all PPP projects throughout the process of project selection, preparation and procurement in the State.
* To co-ordinate the activities of contracting and other relevant government authorities, and the private sector with respect to PPP projects in the State.
* Form strategic alliances with the private sector to drive project implementation.
* To facilitate the issuance or renewal of permits, licenses, and other regulatory approvals for PPP projects from all government agencies and authorities.
* To promote PPP awareness, disseminate information to investors about PPP opportunities in the State, and prepare standardized documentation on the processes, procedures and requirements of the PPP program.”

**Wike Urges Leading European Investors to Invest in Rivers**

* “He told the European investors that investment opportunities exist at the Greater Port Harcourt Cty Development Authority, where his administration has established framework for Public Private Partnership, land subsidies, and the development of infrastructure.”[[978]](#footnote-979)
* “Editor, Special Reports of Financialtimes, Leyla Boulton, said Rivers State had become Nigeria’s leading economic destination due to the programmes initiated by the governor…” [[979]](#footnote-980)

# Sokoto

## Project 1

**Name of project:** Fertiliser Plant

**Dates**:

* March 2016: technical committee set up to plan plant[[980]](#footnote-981)
* October 2016: Announced[[981]](#footnote-982)
* April 2017: MoU signed[[982]](#footnote-983) - at this point reportedly construction of the plant had been completed, while finishing touches are being put on auxiliary structures that will support the main plant”
* May 2017, new organic fertilizer plant commissioned
* August 2017: 70 percent completed
* December 2017: full production scheduled to begin
* July 2021: News that Sokoto fertiliser blending plant will be completed soon (Essiet 2021)
  + Interesting that it wasn’t necessarily finished in time for the scheduled date

**Location:** Wamakko (Essiet 2021)

**Cost**: N5.265 billion[[983]](#footnote-984)

**Description**

* **Partner organisation:** At least early on in the process, Prime Gold Fertilizer and Chemical Company, Nigerian company ***but not referenced in later news on project.***[[984]](#footnote-985) Later, IML limited named the financial backer[[985]](#footnote-986)

**Director:** Bilya Sanda[[986]](#footnote-987) ***signed the MoU, appears to be director***

* **Name of Governor who approved** Governor Aminu Waziri Tambuwal

**Party**: APC

* **Activities** 
  + Fertiliser generation – 15,000 f–metric tonnes organic fertiliser **[[987]](#footnote-988)**
* **Justification/predicted benefits**
  + “The essence is to strengthen the state potentials and maximise the utilisation of its abundant mineral resources through the instruments of diversification”[[988]](#footnote-989)
  + “produce and meet the demand for NPK and SPP commodities by the farming population in the state”[[989]](#footnote-990)
  + “capacity to generate 2000 workforce”[[990]](#footnote-991)
* **Any Opposition**
  + **“**basic technical and administrative challenges which he said could hinder it’s operations. Quote from commissioner: “We lack a reliable bankable data on minerals, more funding and collaborative efforts, in adequate experienced personnel, absence of laboratory for test and analysis among others.”***[[991]](#footnote-992) Not opposition but rather an obstacle/challenge***

## Project 2

**Name of project:** Textile Factory[[992]](#footnote-993)

**Dates**:

* August 2017: ‘poised to establish’ the plant in a PPP, with plans to start construction at end of 2017

**Location:** Kalambaina in Wamakko Local Government Area[[993]](#footnote-994)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Hijra Nigeria Ltd

**Director**: ***not identified***

* **Name of Governor who approved** Governor Aminu Waziri Tambuwal

**Party**: APC

* **Activities** 
  + Will have “capacity to produce 20,000 metric tonnes of finished products and provide employment opportunity to about 2,000 people”
  + The state government will have a 40 percent equity in the company[[994]](#footnote-995)
* **Justification/predicted benefits**
  + Boost employment and economic activity[[995]](#footnote-996)
  + “By the time the company is fully on stream, it will provide employment opportunities, create wealth and enhance the socio-economic well-being of the people of the state”[[996]](#footnote-997)
* **Any Opposition**

## Project 3

**Part 1**

**Name of project:** Mass Transit Scheme

**Dates**: Launched ~ September 2009[[997]](#footnote-998)

**Cost**: ***not identified***

**Location: *not identified***

**Description**

* **Partner organisation:** a financial institution, not specified

**Director: *not identified***

* **Name of Goveror who approved** Abdullahi Balarabe Salame

**Party**: Acting governor, no party listed

* **Activities** 
  + 150 Nissan bus loan scheme with a financial institution[[998]](#footnote-999)
* **Justification/predicted benefits**
  + Job creation, poverty mitigation
  + “Bus system provides a versatile form of public transportation with the tendency of serving a large number of people within the low income bracket at affordable rates. It has the flexibility of improving level of mobility for the urban poor and reduces poverty through a drastic cut in family expenditure on transportation.”[[999]](#footnote-1000)
  + To overcome the lack of taxis and public transport currently available in the state[[1000]](#footnote-1001)
* **Any Opposition**

**Part 2**

**Name of project:** Lacking official title, but appears to be continuation of previous Mass Transport Scheme**[[1001]](#footnote-1002)**

**Dates**: March 2012: Government looking for investors for PPP[[1002]](#footnote-1003)

**Location: *not identified***

**Cost**: The governor provided N116 million to the Sokoto State Transport Authority, apparently to encourage private investment, unclear if financial institutions ever joined a PPP**[[1003]](#footnote-1004)**

**Description**

* **Partner organisation:** governor appealing to private transporters to invest

**Director**: ***not identified***

* **Name of Governor who approved** Governor Aliyu Magatakarda Wamakko

**Party**: APC (switched from PDP in 2011)

* **Activities** 
  + The state spent N116 million to provide 20 busses to the State Transport Authority [[1004]](#footnote-1005)
* **Justification/predicted benefits**
  + Boost the transportation sector of the state
* **Any Opposition**

## Project 4

**Name of project:** Rural Electrification through Solar

**Dates**:

* October 2017: Announced, and “GIZ has completed the installation of the distribution network, while the next phase, which is generation network, will be provided by GoSolar” and scheduled to start and timeline of 3 months until ‘unveiling’[[1005]](#footnote-1006)

**Location:** pilot scheme in Kurdula, Balle town of Gudu local government[[1006]](#footnote-1007)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** multiple: Nigeria Energy Support Project (NESP), GIZ of Germany and GoSolar.[[1007]](#footnote-1008)

**Director**: ***not identified***

* **Name of Governor who approved** Governor Aminu Waziri Tambuwal

**Party**: APC

* **Activities** 
  + connecting a number of rural households to solar power[[1008]](#footnote-1009)
  + “off grid mini solar project and the idea is to provide solar power to rural communities that are not covered by the national grid using solar energy which we have in abundance in Sokoto State.”[[1009]](#footnote-1010)
  + “state government has provided land for the project, while payment of compensation was approved by government”[[1010]](#footnote-1011)
  + “being coordinated by a state working group, with membership drawn from relevant ministries, departments and agencies and the office of secretary to state government”[[1011]](#footnote-1012)
* **Justification/predicted benefits**
  + Deepen energy usage and enhance rural electrification in the region[[1012]](#footnote-1013)
  + “population will be provided with clean energy for domestic use and minor commercial uses at very affordable rates”[[1013]](#footnote-1014)
* **Any Opposition**
* **Other Notes**

## Sokoto Laws and Bureaucratic Support

* The Sokoto State Bureau for public procurement and public private partnership
  + Bureau established in 2013
  + <https://finance.sokotostate.gov.ng/wp-content/uploads/2020/09/General-Overview-Of-The-Sokoto-State-Bueau-For-Public-Procurement.pdf>

## Sokoto Other

* March 2012: “Governor Aliyu [Magatakarda Wamakko of Sokoto.... appealed to private transporters](https://allafrica.com/stories/201203130358.html) to come and invest in the transport sector of the state”
* February 2019: [Former Governor Wamakko inaugurates a FG electricity PPP](https://tribuneonlineng.com/190454/)
* [Tambuwal lauded](http://naijaleads.com/2019/02/01/tambuwal-lauded-for-n3bn-loan-to-sokoto-traders/) for loaning N3bn to Sokoto traders – ***could be a PPP of sorts, as article also references other projects that are PPPs, suggesting similar nature.***
* ***Appears to be activity in*** [mining](http://www.nigeriaminingweek.com/NIGERIA-BEYOND-OIL-3yrs-Account-of-Stewardship-in-the-Minerals-and-Metal-Sector) and industry ([industrial training centre](https://allafrica.com/stories/201610241311.html)) ***but failed to find detailed information on a specific PPP***

# Taraba

## Project 1

**Name of project:** The Green House Project [[1014]](#footnote-1015)  
**Dates:**

* August 2017 – announced
* ***No further dates identified***

**Location:** Jilango

**Cost: *not identified***

**Description:**

* **Partner organisation:** Onida Agri & Aquaculture Solutions ***(However, Governor Ishaku indicates in his interview that PPP has not yet begun. Unclear)***

**Director: *not identified***

* **Name of Governor who approved it:** Darius Dickson Ishaku

**Governor’s party affiliation:** PDP

* **Activities**:
  + Models after Israel’s way of growing vegetables for high yield
  + Governor *plans* to sustain the project through a public private partnership, unclear if already functioning through similar funding and private involvement
  + Research and training centre for students
* **Justification/predicted benefits:**
  + Model farm that decreases dependency of importation (Daniel 2018)
* **Any opposition:**
* **Other notes:**
  + ***Unclear of status as a PPP; whether already a PPP or if will happen in future***

## Project 2

**Name of project:** Pamanga-Dakka Road Project  
**Dates:**

* June 2022: Pamanga-Dakka Road project in Nigeria flagged off (“Pamanga-Dakka Road Project in Nigeria, Flagged Off” 2022)
* December 2022: Scheduled to be completed

**Location:** Pamanga Dakka

**Cost: *not identified***

**Description:**

* **Partner organisation:** Geld (Great engineering Leads Development) construction as well as a financial infrastructure through models of PPP (“Pamanga-Dakka Road Project in Nigeria, Flagged Off” 2022)

**Director:** Azzam Fabi (Project Chief Engineer at GELD construction company)

* **Name of Governor who approved it:** Darius Dickson Ishaku

**Governor’s party affiliation:** PDP

* **Activities**:
  + “The 35km Pamanga-Dakka road construction was recently kick-started by Taraba State Governor Darius Ishaku” (“Pamanga-Dakka Road Project in Nigeria, Flagged Off” 2022)
* **Justification/predicted benefits:**
  + “The Pamanga-Dakka road project is reportedly crucial to governor Ishakus administration. Ishaku explained that the road will generate agricultural economic interest once fully constructed. He said it would particularly boost local agricultural production as well as improve revenue generation in the state. As a result, the standards of living for the area’s residents will be elevated” (“Pamanga-Dakka Road Project in Nigeria, Flagged Off” 2022)
* **Any opposition:**
* **Other notes:**
  + How the importance of the project on the governor is highlighted (“Pamanga-Dakka Road Project in Nigeria, Flagged Off” 2022)
  + How this was a hopeful project in works for a long time (“Pamanga-Dakka Road Project in Nigeria, Flagged Off” 2022)

## Taraba Laws and Bureaucratic Support

* ***None available***

# Yobe

## Project 1

**Name of project:** Modern Trailer Park and Mechanic Village[[1015]](#footnote-1016)

**Dates:**

* August 2019: arrangements concluded for construction[[1016]](#footnote-1017)
* September 4th 2019: ground-breaking foundation laying ceremony[[1017]](#footnote-1018)
* December 2020: No motor park or trailer park as of 2019, seen as a task for Buni (Sambo 2020)

**Location:** Potiskum[[1018]](#footnote-1019)

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Nigerian Shippers’ Council[[1019]](#footnote-1020)

**Director**: Hassan Bello

* **Name of Governor who approved:** Mai Mala Buni

**Party**: APC

* **Activities:**
  + The state has provided 50 hectares of land as a site for a park [[1020]](#footnote-1021)
  + Construction of major transportation hub
* **Justification/predicted benefits**
* **Any Opposition**
* **Other notes:**
  + Article found on how “Mai Mala Buni is sincerely a blessing to Yobe State and viewed objectively, he is about the best governor the state has had” (Sambo 2020)

## Project 2

**Name of project:** Sanitation Centres, ***externally funded but still following PPP model***

**Dates:**

* Approval Date: 10 Oct 2007[[1021]](#footnote-1022)
* Signature Date : 15 May 2008[[1022]](#footnote-1023)
* Planned Completion Date: 01 Feb 2020[[1023]](#footnote-1024)
* Last Disbursement Planned Date: 31 Dec 2019

**Location:** Azbak, Dagona, Bambori, Bayamari, Dumbulwa, Fika[[1024]](#footnote-1025)

**Cost**: ***not identified***

**Description**

* **Partner organisation: *not identified***

**Director: *not identified***

* **Name of Governor who approved:**

**Party**:

* **Activities:**
  + “Open defecation was found to be a major practice in most of the small town communities in Yobe State, Nigeria. At the planning stage of the project the people were sensitized on the importance of safe sanitation practices. A major challenge identified was the inadequate access to latrine construction matherials, inadequate skill to construct safe latrines. In an attempt to address the challenge and in order to facilitate the construction of household latrines and prevent diseases the concept of sanitation centre was introduced.”[[1025]](#footnote-1026)
  + “A public- private partnership model was adopted for the management of the sanitation centre” decided that “sanicentres should be run as business entity without any form of subsidy or selling out materials on credit to anyone in the community. Every material sold should be backed by cash and recorded immediately in the sales book.”
  + “Water Consumer Association in the community acting as regulator for the private sanitation centre operator”
  + “The Public Private Partnership (PPP) arrangement through a management contract and private 11 operators of water kiosk is laudable on improving the financial performance of the water board as well as on poor urban through a cross-subsidized tariff. With the success of PPP, support is extended by the World Bank to the state. Under the same multi-state WSS project, six national/reference water quality laboratories have been established across the country, which have positive contributions not only in monitoring of water quality but also in research and collaboration with international and domestic institutions.”
* **Justification/predicted benefits**
  + “establishment of these sanitation centres (sani-centre) and its presence in these communities has increased the construction of safe latrines, reduced the rate of open defecation and promoted other safe practices thereby reducing the incidence of diarrhea.”
* **Any Opposition**
* **Other notes:**
  + ***Still using language/model of PPP but in the form of aid to Yobe and Osun states***

## Project 3

**Name of project:** Affordable Health commodities (not an official name)

**Dates:**

* August 2020: MoU signed between ministry and three pharmaceutical companies
* March 2021: tow additional Local pharmaceuticals signed in (Adunwoke 2021)

**Location: *not identified***

**Cost**: ***not identified***

**Description**

* **Partner organisation:** Fidson Healthcare Plc, Juhel Nigeria Limited, Drugfield Pharmaceuticals Nigeria Limited, SKG Pharma, May & Baker Nigeria and Philips Pharmaceuticals Nigeria Limited (Adunwoke 2021)

**Director**: Hassan Bello

* **Name of Governor who approved: *not identified***

**Party**: ***not identified***

* **Activities:**
  + “the Yobe State Commissioner for Health, Dr Muhammed Lawan Gana, said the state had succeeded in procuring health commodities directly from local Pharma.” (Adunwoke 2021)
* **Justification/predicted benefits**
  + “bold step to seek opportunities to procure essential medicines directly from local pharmaceutical companies through a PPP arrangement to ensure its people at the primary health care centres across the state have access to quality and affordable medicines” (Adunwoke 2021)
* **Any Opposition**
* **Other notes:**
  + Yobe is urging other states to do the same (Adunwoke 2021)

## Yobe Laws and Bureaucratic Support

* + Inaugural speech, Mai Mai Bumi: “In line with the government industrial policy, our administration will provide a friendly investment climate with a view to promoting Public Private Partnership (PPP) and attract foreign direct investment to the State.[[1026]](#footnote-1027)

## Yobe Other

* A lot of hope in the governor Mai Mala Buni and his projects (Abdullahi 2019)

# Zamfara

## Project 1

**Name of project:** Affordable housing project ***(not official title)[[1027]](#footnote-1028)*  
Dates:**

* January 2014: Initial Meeting and MoU signing between state and private partner,
* No further dates identified; unclear if project completed

**Location: *not identified***

**Cost: *not identified***

**Description:**

* **Partner organisation:** Shelter Afrique, Pan African housing development financier[[1028]](#footnote-1029)

**Director**: SHAF director: Mr. Alassane Ba

* **Name of Governor who approved it:** Governor Abdul’Aziz Yar

**Governor’s party affiliation: *not identified***

* **Activities**:
  + January 2014: Meeting held ways to collaborate on affordable housing projects in the state, culminating in the signinrg of an MoU between the two parties to develop affordable housing in the state.
  + Shelter Afrique will provide advisory services including the support for the selection of consultants, project design and financing plan. In addition, Shelter Afrique will facilitate the financing of the project.
  + Zamfara State will be responsible for identification and allocation of land for the project and for developing the bulk infrastructure including access road, power and water, off taker finance
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + providing affordable housing in state and to improving the lives of citizens.
* **Any opposition:**
* **Other notes:**

## Project 2

**Name of project:** three-star hotel **Dates:**

* September 2019: Zamfara begins construction of the hotel
* No updates after this announcement

**Location:** Gusau town

**Cost:** N3bn

**Description:**

* **Partner organisation:** Specific PPP partners not specified but, “This PPP initiative was an agreement between Zamfara State and Finesse and Estetics Nigerian Limited to develop a 100-key paradise hotel of international standard to be managed by Amber Hospitality Services Limited” (Altine 2019)

**Director**: ***not identified***

* **Name of Governor who approved it:** Governor Bello Matawalle

**Governor’s party affiliation:** APC

* **Activities**:
  + The project will be completed dwithin 30 months according to the governor (Altine 2019)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + “The governor said the project was expected to provide direct and indirect job opportunities for over 3,000 people of Zamfara State” (Altine 2019)
* **Any opposition**
* **Other notes**

## Project 3

**Name of project:** Zamfara Airport  **Dates:**

* August 2019: Zamfara airport project is launched

**Location:** along Gusau- Kaura Namoda road in the outskirts of the state capital

**Cost:** N3bn

**Description:**

* **Partner organisation:** Specific PPP not specified though 1 billion US Dollars was approved by Afrexim Bank for various PPPs (“Zamfara Airport Project Takes off This Month” 2019)

**Director**: ***not identified***

* **Name of Governor who approved it:** Governor Bello Matawalle

**Governor’s party affiliation:** APC

* **Activities**:
  + “Mr Matawalle said that the arrangement would not cost the state government any money, explaining that the state government would only ensure the provision of a conducive environment for the smooth execution of the project.” (“Zamfara Airport Project Takes off This Month” 2019)
* **Justification/predicted benefits: (if relevant use quotes from news articles or press release etc.)**
  + Massive employment opportunity
* **Any opposition**
* **Other notes**
  + Other project is underway in addition to this particular PPP “revival of the Bakalori irrigation dam, textile industry revival as well as electricity benefits” (“Zamfara Airport Project Takes off This Month” 2019)

## Zamfara Other

* Appears that as of 2017, several governors of North West Zone are taking over highway construction from the federal government using a PPP model[[1029]](#footnote-1030)however, failed to find further detail on this
* Illegal use of stolen funds for hotel construction in Lagos: <http://saharareporters.com/2017/05/14/governor-abdul%E2%80%99aziz-abubakar-yari-zamfara-builds-3m-hotel-lagos-funds-stolen-paris-club>

## Zamfara Laws and Bureaucratic Support

* **Nigerian State Governors & Chinese Industry Leaders Gather for the first Nigeria-China Governors’ Investment Forum In China**

<http://greenscopemedia.com/blog/nigerian-state-governors-chinese-industry-leaders-gather-for-the-first-nigeria-china-governors-investment-forum-in-china/>

Apr 26, 2017

**Chairman NGF and Governor of Zamfara State; Gov. Abdul’aziz Abubakar Yari,** welcomed the delegates to the forum, while emphasizing the need for Agro mechanization; he sees this as the bedrock of Nigeria’s development. He reiterated the need for the diversification of the Nigerian economy from oil to Agriculture, which is one of the goals of the current administration of Nigeria and urged the Government of China to partner in this endeavor.

* **“Zamfara Assembly passes PPP, Directorate Law”**
  + Law to establish the directorate of investment and public private partnership law in the state (“Zamfara Assembly Passes PPP, Directorate Law The Nation Newspaper” 2021)
  + “Jafaru-Kaura noted that the bill scaled its third reading at the assembly’s plenary after the Chairman of the house Committee on Commerce and Industries, Mansur Dakitakwas (APC, Gumi 1 constituency), presented a report on the bill before the house” (Mohammed 2021)

1. <https://allafrica.com/stories/201308210160.html> Nigeria: Abia Signs PPP Framework for U.S.$1 Billion Osisioma Industrial Park, AllAfrica.com, 21/08/2013 (Accessed: 13/07/2019) [↑](#footnote-ref-2)
2. <https://allafrica.com/stories/201308210160.html> Nigeria: Abia Signs PPP Framework for U.S.$1 Billion Osisioma Industrial Park, AllAfrica.com, 21/08/2013 (Accessed: 13/07/2019) [↑](#footnote-ref-3)
3. <https://www.nairaland.com/1473380/aba-one-worlds-respected-industrial> Abia Signs PPP Framework for $1Billion Osisioma Industrial Park, Nairaland, 10/09/2013 (Accessed 13/07/2019) [↑](#footnote-ref-4)
4. <http://www.abiic.com.ng/news/9-abiic-mou-with-small-medium-enterprises-development-agency-of-nigeria-smedan.html> Nigerian Pilot Newspapers, 07/05/2015 Accessed: 13/07/2019 [↑](#footnote-ref-5)
5. <https://allafrica.com/stories/201308210160.html> Nigeria: Abia Signs PPP Framework for U.S.$1 Billion Osisioma Industrial Park, AllAfrica.com, 21/08/2013 (Accessed: 13/07/2019) [↑](#footnote-ref-6)
6. ibid [↑](#footnote-ref-7)
7. <https://www.nairaland.com/1473380/aba-one-worlds-respected-industrial> Abia Signs PPP Framework for $1Billion Osisioma Industrial Park, Nairaland, 10/09/2013 (Accessed 13/07/2019) [↑](#footnote-ref-8)
8. ibid [↑](#footnote-ref-9)
9. <https://www.nairaland.com/1473380/aba-one-worlds-respected-industrial> Abia Signs PPP Framework for $1Billion Osisioma Industrial Park, Nairaland, 10/09/2013 (Accessed 13/07/2019) [↑](#footnote-ref-10)
10. <https://eecdgroup.com/> Enyimba Economic City Development Company Limited website Accessed: 13/07/2019 [↑](#footnote-ref-11)
11. <http://www.icrc.gov.ng/enyimba-economic-city-is-an-audacious-and-game-changing-project-for-nigeria/> ENYIMBA ECONOMIC CITY IS AN AUDACIOUS AND GAME CHANGING PROJECT FOR NIGERIA, ICRC 11/12/2018 (Accessed 13/07/2019) [↑](#footnote-ref-12)
12. <http://www.icrc.gov.ng/enyimba-economic-city-is-an-audacious-and-game-changing-project-for-nigeria/> ENYIMBA ECONOMIC CITY IS AN AUDACIOUS AND GAME CHANGING PROJECT FOR NIGERIA, ICRC 11/12/2018 (Accessed 13/07/2019) [↑](#footnote-ref-13)
13. <http://www.icrc.gov.ng/enyimba-economic-city-is-an-audacious-and-game-changing-project-for-nigeria/> ENYIMBA ECONOMIC CITY IS AN AUDACIOUS AND GAME CHANGING PROJECT FOR NIGERIA, ICRC 11/12/2018 (Accessed 13/07/2019) [↑](#footnote-ref-14)
14. <http://www.icrc.gov.ng/enyimba-economic-city-is-an-audacious-and-game-changing-project-for-nigeria/> ENYIMBA ECONOMIC CITY IS AN AUDACIOUS AND GAME CHANGING PROJECT FOR NIGERIA, ICRC 11/12/2018 (Accessed 13/07/2019) [↑](#footnote-ref-15)
15. ibid [↑](#footnote-ref-16)
16. <http://www.icrc.gov.ng/enyimba-economic-city-is-an-audacious-and-game-changing-project-for-nigeria/> ENYIMBA ECONOMIC CITY IS AN AUDACIOUS AND GAME CHANGING PROJECT FOR NIGERIA, ICRC 11/12/2018 (Accessed 13/07/2019) [↑](#footnote-ref-17)
17. ibid [↑](#footnote-ref-18)
18. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5345457/> Assessing the Contributions of Private Health Facilities in a Pioneer Private-Public Partnership in Childhood Immunization in Nigeria, Chukwuemeka, Chukwuemeka, and Hycienth, 4/02/2014 (Accessed: 13/07/2019) [↑](#footnote-ref-19)
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20. ibid [↑](#footnote-ref-21)
21. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5345457/> Assessing the Contributions of Private Health Facilities in a Pioneer Private-Public Partnership in Childhood Immunization in Nigeria, Chukwuemeka, Chukwuemeka, and Hycienth, 4/02/2014 (Accessed: 13/07/2019) [↑](#footnote-ref-22)
22. <https://www.skyscrapercity.com/showthread.php?t=1364265&page=2> **A**bia begins work on N3.7b shoppingmall, 19/04/2013 (Accessed: 13/07/2019) [↑](#footnote-ref-23)
23. ibid [↑](#footnote-ref-24)
24. ibid [↑](#footnote-ref-25)
25. ibid [↑](#footnote-ref-26)
26. ibid [↑](#footnote-ref-27)
27. ibid [↑](#footnote-ref-28)
28. <https://www.thecable.ng/platform-capital-nibra-launch-largest-shoe-factory-in-sub-saharan-africa> Platform Capital, NIBRA launch ‘largest shoe factory’ in sub-Saharan Africa, The Cable, 31/01/2019 (accessed 13/07/2019) [↑](#footnote-ref-29)
29. <https://www.thecable.ng/platform-capital-nibra-launch-largest-shoe-factory-in-sub-saharan-africa> Platform Capital, NIBRA launch ‘largest shoe factory’ in sub-Saharan Africa, The Cable, 31/01/2019 (accessed 13/07/2019) [↑](#footnote-ref-30)
30. ibid [↑](#footnote-ref-31)
31. <https://businessday.ng/lagos/article/aba-industrial-city-to-enhance-output-of-shoegarment-makers/> Aba Industrial City to enhance output of shoe/garment makers, Business Day, 4/2/2017 (Accessed: 13?07/2019) [↑](#footnote-ref-32)
32. <https://www.thecable.ng/platform-capital-nibra-launch-largest-shoe-factory-in-sub-saharan-africa> Platform Capital, NIBRA launch ‘largest shoe factory’ in sub-Saharan Africa, The Cable, 31/01/2019 (accessed 13/07/2019) [↑](#footnote-ref-33)
33. <https://www.thecable.ng/platform-capital-nibra-launch-largest-shoe-factory-in-sub-saharan-africa> Platform Capital, NIBRA launch ‘largest shoe factory’ in sub-Saharan Africa, The Cable, 31/01/2019 (accessed 13/07/2019) [↑](#footnote-ref-34)
34. <https://www.thecable.ng/platform-capital-nibra-launch-largest-shoe-factory-in-sub-saharan-africa> Platform Capital, NIBRA launch ‘largest shoe factory’ in sub-Saharan Africa, The Cable, 31/01/2019 (accessed 13/07/2019) [↑](#footnote-ref-35)
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42. ibid [↑](#footnote-ref-43)
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45. ibid [↑](#footnote-ref-46)
46. <https://businessday.ng/life/article/abias-free-home-medicare-elderly-first-kind/> Abia’s free medicare for the elderly is the first of its kind’ Business Day 11/2/2018, Accessed: 13/07/2019 [↑](#footnote-ref-47)
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